

This is the third monthly report for the Northside Hospital Development Options Analysis (NHDOA) covering the period of June 2020.

Outstanding Items

- Direction/agreement/approval on the Site Options NOA
- Direction/agreement/approval on the Demand Scenarios/Schedule of Accommodation NOA
- CPHB updated review comments on the Draft Condition Assessment

Stage 1 Condition Assessment:

Key items delivered

- Issue of the draft Condition Assessment Report & Register on 02/06/2020
- Review of assessment outcomes following Calvary's review comments

Ongoing key activities

- Receipt of additional review comments from Calvary
- Review of additional comments received from Calvary including on the Fabric Assessment and the draft Report
- Response/advice to Calvary of the updates to the Condition Assessment following their review comments and additional information
- Scheduling of meetings with Calvary and AECOM Engineers to discuss select review comments

Stage 2 Strategic Asset Management Plan

Key items delivered

- Issue of the draft Risk Register on 05/06/2020
- Development of an NOA outlining additional information needed to inform the SAMP

Ongoing key activities

- The initial costing will be provided for information.
- Issue of NOA for request for additional information and scheduling of consultation sessions with Calvary

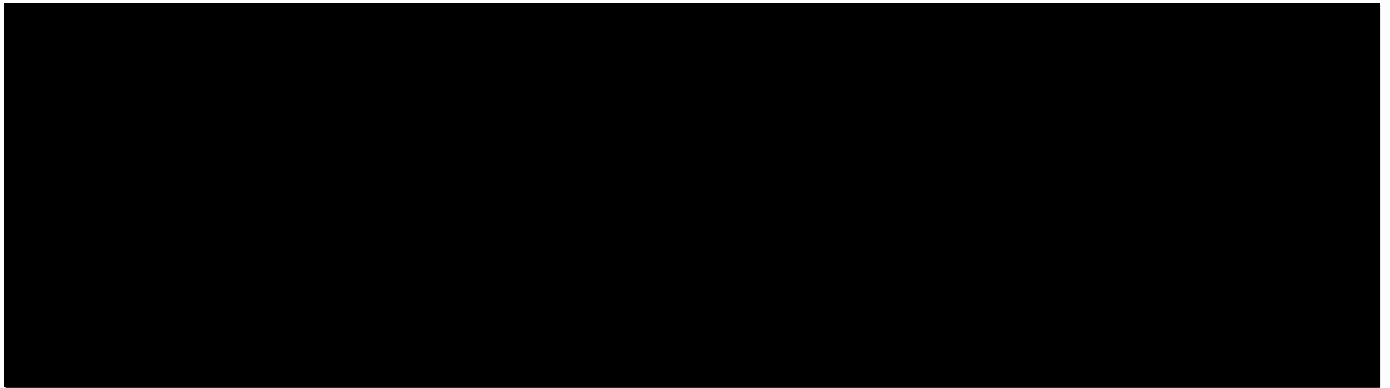
Lowes, Shannon (Health)

From: Landon, Daniel (Health)
Sent: Wednesday, 24 June 2020 3:59 PM
To: [REDACTED]
Subject: SOA input

UNCLASSIFIED

Hi [REDACTED]

My colleagues' input on the SOA is as follows:



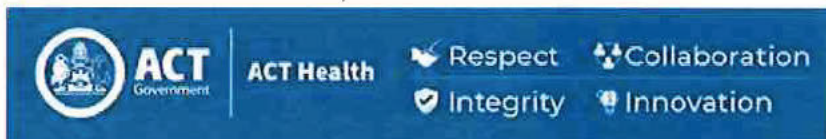
I don't believe this changes things markedly, but could you pls review and let me know if you need further clarification. I'm not sure on the size of research areas – are you able to base the size of this on a recently constructed hospital?

Dan

Daniel Landon

Phone: [REDACTED] Email: daniel.landon@act.gov.au

Senior Director, Business Analysis, Strategic Infrastructure Division | ACT Health Directorate
health.act.gov.au



Lowes, Shannon (Health)

From: Landon, Daniel (Health)
Sent: Wednesday, 24 June 2020 4:03 PM
To: [REDACTED]
Subject: RE: NHDOA - Draft Stage 1 Condition Assessment Report

UNCLASSIFIED

Hi [REDACTED]

Can you pls give me a call to discuss the [REDACTED]

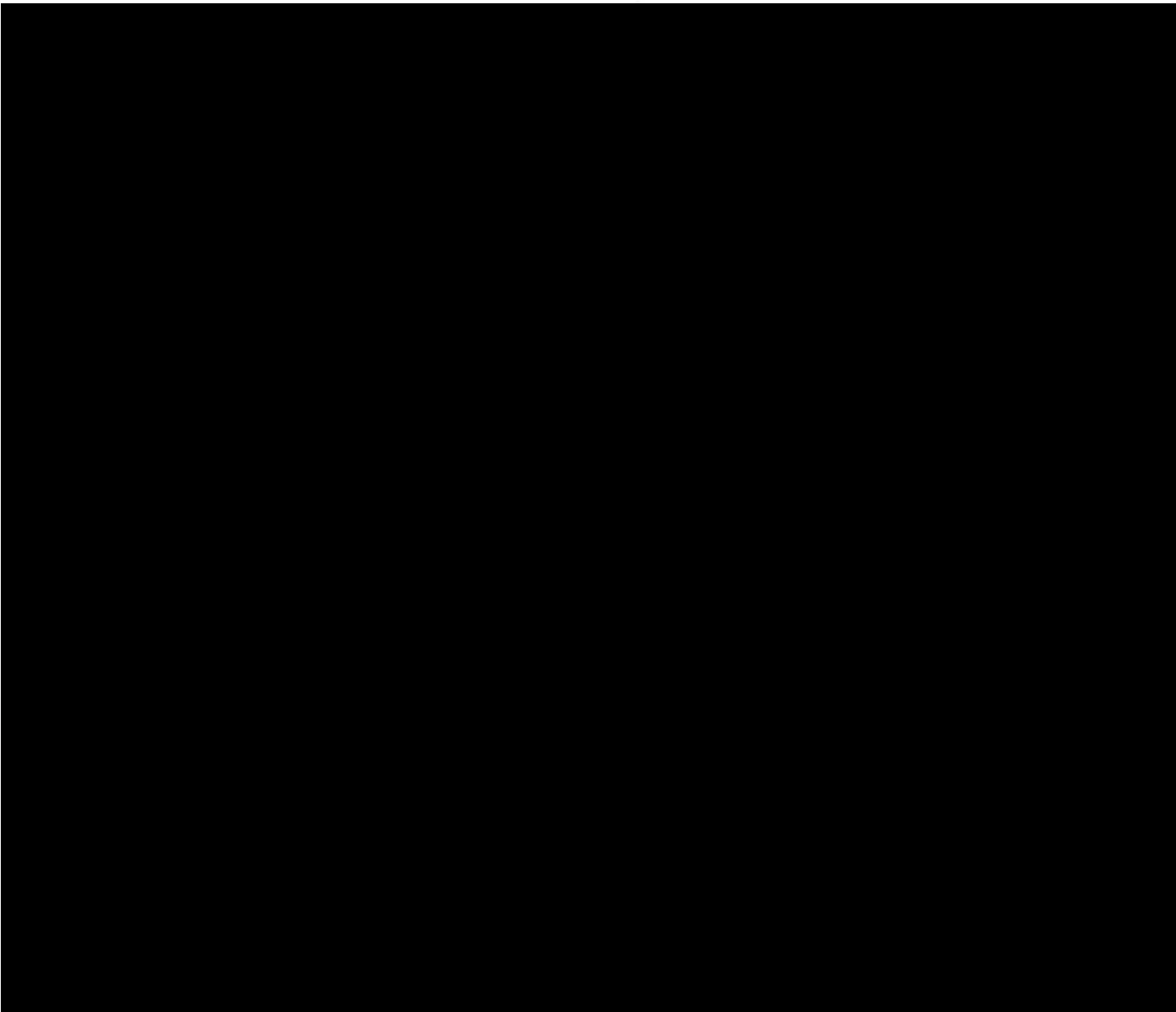
Dan

From: [REDACTED]
Sent: Wednesday, 24 June 2020 1:29 PM
To: Jarrad Nuss (Calvary) [REDACTED]
Cc: Denise Holm (Calvary) [REDACTED] Landon, Daniel (Health)
<Daniel.Landon@act.gov.au> [REDACTED]
Subject: RE: NHDOA - Draft Stage 1 Condition Assessment Report

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

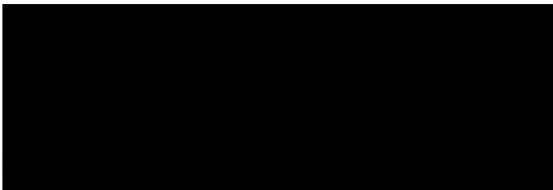
Hi Jarrad,

[REDACTED]



Please let me know when you have reviewed the above and we'll have a chat about the next steps.

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551


www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: 

Sent: Thursday, 11 June 2020 10:38 AM

To: Jarrad Nuss 

Cc: Denise Holm [REDACTED]

Landon, Daniel <Daniel.Landon@act.gov.au> [REDACTED]

Subject: RE: NHDOA - Draft Stage 1 Condition Assessment Report

Hi Jarrad,

Thank you for the time Calvary has taken to review the data.

We will talk through the below approach/comments at our meeting this afternoon and provide an update to this email as a result of the discussion.

Please find below a summary of the review provided by Calvary and our proposed review response/action plan to resolve items identified.

Attached is an update of the register provided by Calvary which we have added a new column B which identifies our proposed approach to address/resolve the comments received. We note that comments do not appear to be made against the building fabric assessment.

[REDACTED]



Regards

**AECOM**

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: Jarrad Nuss 

Sent: Wednesday, 10 June 2020 5:43 PM

To: 

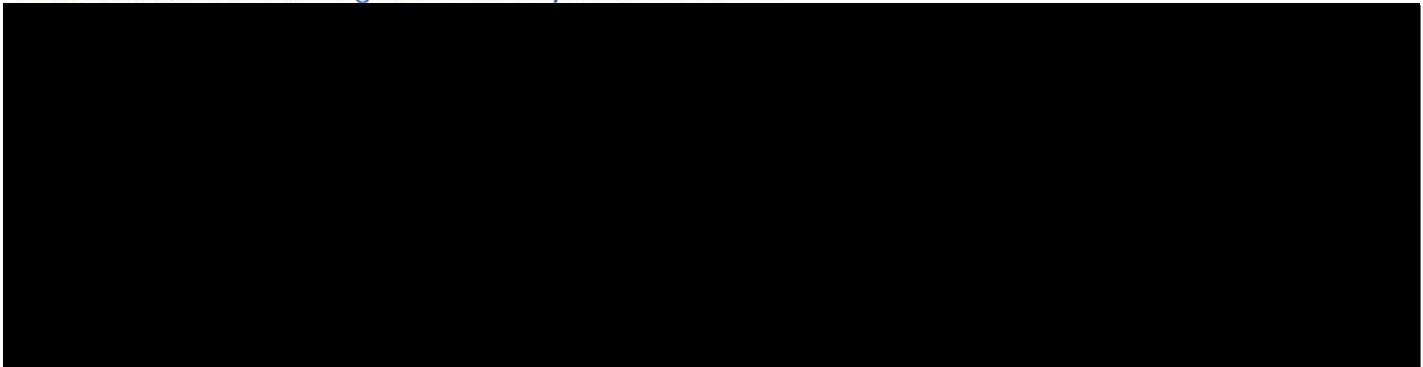
Cc: Denise Holm < Landon, Daniel <Daniel.Landon@act.gov.au>

Subject: [EXTERNAL] RE: NHDOA - Draft Stage 1 Condition Assessment Report

Hi 

As per our commitment at the last NHDOA meeting we have now had the opportunity to work through the draft Asset condition audit workings that you have provided. An attached working document is provided as a return brief, which contains a material level of commentary and some further questions. The structure of the document that I have attached is essentially acknowledgement whether or not we agree with the assessment provided (Column A), where there is not agreement there will be comments in the cells pertinent to that row of data.

As you can appreciate there is a large volume of assets included in the draft audit, and whilst we have gone through the report in detail I expect there will be further refinement and material changes prior to issuance as a final document. Some overarching comments for your consideration:



Please let me know your thoughts

Many thanks

Jarrad Nuss
 Director Business Infrastructure and Performance
 Finance and Business Information

Public Hospital Bruce
 Business Support Facility
 Dunlop Court Business Park 21 Thynne Street Bruce ACT 2617
 PO Box 254 Jamison Centre ACT 2614
 P: 02 6201 6818
 E: [REDACTED]
www.calvary-act.com.au

Calvary acknowledges the Traditional Custodians and Owners of the lands on which all our services operate, commits to Closing the Gap and to the ongoing journey of Reconciliation.

From: [REDACTED]
 Sent: Tuesday, 2 June 2020 4:58 PM
 To: Landon, Daniel <Daniel.Landon@act.gov.au>; Jarrad Nuss [REDACTED]
 Cc: Denise Holm [REDACTED]; Bladin, Caitlin <Caitlin.Bladin@act.gov.au> [REDACTED]
 Subject: NHDOA - Draft Stage 1 Condition Assessment Report

CAUTION: This email originated from outside of Calvary Public Hospital Bruce. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel and Jarrad,

Following on from the Monthly Control Group Meeting, please find attached a draft of the Stage 1 Calvary Public Hospital Bruce Condition Assessment Report. Also attached is a raw, editable copy of the Condition Assessment Register for both Engineering and Building Fabric Assets. Please note that there have been some updates to this register as a result of the reviews completed since it's issue on 20/05/2020.

As discussed on Thursday 28/05/2020, this document is provided for Calvary's review and comment. The intent is that Calvary reviews the register and report to confirm that the assessment generally reflects their knowledge and understanding of the CPHB Campus. Per our conversation, we would appreciate review comments within a week and understand that Calvary intends to take the following approach to the review of the attached:

- An internal half day review with [REDACTED] on call to answer any high level questions, and
- A second half day review with the AECOM technical assessors dialling in as required to go through the register line by line.

Jarrad – confirming receipt of the meeting invite for the Calvary-internal review session this Friday 05/06/2020. Depending on the outcome of this session will determine the timing, duration and attendees of the second session. Could you please also let me know if you have issues saving changes to the attached spreadsheet?

If there are any queries or concerns regarding the above or the attached please let me know.

Regards


AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Please consider the environment before printing this e-mail.

Hospitality | Healing | Stewardship | Respect

Continuing the Mission of the Sisters of the Little Company of Mary

This email is confidential and may be subject to copyright and legal professional privilege. If this email is not intended for you please do not use the information in any way, but delete and notify us immediately. For full copy of our Privacy Policy please visit www.calvarycare.org.au.

Lowes, Shannon (Health)

From: Landon, Daniel (Health)
Sent: Wednesday, 24 June 2020 4:23 PM
To: Lopa, Liz (Health)
Subject: FW: NHDOA - Draft Stage 1 Condition Assessment Report
Attachments: 20200624-NHDOA-Condition Assessment Workbook_B.xlsx; IMG_1386.JPG; IMG_1479.JPG

UNCLASSIFIED

I just spoke to Aecom ...

[REDACTED]

From: Landon, Daniel (Health)
Sent: Wednesday, 24 June 2020 4:06 PM
To: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Subject: FW: NHDOA - Draft Stage 1 Condition Assessment Report

UNCLASSIFIED

Hi Liz

[REDACTED]

Dan

From: [REDACTED]
Sent: Wednesday, 24 June 2020 1:29 PM
To: Jarrad Nuss (Calvary) [REDACTED]
Cc: Denise Holm (Calvary) [REDACTED]; Landon, Daniel (Health) <Daniel.Landon@act.gov.au>
Subject: RE: NHDOA - Draft Stage 1 Condition Assessment Report

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Jarrad,

[REDACTED]

Please let me know when you have reviewed the above and we'll have a chat about the next steps.

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

[Read insights, share ideas on AECOM's Connected Cities blog.](#)

From: [REDACTED]

Sent: Thursday, 11 June 2020 10:38 AM

To: Jarrad Nuss [REDACTED]

Cc: Denise Holm [REDACTED] Landon, Daniel <Daniel.Landon@act.gov.au> [REDACTED]

Subject: RE: NHDOA - Draft Stage 1 Condition Assessment Report

Hi Jarrad,



Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: Jarrad Nuss 

Sent: Wednesday, 10 June 2020 5:43 PM

To: 

Cc: Denise Holm [REDACTED] Landon, Daniel <Daniel.Landon@act.gov.au>
Subject: [EXTERNAL] RE: NHDOA - Draft Stage 1 Condition Assessment Report

Hi [REDACTED]

As per our commitment at the last NHDOA meeting we have now had the opportunity to work through the draft Asset condition audit workings that you have provided. An attached working document is provided as a return brief, which contains a material level of commentary and some further questions. The structure of the document that I have attached is essentially acknowledgement whether or not we agree with the assessment provided (Column A), where there is not agreement there will be comments in the cells pertinent to that row of data.

As you can appreciate there is a large volume of assets included in the draft audit, and whilst we have gone through the report in detail I expect there will be further refinement and material changes prior to issuance as a final document. Some overarching comments for your consideration:

[REDACTED]

Please let me know your thoughts

Many thanks

Jarrad Nuss
Director Business Infrastructure and Performance
Finance and Business Information

Public Hospital Bruce
Business Support Facility
Dunlop Court Business Park 21 Thynne Street Bruce ACT 2617
PO Box 254 Jamison Centre ACT 2614
P: 02 6201 6818
E: [REDACTED]
www.calvary-act.com.au

Calvary acknowledges the Traditional Custodians and Owners of the lands on which all our services operate, commits to Closing the Gap and to the ongoing journey of Reconciliation.

From: [REDACTED]
Sent: Tuesday, 2 June 2020 4:58 PM
To: Landon, Daniel <Daniel.Landon@act.gov.au>; Jarrad Nuss [REDACTED]
Cc: Denise Holm [REDACTED] Bladin, Caitlin <Caitlin.Bladin@act.gov.au> [REDACTED]
Subject: NHDOA - Draft Stage 1 Condition Assessment Report

CAUTION: This email originated from outside of Calvary Public Hospital Bruce. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel and Jarrad,

Following on from the Monthly Control Group Meeting, please find attached a draft of the Stage 1 Calvary Public Hospital Bruce Condition Assessment Report. Also attached is a raw, editable copy of the Condition Assessment Register for both Engineering and Building Fabric Assets. Please note that there have been some updates to this register as a result of the reviews completed since it's issue on 20/05/2020.

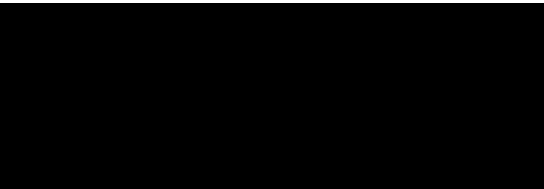
As discussed on Thursday 28/05/2020, this document is provided for Calvary's review and comment. The intent is that Calvary reviews the register and report to confirm that the assessment generally reflects their knowledge and understanding of the CPHB Campus. Per our conversation, we would appreciate review comments within a week and understand that Calvary intends to take the following approach to the review of the attached:

- An internal half day review with [REDACTED] on call to answer any high level questions, and
- A second half day review with the AECOM technical assessors dialling in as required to go through the register line by line.

Jarrad – confirming receipt of the meeting invite for the Calvary-internal review session this Friday 05/06/2020. Depending on the outcome of this session will determine the timing, duration and attendees of the second session. Could you please also let me know if you have issues saving changes to the attached spreadsheet?

If there are any queries or concerns regarding the above or the attached please let me know.

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Please consider the environment before printing this e-mail.

Hospitality | Healing | Stewardship | Respect

Continuing the Mission of the Sisters of the Little Company of Mary

This email is confidential and may be subject to copyright and legal professional privilege. If this email is not intended for you please do not use the information in any way, but delete and notify us immediately. For full copy of our Privacy Policy please visit www.calvarycare.org.au.

Lowes, Shannon (Health)

From: [REDACTED]
Sent: Thursday, 25 June 2020 10:59 AM
To: Landon, Daniel (Health)
Cc: [REDACTED]
Subject: NHDOA - SAMP RFI / Consultation Plan
Attachments: 60628807-NHDOA-NOA-SAMP_RFI_Consultation_A.pdf
Categories: Northside

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

Please find attached a NOA on the SAMP development process, including additional information requirements and proposed consultation with ACT Health/Calvary.

Following the discussion on the Condition Assessment at this afternoon's meeting, I would like to run through the attached with Calvary and yourself. We are hoping that ACT Health/Calvary will be able to provide any information available on the topics noted so that when we come to actively consult we have adequate context and background to inform our questioning.

Could you please confirm if you are happy for me to provide the attached to Calvary?

Thank you and Regards

[REDACTED]

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Lowes, Shannon (Health)

From: [REDACTED]
Sent: Thursday, 25 June 2020 12:47 PM
To: Landon, Daniel (Health); [REDACTED] Pini, Sallyanne (Health)
Subject: RE: Northside meeting this afternoon

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel

Very happy to continue with the meeting without Calvary. See you at 2:30pm.

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>
Sent: Thursday, 25 June 2020 12:19 PM
To: [REDACTED] Pini, Sallyanne (Health) <Sallyanne.Pini@act.gov.au>
Subject: [EXTERNAL] Northside meeting this afternoon

Hi

Jarrad and Denise from Calvary are unable to attend this afternoon's meeting due to unforeseen circumstances.

[REDACTED] unless you're desperate to reschedule, could we please still catch up at 2.30pm to discuss the project?

cheers

dan

 This email, and any attachments, may be confidential and also privileged. If you are not the intended recipient,

please notify the sender and delete all copies of this transmission along with any attachments immediately. You should not copy or use it for any purpose, nor disclose its contents to any other person.

Lowes, Shannon (Health)

From: Landon, Daniel (Health)
Sent: Thursday, 25 June 2020 2:06 PM
To: Pini, Sallyanne (Health)
Subject: FW: NHDOA - SAMP RFI / Consultation Plan
Attachments: 60628807-NHDOA-NOA-SAMP_RFI_Consultation_A.pdf

UNCLASSIFIED

Hi Sallyanne

Pls see attached and below. Are you ok for the attached to go to Calvary? We can discuss further at 2.30 if needed.

Dan

From: [REDACTED]
Sent: Thursday, 25 June 2020 10:59 AM
To: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Subject: NHDOA - SAMP RFI / Consultation Plan

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

Please find attached a NOA on the SAMP development process, including additional information requirements and proposed consultation with ACT Health/Calvary.

Following the discussion on the Condition Assessment at this afternoon's meeting, I would like to run through the attached with Calvary and yourself. We are hoping that ACT Health/Calvary will be able to provide any information available on the topics noted so that when we come to actively consult we have adequate context and background to inform our questioning.

Could you please confirm if you are happy for me to provide the attached to Calvary?

Thank you and Regards

AECOM
 L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Lowes, Shannon (Health)

From: Landon, Daniel (Health)
Sent: Thursday, 25 June 2020 3:52 PM
To: Lopa, Liz (Health)
Subject: Calvary SAMP
Attachments: 60628807-NHDOA-NOA-SAMP_RFI_Consultation_A.pdf

UNCLASSIFIED

Hi Liz

Pls see attached.

Sallyanne Pini is checking the attached and seeing if it's ok with Margaret.

Is it ok with you to send to Calvary? I just wanted to check given the sensitivity of the relationship. It seems fine to me.

Cheers

Dan

From: [REDACTED]
Sent: Thursday, 25 June 2020 10:59 AM
To: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Subject: NHDOA - SAMP RFI / Consultation Plan

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

Please find attached a NOA on the SAMP development process, including additional information requirements and proposed consultation with ACT Health/Calvary.

Following the discussion on the Condition Assessment at this afternoon's meeting, I would like to run through the attached with Calvary and yourself. We are hoping that ACT Health/Calvary will be able to provide any information available on the topics noted so that when we come to actively consult we have adequate context and background to inform our questioning.

Could you please confirm if you are happy for me to provide the attached to Calvary?

Thank you and Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Lowes, Shannon (Health)

From: [REDACTED]
Sent: Friday, 26 June 2020 8:48 AM
To: [REDACTED] Landon, Daniel (Health) [REDACTED] Pini, Sallyanne (Health)
Subject: RE: NHDOA - Monthly Control Group
Attachments: 60628807-NHDOA-PCG Minutes 20200625.pdf

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi all,

Please see attached the minutes from yesterday's meeting. Let me know if there are any errors or omissions.

Regards,

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 PO Box 1942 Canberra City 2601
 T +61 2 6100 0551

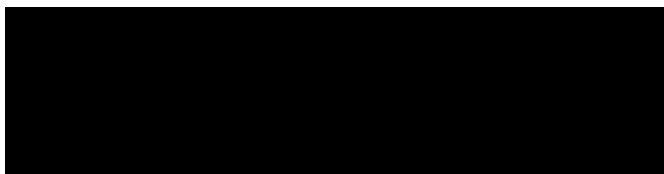
www.aecom.com

Please consider the environment before printing this email.

[Read insights, share ideas on AECOM's Connected Cities blog.](#)

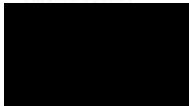
-----Original Appointment-----

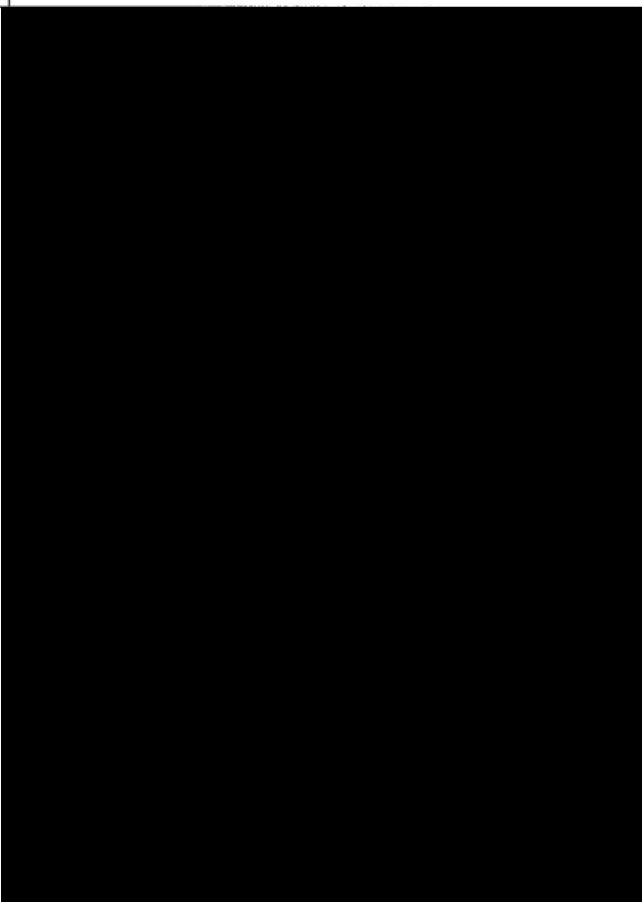
From: [REDACTED]
Sent: Thursday, 23 April 2020 2:20 PM
To: Jarrad Nuss (Calvary) [REDACTED] Jarrad Nuss (Calvary); Landon, Daniel [REDACTED] Brad Burch (brad.burch@act.gov.au); Pini, Sallyanne (Health)
Cc: Denise Holm; Denise Holm
Subject: NHDOA - Monthly Control Group
When: Thursday, 25 June 2020 2:30 PM-3:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.
Where: Microsoft Teams Meeting

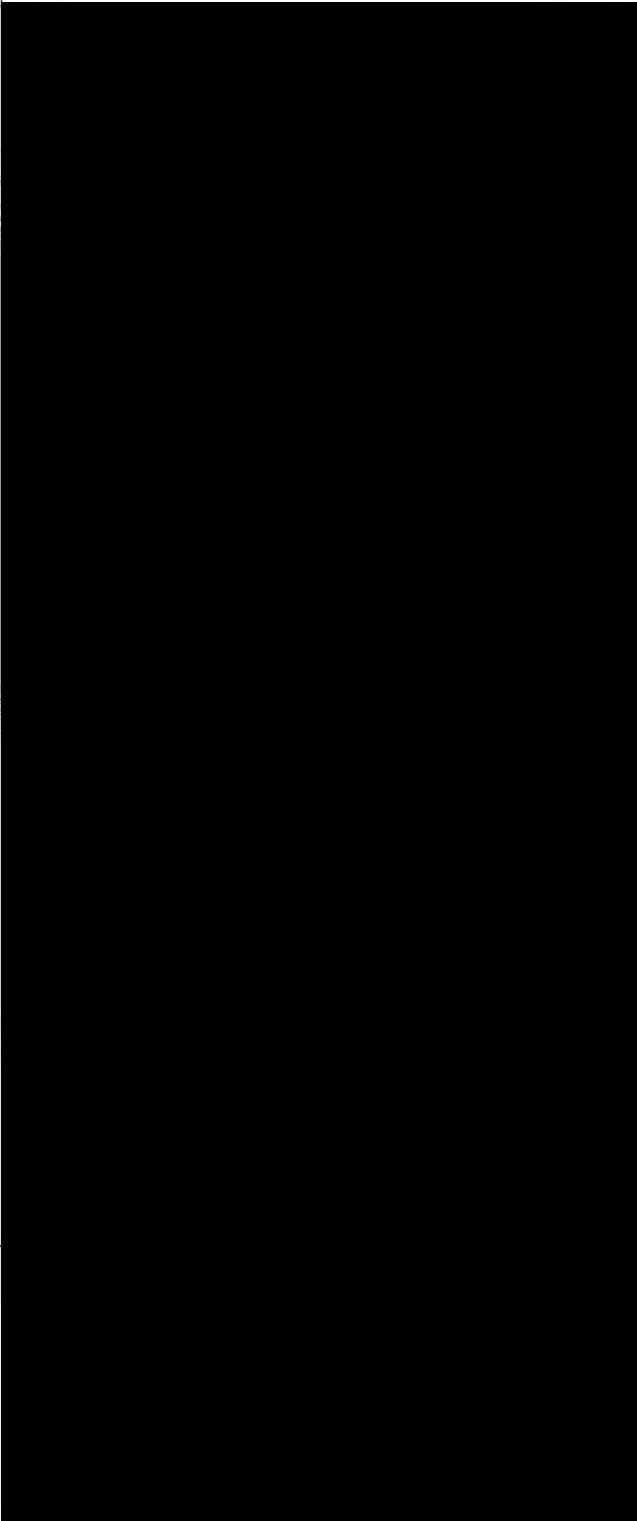
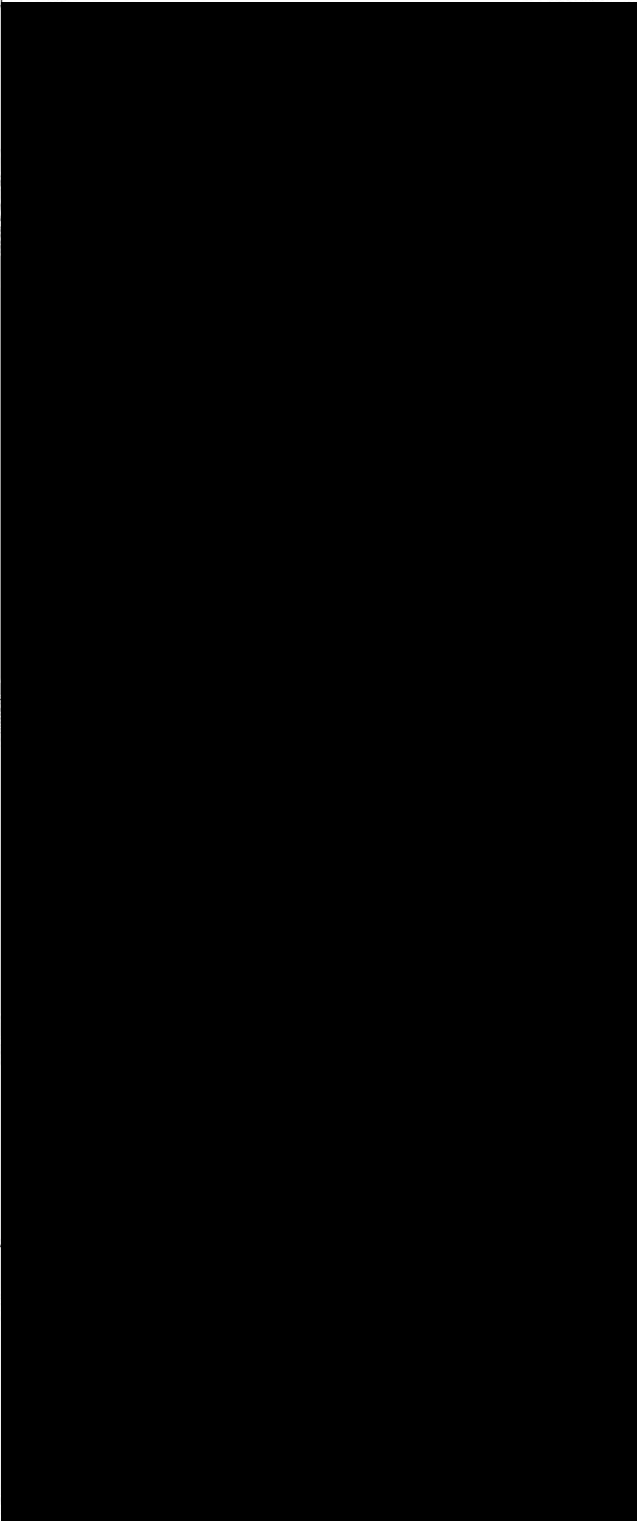
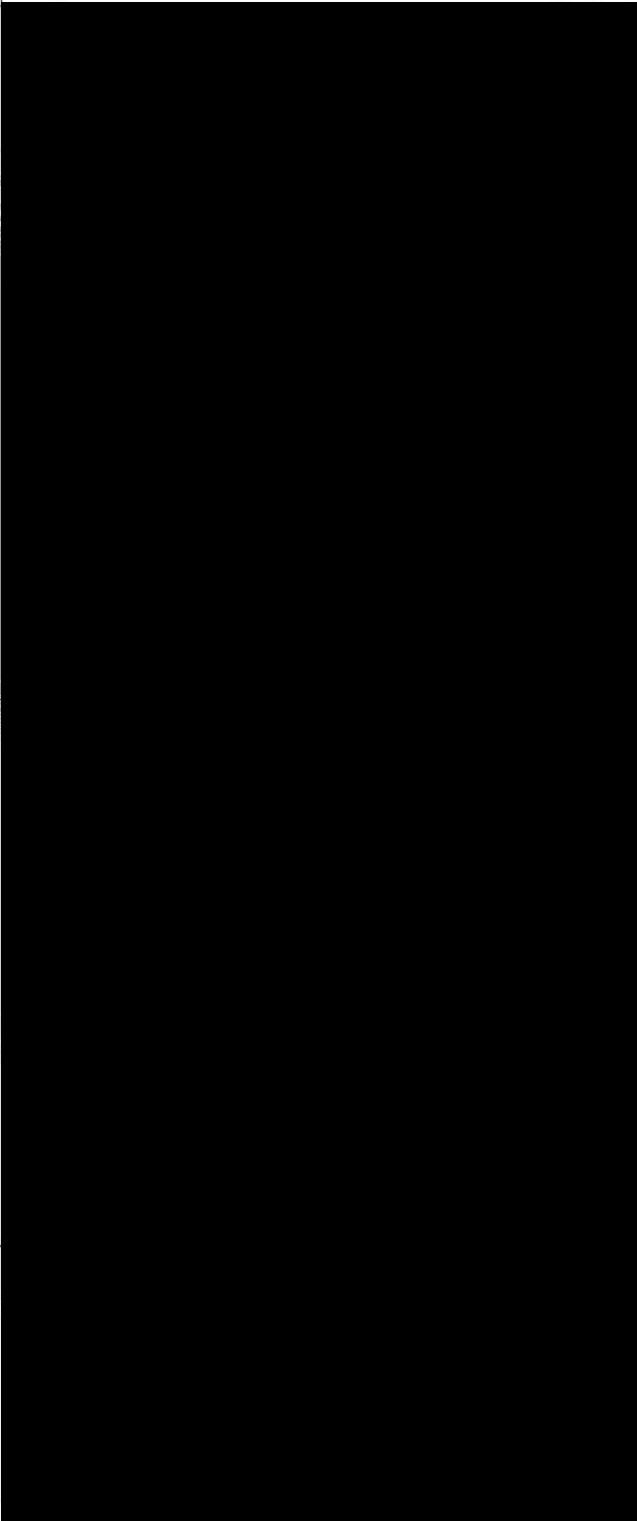


Minutes of Meeting

Northside Hospital Development Options Analysis

Subject	Project Control Group Meeting	Page	1
Venue	Virtual Teams Meeting	Time	2.30 pm
Participants	ACT Health: Daniel Landon Sallyanne Pini	AECOM:	
Apologies	Denise Holm Jarrad Nuss Caitlin Bladin		
File/Ref No.	60628807	Date	25-Jun-2020
Distribution	As above		

No	Item	Action	Date
1.	Opening – introductions and agenda outline		
2.		Noted	
		Calvary	w/e 3/07/2020
		Calvary	w/e 3/07/2020
		Noted	
		Calvary	w/e 3/07/2020

No	Item	Action	Date
	It should be noted that some of the report content will be updated as a result of the changes to the assessment that have since been made – i.e. summary graphs	AECOM	w/e 10/07/2020
3.		Noted	
		Noted	
		Noted	
		ACT Health	29/06/2020
		ACT Health	w/e 3/07/2020
4.		AECOM	w/e 26/06/2020
		ACT Health	
		AECOM	w/e 26/06/2020
		AECOM/BLP	
5.		Noted	
		Noted	

No	Item	Action	Date
		Noted	
		Noted	
		ACT Health	w/e 3/07/2020

Lowes, Shannon (Health)

From: [REDACTED]
Sent: Monday, 29 June 2020 9:02 AM
To: Landon, Daniel (Health)
Cc: [REDACTED]
Subject: NHDOA June Invoice RE: AECOM Project Update - Northside Hospital Development Options Analysis w/e 26/06/2020
Attachments: 20200622-60628807-NHDOA-Invoice-202006.pdf
Categories: Northside

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

I forgot to include the below in the update - invoice for June to be raised this week. Attached is the proposed invoice % and value for your review and approval.

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]
Sent: Monday, 29 June 2020 8:58 AM
To: 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>
Cc: 'Bladin, Caitlin (Health)' <Caitlin.Bladin@act.gov.au>; [REDACTED]

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 26/06/2020

Hi Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Outstanding Items/issues (*italicised below*)

- [REDACTED]
- CPHB updated review comments on the Draft Condition Assessment

General

- Key items we worked on this week
- Minutes from Monthly Meeting held on 25/06/2020 issued on 26/06/2020
- Issue of Monthly Report on 24/06/2020
- Ongoing key items that we are working on
- Issue of Invoice for June

Planned Leave

- [REDACTED]

Stage 1 Condition Assessment:

- Key items we worked on this week
- Review of assessment outcomes following Calvary advice. Meetings with Technical Team
- Issue of updated condition assessment register on 24/06/2020
- Ongoing key items that we are working on
- Scheduling of meetings with Calvary and Engineers to discuss select review comments.
- Receipt of additional review comments from Calvary – based on advice from Calvary on 19/06/2020, this will be provided following the completion of the review of the Register.
- Review of additional comments from Calvary when received including on the Fabric Assessment.
- Response/advice to Calvary of the updates to the Condition Assessment following their review comments and additional information.

Stage 2 Strategic Asset Management Plan

- Key items we worked on this week
- Issue of a NOA on 25/06/2020 outlining additional information needed to inform the SAMP to ACT Health.
- Importing the initial costings into the asset management model
- Ongoing key items that we are working on
- Confirmation from ACT Health that the SAMP Information NOA can be provided to Calvary.
- Scheduling of discussions with Calvary based on their provision of any additional information.
- Finalisation and issue of the Costing Assumptions NOA along with the initial costings of the Condition Assessment items for information. Depending on the outcomes of the review of the draft Condition Assessment Report & Register the initial costing may require updates.

Stage 3/4 Options Analysis

- [REDACTED]

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From:

Sent: Monday, 22 June 2020 9:26 AM

To: 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc: 'Bladin, Caitlin (Health)' <Caitlin.Bladin@act.gov.au>

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 19/06/2020

Hi Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Outstanding items/issues (*italicised below*)

- CPHB updated review comments on the Draft Condition Assessment

General

- Key items we worked on this week
- Minutes from Fortnightly Meeting held on 12/06/2020 issued on 16/06/2020

- Fortnightly Meeting held on 18/06/2020, minutes issued 19/06/2020 and included current Program.
- Ongoing key items that we are working on
- Monthly Report for June
- Invoice for June

Planned Leave

- 

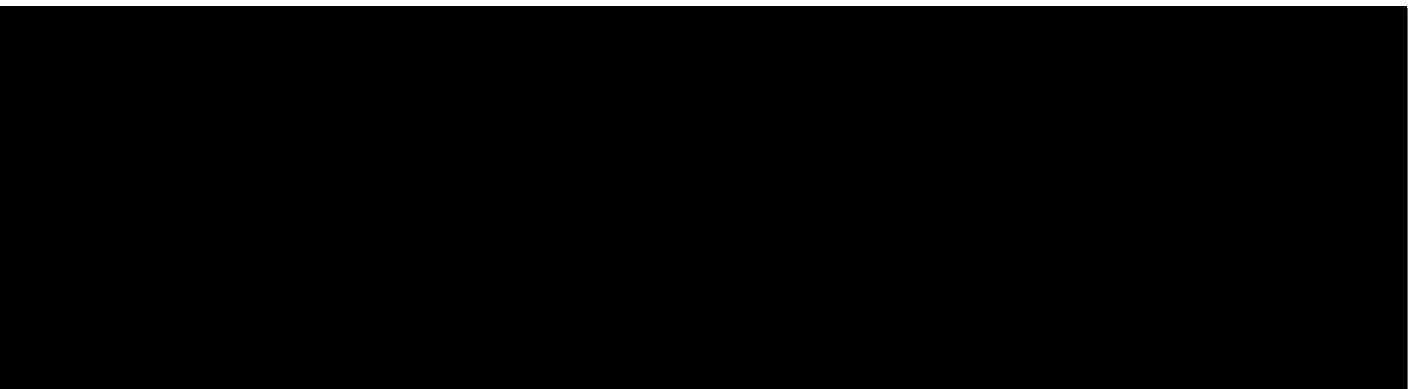
Stage 1 Condition Assessment:

- Key items we worked on this week
- Review of assessment outcomes following Calvary advice. Meetings with Technical Team
- Receipt of additional information from Calvary to support their review.
- Ongoing key items that we are working on
- Receipt of additional review comments from Calvary – based on advice from Calvary on 19/06/2020, this will be provided following the completion of the review of the Register.
- Review of additional comments received from Calvary including on the Fabric Assessment.
- Response/advice to Calvary of the updates to the Condition Assessment following their review comments and additional information.
- Scheduling of meetings with Calvary and Engineers to discuss select review comments.

Stage 2 Strategic Asset Management Plan

- Key items we worked on this week
- Discussions with the SAMP team on the way forward and consultation/additional information requirements.
- Review of informal feedback on the draft Risk Register/Risk Framework
- Development of a NOA outlining additional information needed to inform the SAMP.
- Ongoing key items that we are working on
- The initial costing will be provided for information. Depending on the outcomes of the Calvary review of the draft Condition Assessment Report & Register this assessment may require updates.
- Issue of NOA for request for additional information and scheduling of consultation sessions with Calvary.

Stage 3/4 Options Analysis

- 
-
-
-
-
-
-

• [REDACTED]

Regards

[REDACTED]

[REDACTED]

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
P.O. Box PO Box 1942 Canberra City 2601
T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]

Sent: Monday, 15 June 2020 11:56 AM

To: 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc: 'Bladin, Caitlin (Health)' <Caitlin.Bladin@act.gov.au> [REDACTED]

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 12/06/2020

Hi Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Outstanding items/issues (*italicised below*)

- No items of note.

General

- Key items we worked on this week
- Invoice for May to be issued to PMARS 09/06/2020
- Fortnightly Meeting on 12/06/2020 (refer below Stage 1 actions)
- Ongoing key items that we are working on
- Minutes from Fortnightly Meeting held on 12/06/2020.
- Fortnightly Meeting scheduled for 18/06/2020 – topic TBC.

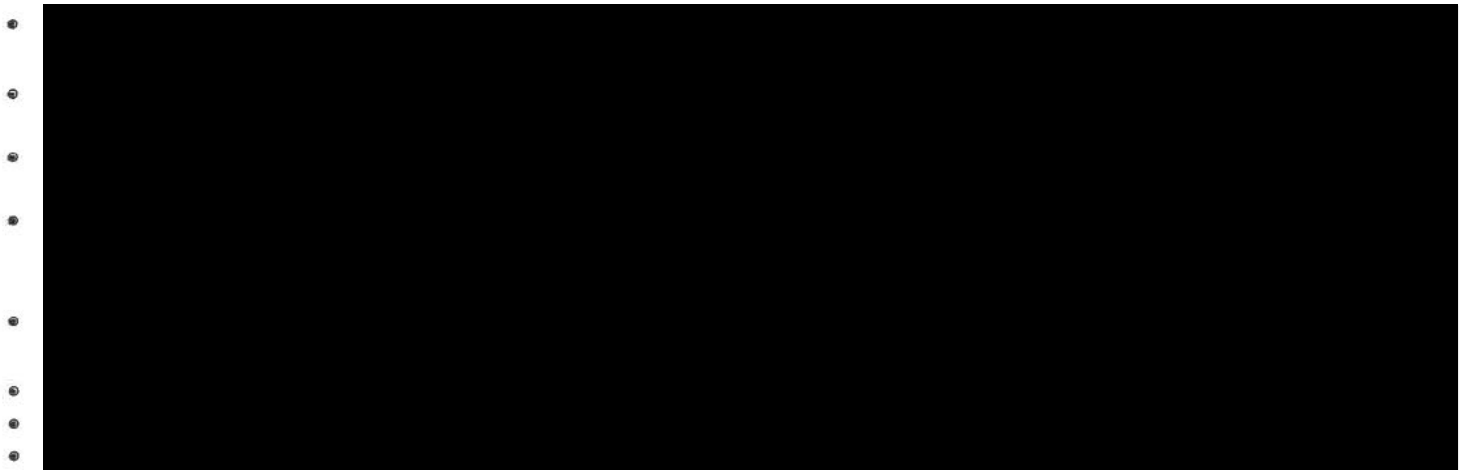
Planned Leave

**Stage 1 Condition Assessment:**

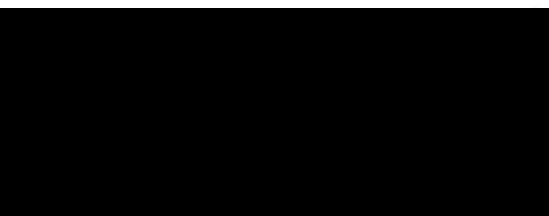
- Key items we worked on this week
- Receipt of Calvary comments on the draft Condition Assessment Report and Register on XX/06/2020 and issue of initial review and response to comments XX/06/2020.
- Discussion with Calvary and ACT Health regarding the review and the way forward on 12/06/2020
- Ongoing key items that we are working on
- Confirmation with Calvary on the review comments requiring clarification and/or provision of additional information to confirm review outcomes.
- Review of assessment outcomes following Calvary advice.
- Scheduling of meetings with Calvary and Engineers to discuss select review comments.

Stage 2 Strategic Asset Management Plan

- Key items we worked on this week
- Discussions with the SAMP team on the way forward and consultation/additional information requirements.
- Ongoing key items that we are working on
- The initial costing will be provided for information. Depending on the outcomes of the Calvary review of the draft Condition Assessment Report & Register this assessment may require updates.
- Issue of NOA for request for additional information and scheduling of consultation sessions with Calvary.

Stage 3/4 Options Analysis

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]

Sent: Tuesday, 9 June 2020 10:58 AM

To: 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc: 'Bladin, Caitlin (Health)' <Caitlin.Bladin@act.gov.au> [REDACTED]

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 05/06/2020

Hi Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Outstanding items/issues (*italicised below*)

- No items of note.

General

- Key items we worked on this week
- Invoice for May approved for issue.
- Meeting invites for Fortnightly Meetings for next couple of months sent
- Review and reconciliation of actions from previous meetings completed and sent 05/06/2020.
- Ongoing key items that we are working on
- Invoice for May to be issued.

Planned Leave

- None known

Stage 1 Condition Assessment:

- Key items we worked on this week
- The issue of the draft Condition Assessment Report & Register on 02/06/2020.
- Calvary internal review of the draft Condition Assessment Report & Register held on 05/06/2020.
- Ongoing key items that we are working on

• [REDACTED]

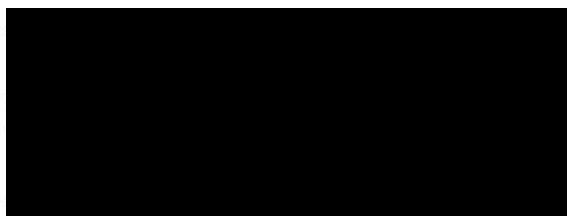
Stage 2 Strategic Asset Management Plan

- Key items we worked on this week
- Issue of the draft Risk Register following the review of the Condition Assessment Spreadsheet on 05/06/2020.
- Ongoing key items that we are working on
- The initial costing will be provided for information. Depending on the outcomes of the Calvary review of the draft Condition Assessment Report & Register this assessment may require updates.

Stage 3/4 Options Analysis

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

P.O. Box PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]
Sent: Tuesday, 2 June 2020 9:08 AM
To: 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>
Cc: 'Bladin, Caitlin (Health)' <Caitlin.Bladin@act.gov.au> [REDACTED]
 [REDACTED]

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 29/05/2020

Hi Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Outstanding items/issues (*italicised below*)

- [REDACTED]
- Issue of the Draft Condition Assessment Report and Register (Refer Stage 1 below)

General

- Key items we worked on this week
- Monthly Report issued on 25/05/2020
- Monthly Control Group Meeting on 28/05/2020, minutes issued on 29/05/2020
- Ongoing key items that we are working on
- Invoice for May to be raised this week. Attached is the proposed invoice % and value for your review and approval.
- Review and reconciliation of actions from previous meetings to confirm outstanding items.

<< File: 60628807-NHDOA-Invoicing-202005.pdf >>

Planned Leave

- None known

Stage 1 Condition Assessment:

- Key items we worked on this week
- Presentation of the Condition Assessment Data at the Monthly Control Group Meeting
- Ongoing key items that we are working on
- The issue of the draft Condition Assessment Report & Register is scheduled for 02/06/2020.
- Calvary proposed to undertake the review of the Draft Report and Register in two half days:
- The first an internal half day review with [REDACTED] on call to answer any high level questions, and
- The second with the assessors dialling in as required to go through the register line by line.

Stage 2 Strategic Asset Management Plan

- Key items we worked on this week
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Stage 3/4 Options Analysis

Regards

AECOM
L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
P.O. Box PO Box 1942 Canberra City 2601
T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]

Sent: Monday, 25 May 2020 11:40 AM

To: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Cc: Bladin, Caitlin (Health) <Caitlin.Bladin@act.gov.au> [REDACTED]

Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 22/05/2020

Hi Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Outstanding items/issues (*italicised below*)

- [REDACTED]
- Receipt of documents from CPHB (refer Stage 2 below)
- Receipt of CPHB comments on Condition Assessment Spreadsheet (refer Stage 1 below)

General

- Key items we worked on this week
- Attached is an updated schedule for the project.
- Ongoing key items that we are working on
- Monthly Report to be issued on 25/05/2020
- Monthly Control Group Meeting on 28/05/2020

<< File: 60628807-NHDOA-Project Program-D-20200522.pdf >>

Planned Leave

- [REDACTED]

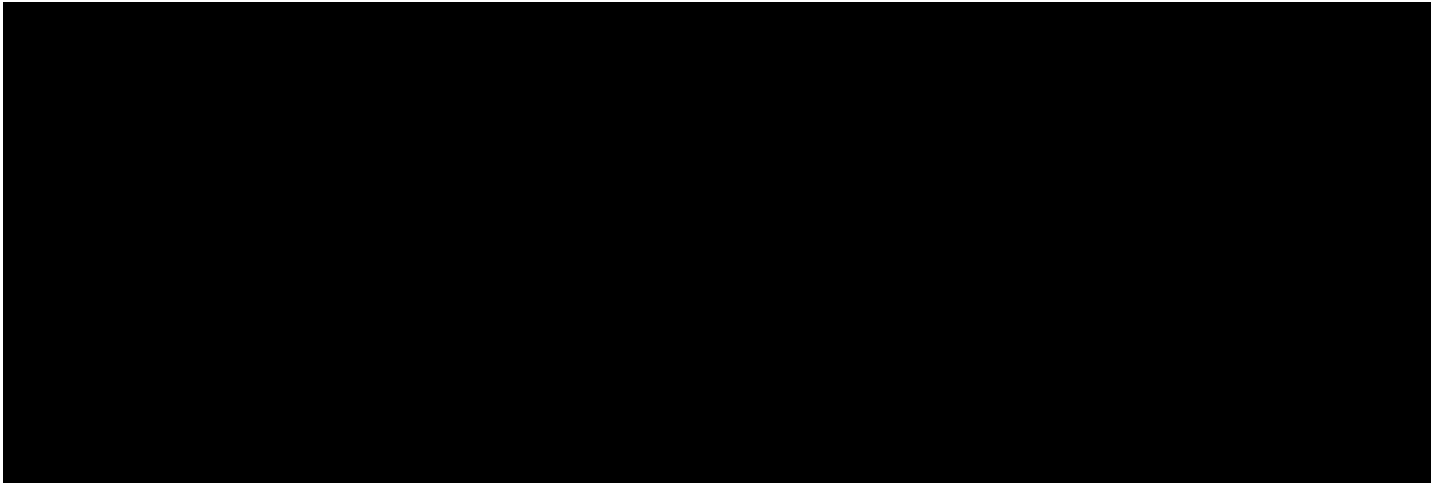
Stage 1 Condition Assessment:

- Key items we worked on this week
- Issue of the Condition Assessment Spreadsheet to Calvary for review on 20/05/2020. The proposed presentation of the data scheduled for 21/05/2020 was cancelled due to availability.
- Ongoing key items that we are working on
- The issue of the draft Condition Assessment Report will follow on 27/05/2020.

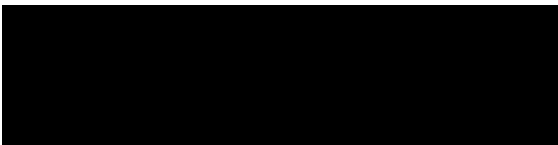
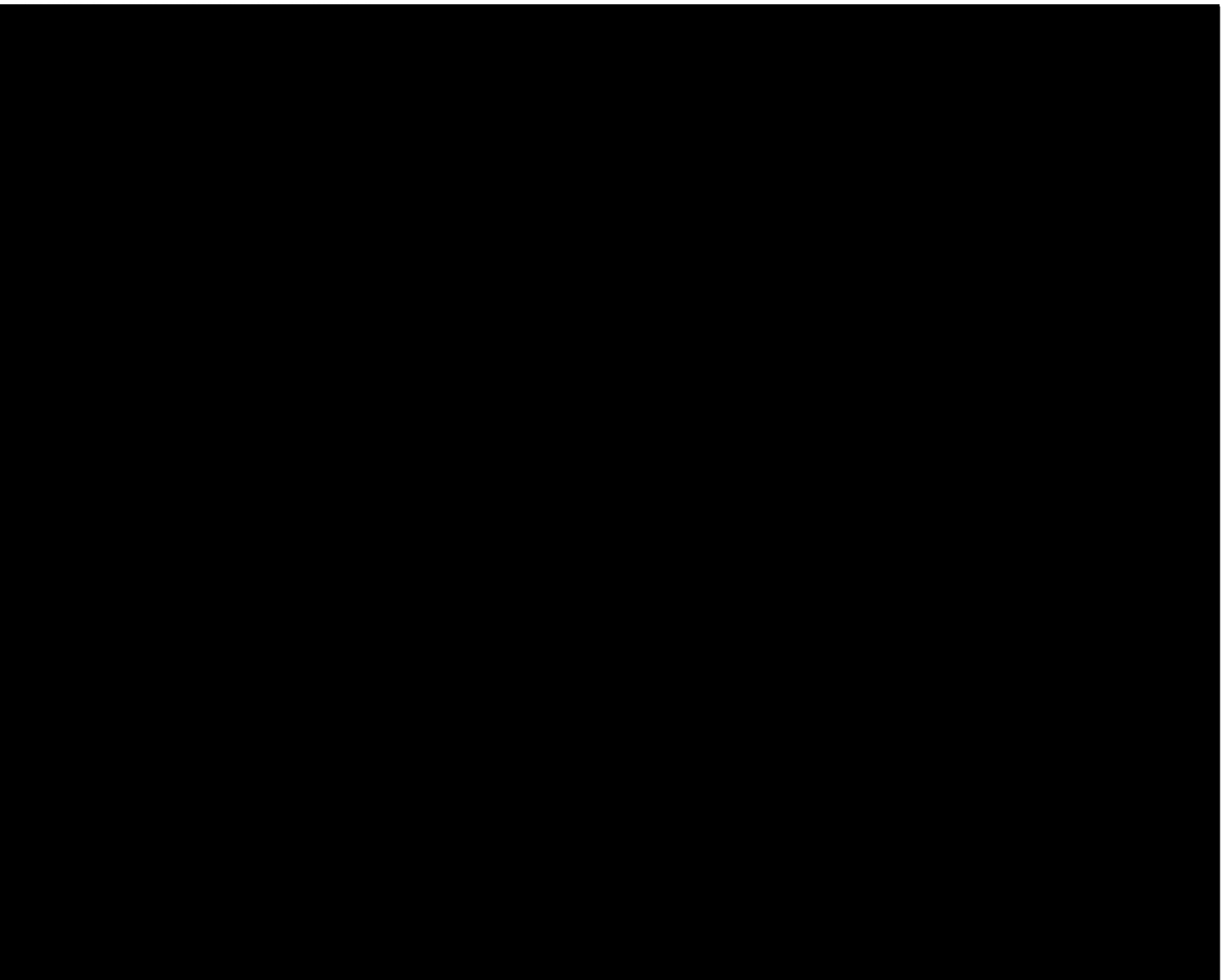
Stage 2 Strategic Asset Management Plan

- Key items we worked on this week

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]



Stage 3/4 Options Analysis



L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
P.O. Box PO Box 1942 Canberra City 2601
T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]
Sent: Monday, 18 May 2020 9:30 AM
To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health) <Daniel.Landon@act.gov.au>
Cc: [REDACTED] Bladin, Caitlin <Caitlin.Bladin@act.gov.au>
Subject: AECOM Project Update - Northside Hospital Development Options Analysis w/e 15/05/2020

Hi Brad and Daniel,

I forgot last weeks' update [REDACTED], as such the below provides a summary of activities for the past fortnight.

Welcome back Daniel.

Please find below Project Update for **Northside Hospital Development Options Analysis**. The format has changed a little this week in an attempt to be a little clearer.

Outstanding items/issues (*italicised below*)

- [REDACTED]
- Receipt of documents from CPHB (refer Stage 2 below)

General

- Key items we worked on this week
- Approval of Variation 001 received on 07/05/2020
- Fortnightly Meeting (refer item in Stage 2) held on 14/05/2020
- Invoice #1 issued on 12/05/2020
- AECOM internal Health Start review held on 06/05/2020
- Ongoing key items that we are working on
- Attached is an updated schedule for the project.
- Monthly Report to be issued on 25/05/2020

<< File: 60628807-NHDOA-Project Program-D-20200518.pdf >>

Planned Leave

- [REDACTED]

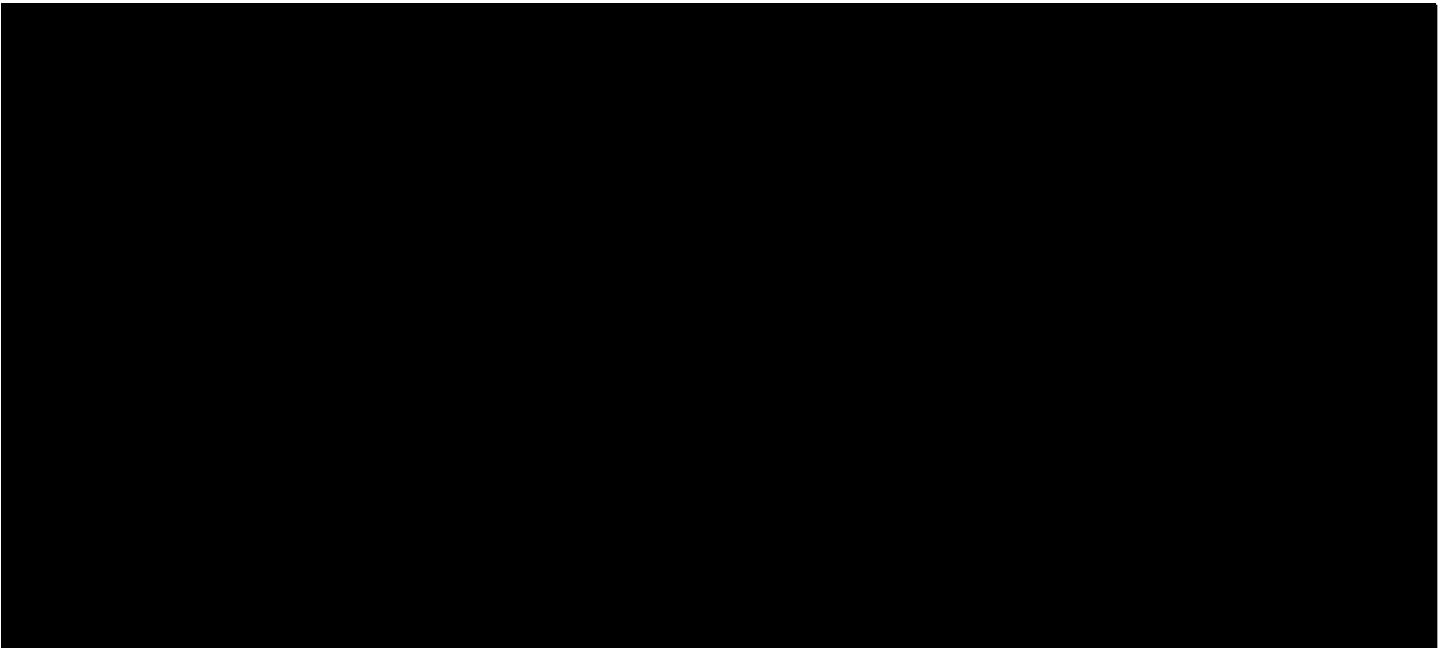
Stage 1 Condition Assessment:

- Key items we worked on this week

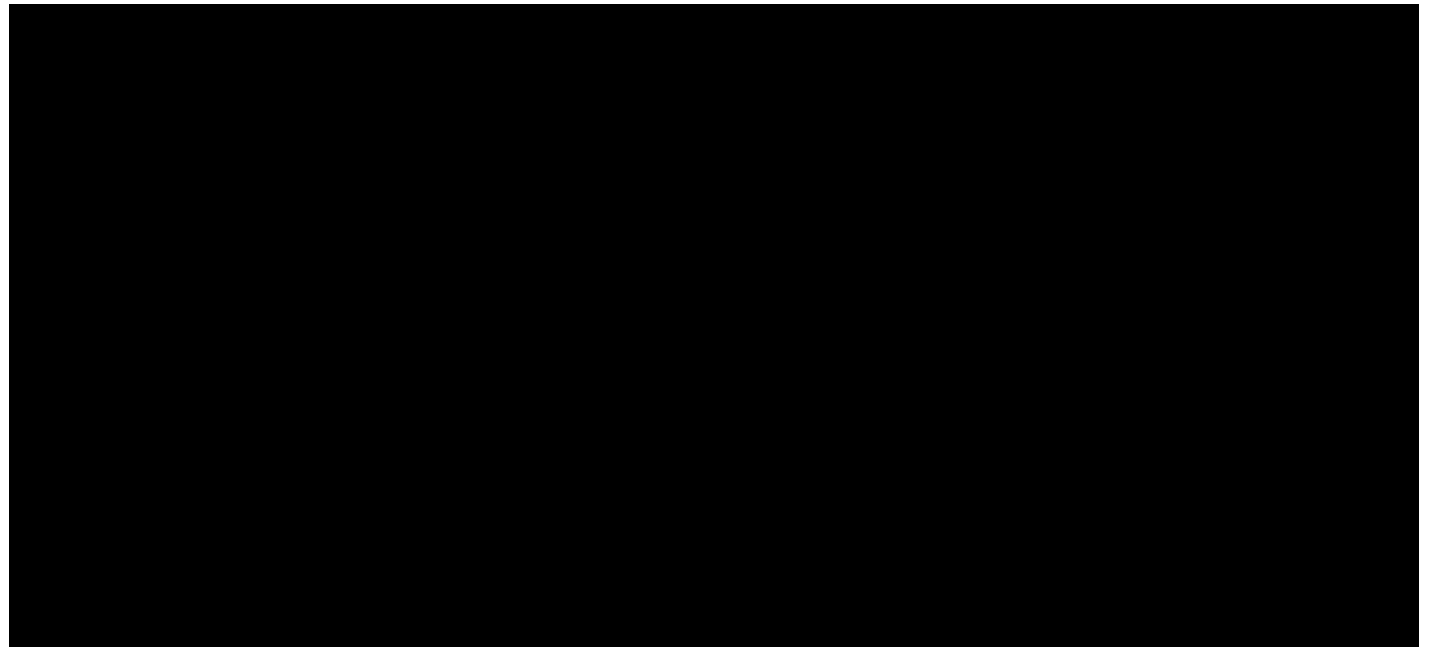
- A Site Team Briefing was held on 04/05/2020 which included a review of the SWMS and safety discussion.
- Site Inspections of CPHB will commenced on 05/05/2020 and were completed on 12/05/2020.
- The Condition Assessment Spreadsheet was populated and is in the process of being reviewed.
- The development of the Condition Assessment Report has commenced.
- The Site Inspection on 12/05/2020 identified one item of potential life safety concern which was reported to Calvary on 13/05/2020
- Ongoing key items that we are working on
- Issue of the Condition Assessment Spreadsheet to Calvary for review on 20/05/2020. Concurrent with the issue of the data a presentation (21/05/2020) will be scheduled to review and seek agreement to the Spreadsheet.
- The issue of the draft Condition Assessment Report will follow on 27/05/2020.

Stage 2 Strategic Asset Management Plan

- Key items we worked on this week



Stage 3/4 Options Analysis



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

P.O. Box PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From [REDACTED]

Sent: Monday, 4 May 2020 10:49 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Cc [REDACTED]

Subject: AECOM Project Update - 01/05/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Desktop Condition Assessment has predominantly been completed by all disciplines, a work in progress snapshot of the data was provided on 01/05/2020 (with the NOA for the Site Visits).
- At the Monthly/Fortnightly Meeting (30/04/2020) a presentation on the work in progress outcomes of the Desktop Condition Assessment was provided. The outcome of this presentation was a discussion around the options for completing the Condition Assessment. It was agreed that Site Inspections would occur in order to close out the large gaps in the Condition Assessment content.
- Issue of the NOA containing the plan for conducting Site Inspections of CPHB on 01/05/2020.

Ongoing key items that we are working on

- Site Inspections of CPHB will commence on 05/05/2020 following the receipt of confirmation from CPHB regarding the availability of their escort on 04/05/2020.
- Site Inspection Team Briefing and Safety Discussion scheduled for 04/05/2020.
- Desktop Condition Assessment Report preparation.
- Issue of meeting minutes from Monthly/Fortnightly Meeting held on 30/04/2020.
- A meeting with ACT Health to discuss the Demand Scenarios is scheduled for 07/05/2020.

• [REDACTED]

• [REDACTED]

Outstanding items/issues

• Response to Variation 001

• [REDACTED]

• [REDACTED]

• [REDACTED]

• [REDACTED]

[REDACTED]

Regards

[REDACTED]

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]

Sent: Tuesday, 28 April 2020 1:09 PM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc: [REDACTED]

Subject: RE: AECOM Project Update - 24/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Desktop Condition Assessment has predominantly been completed by all disciplines.
- Document Register and Gap Analysis populated
- [REDACTED]
- Issue of the Monthly Report for April.
- Issue of meeting minutes from 16/04/2020 Fortnight Meeting

Ongoing key items that we are working on

- Desktop Condition Assessment Report preparation. A presentation of findings will be provided at the Monthly/Fortnightly meeting scheduled for 30/04/2020.
- [REDACTED]
- [REDACTED]
- Monthly Control Group Meeting/Fortnightly Meeting – 30/04/2020
- Review of Desktop Condition Assessment data by the Stage 2 SAMP team.

Outstanding items/issues

- Response to Variation 001
- Receipt of background information from Calvary/ACT Health
- [REDACTED]
- [REDACTED]

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From: [REDACTED]
Sent: Monday, 20 April 2020 11:32 AM
To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>
Cc: [REDACTED]
Subject: RE: AECOM Project Update - 17/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Desktop Condition Assessment
- Document Register and Gap Analysis populated
- Briefing of review team for the Condition Assessment – Tuesday 14/04/2020
- Fortnightly Meeting held Thursday 16/04/2020
- Issue of the update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Issue of the Document Register and Condition Assessment Register template for review and comment.
- Issue of an initial work in progress Desktop Condition Assessment for information, high level review and comment.
- [REDACTED]

Ongoing key items that we are working on

- Receipt of more background information – critical documents include Calvary Asset Register – we are missing a number of key inputs, such as drawings and asset registers. We are proceeding with the Desktop Condition Assessment without this information.
- Desktop Condition Assessment
- Potential - Meeting with ACT Health/Calvary to discuss the work in progress Desktop Condition Assessment provided on 17/04/2020
- [REDACTED]
- [REDACTED]
- [REDACTED]
- Meeting minutes from 16/04/2020 Fortnight Meeting
- Monthly Report preparation and issue – 20/04/2020
- Monthly Control Group Meeting – potentially 23/04/2020

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- [REDACTED]
- [REDACTED]
- [REDACTED]
- Response to Variation 001

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From [REDACTED]

Sent: Tuesday, 14 April 2020 10:53 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc: [REDACTED]

Subject: AECOM Project Update - 09/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Document Register and Gap Analysis populated
- Update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Receipt of more background information

Ongoing key items that we are working on

- Receipt of more background information – critical documents include Calvary Asset Register – we are missing a number of key inputs, such as drawings and asset registers. A separate email will be issued today outlining the information which has not been able to be sourced and the approach to the condition assessment due to these omissions.
- Populating document register and completing gap analysis
- Briefing of review team for the Condition Assessment – Tuesday 14/04/2020
- Return Brief issue
- Fortnightly Meeting to be scheduled for Thursday 16/04/2020

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Return Brief updated draft issue
- Response to Variation 001

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
P.O. Box PO Box 1942 Canberra City 2601
T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From

Sent: Monday, 6 April 2020 10:35 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Cc:

Subject: AECOM Project Update - 03/04/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Meeting with Calvary Facilities Manager (31/03/2020) and Senior Financial Accountant (01/04/2020) to discuss available information – primarily building floor plans and an asset register.
- Fortnightly Project Co-ordination Meeting held on 02/04/2020, notes issued on 03/04/2020
- Background information received from Calvary on 03/04/2020.
- Document Register and Gap Analysis populated
- Update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Issue of Variation 001
- Receipt of executed contract and finalisation of project set up activities.

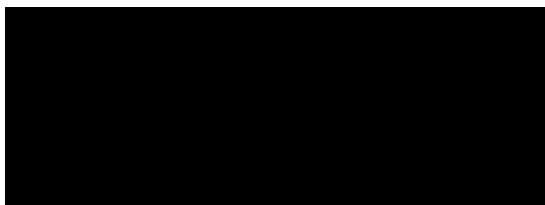
Ongoing key items that we are working on

- Receipt of more background information – critical documents include Calvary Asset Register
- Populating document register and completing gap analysis
- Commencing Condition Assessment
- Return Brief updates/development confirming delivery approach, assumptions, schedule, budget.

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Return Brief updated draft issue

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From

Sent: Monday, 30 March 2020 11:55 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Cc

Subject: AECOM Project Update - 27/03/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Quasi-Monthly Project Control Meeting held on 26/03/2020, notes issued on 27/03/2020
- Monthly Report issued to ACT Health 26/03/2020
- Background information received from Calvary on 26-27/03/2020. Attached is a register of all information received to date.
- Update of the Return Brief and Project Schedule to reflect proposed alternative delivery method delaying site inspections until after the COVID19 situation.
- Receipt of executed contract and finalisation of project set up activities.

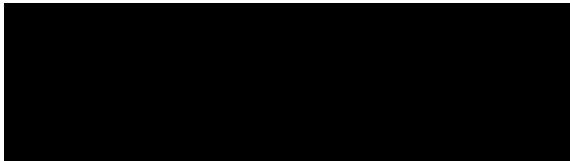
Ongoing key items that we are working on

- Return Brief updates/development confirming delivery approach, assumptions, schedule, budget.
- Receipt of more background information – critical documents include Calvary Asset Register
- Populating document register and completing gap analysis
- Visit to Calvary plan room to source additional building and asset information based on gap analysis
- Commencing Condition Assessment
- Undertaking initial Asset Priority Level (criticality) assessment
- Internal project set up
- Variation request to extend the contract end date

Outstanding items/issues

- Receipt of background information from Calvary/ACT Health
- Project set up

Regards

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From

Sent: Monday, 23 March 2020 10:00 AM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc:

Subject: AECOM Project Update - 20/03/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis**.

Key items we worked on this week

- Development and issue of draft Return Brief to ACT Health on 18/03/2020
- Fortnightly Project Co-ordination Meeting held on 19/03/2020, notes issued on 20/03/2020
- Notes from project inception meeting with Calvary were issued
- Document Register including Gap Analysis spreadsheet developed and circulated to the project team
- Risk and Issue register population (initial assessment included in draft Return Brief)
- Email regarding invoicing moving forward sent on 18/03/2020
- Email regarding the approach to conducting the site inspections sent on 20/03/2020

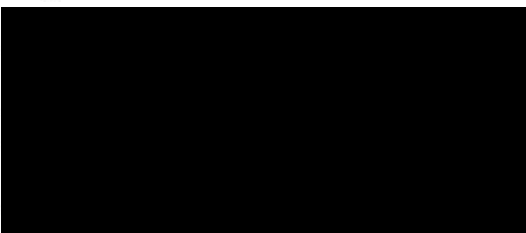
Ongoing key items that we are working on

- Return Brief updates/development confirming delivery approach, assumptions, schedule, budget.
- Receipt of background information
- Populating document register and completing gap analysis
- Undertaking initial Asset Priority Level (criticality) assessment
- Monthly Report Dashboard template development
- Internal project set up

Outstanding items/issues

- Confirmation that the first Monthly Project Control Group can be postponed until the week commencing 20/04/2020
- Receipt of background information from Calvary/ACT Health
- Project set up

Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
 P.O. Box PO Box 1942 Canberra City 2601
 T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From:

Sent: Monday, 16 March 2020 4:42 PM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; 'Landon, Daniel (Health)' <Daniel.Landon@act.gov.au>

Cc: [REDACTED]

Subject: AECOM Project Update - 13/03/2020 Northside Hospital Development Options Analysis

Hi Brad and Daniel,

Please find below Project Update for **Northside Hospital Development Options Analysis****Key items we worked on this week**

- Project Inception and set up planning.
- Project inception meeting with Calvary held on 12/03/2020.
- Request for information issued to ACT Health and Calvary.
- Development of Return Brief.
- Project inception meeting with AECOM Team held on 13/03/2020.
- Receipt of project contract and execution of same.

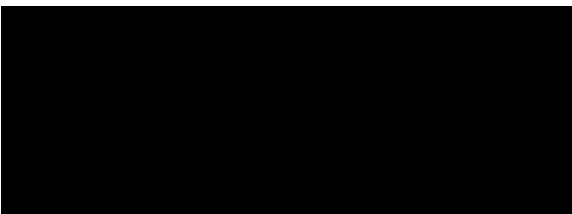
Ongoing key items that we are working on

- Notes from project inception meeting with Calvary to be prepared and issued
- Return Brief confirming delivery approach, assumptions, schedule, budget.
- First Project Coordination Meeting scheduled for 19/03/2020. Agenda to be prepared and circulated.
- Document Register including Gap Analysis spreadsheet development
- Risk and Issue register population
- Monthly Report Dashboard template development
- Internal project set up

Outstanding items/issues

- Project set up
- Return Brief issue to ACT Health
- Receipt of background information

Regards

**AECOM**

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

P.O. Box PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

From [REDACTED]

Sent: Tuesday, 10 March 2020 12:14 PM

To: Brad Burch (brad.burch@act.gov.au) <brad.burch@act.gov.au>; Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Cc: [REDACTED]
Subject: AECOM Project Update - 06/03/2020 Northside Hospital Development Options Analysis

**Northside Hospital Development Options Analysis
06/03/2020**

Key items we worked on this week

- Project Inception and set up planning.
- Project inception meeting with ACT Health held on 06/03/2020.

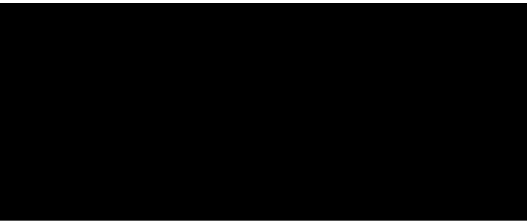
Ongoing key items that we are working on

- Notes from project inception meeting with ACT Health to be prepared and issued
- Return Brief confirming delivery approach, assumptions, schedule, budget. This will include initial request for information, proposed governance meeting schedule and report templates.
- Inception meeting with Calvary schedule for 12/03/2020.
- Inception meeting with AECOM/BLP scheduled for 13/03/2020

Outstanding items/issues

- Receipt of Work Order (Contract) for the engagement

Kind regards,

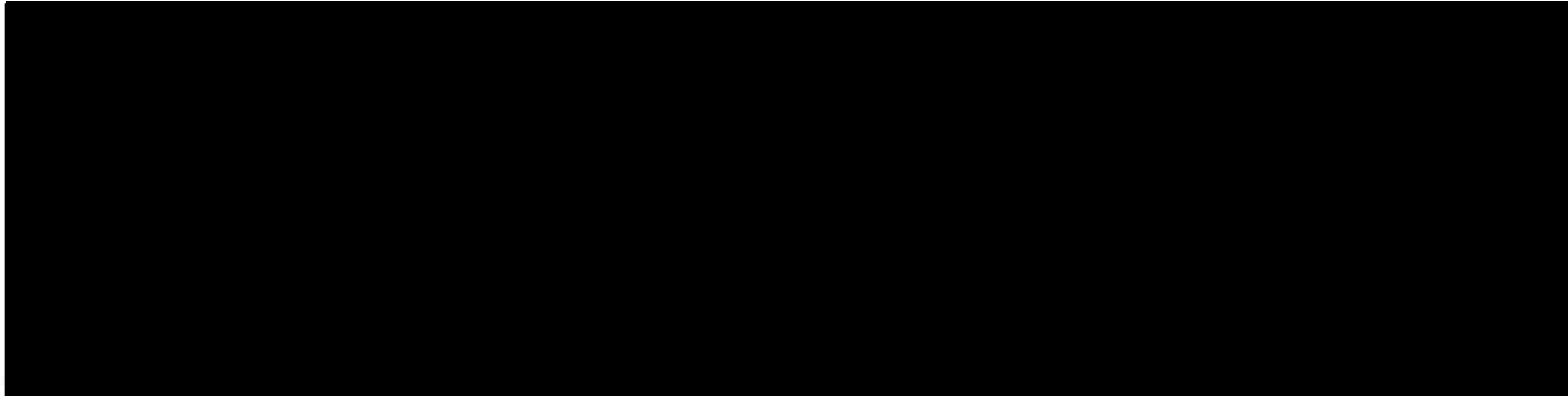


AECOM
L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
P.O. Box PO Box 1942 Canberra City 2601
T +61 2 6100 0551
www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Invoicing Summary



Lowes, Shannon (Health)

From: [REDACTED]
Sent: Monday, 29 June 2020 2:44 PM
To: Landon, Daniel (Health)
Cc: [REDACTED]
Subject: NHDOA - Strategic Options NOA
Attachments: 60628807-NHDOA-NOA-Options Analysis.pdf
Categories: Northside

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

[REDACTED]

Regards,

[REDACTED]

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Lowes, Shannon (Health)

From: [REDACTED]
Sent: Monday, 29 June 2020 3:17 PM
To: Landon, Daniel (Health)
Cc: [REDACTED]
Subject: NHDOA - Initial Costing of Condition Assessment for Information
Attachments: 60628807-NHDOA-ConditionAssessment-Services Costing_A.pdf; 60628807-NHDOA-ConditionAssessment-Fabric Costing_A.pdf

Follow Up Flag: Follow up
Flag Status: Completed

Categories: Northside

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

[REDACTED]

If you have any queries on the attached please let me know.

Regards

[REDACTED]

AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601
PO Box 1942 Canberra City 2601
T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Lowes, Shannon (Health)

From: Brady, Erin
Sent: Monday, 29 June 2020 5:45 PM
To: Lopa, Liz (Health)
Cc: Landon, Daniel (Health); Cameron, Lesley
Subject: RE: Northside hospital [REDACTED]
Attachments: 60628807-NHDOA-NOA-Sites_C.pdf

UNCLASSIFIED

Liz

I'm very sorry for delayed response – I had a few days off ill last week and catching up on emails.

Regards
Erin

Dr Erin Brady | Deputy Director-General
Land Strategy & Environment
Ph: +61 2 6205 4522 | Email: Erin.Brady@act.gov.au
Environment, Planning and Sustainable Development Directorate | ACT Government
16 Challis St, Dickson | GPO Box 158 Canberra ACT 2601 | www.act.gov.au

From: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Sent: Tuesday, 23 June 2020 10:14 AM
To: Brady, Erin <Erin.Brady@act.gov.au>
Cc: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>
Subject: Northside hospital [REDACTED]

UNCLASSIFIED

Hi Erin

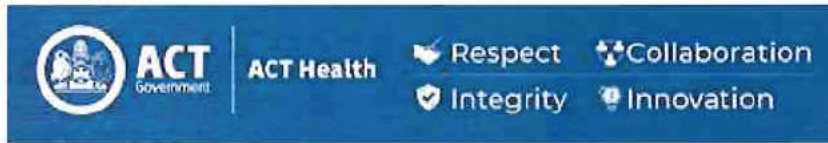
I hope you are well.

Mobile [REDACTED]

Strategic Infrastructure Division | ACT Health Directorate

4 Bowes Street Phillip ACT 2606, Australia

www.health.act.gov.au/digital



Lowes, Shannon (Health)

From: Landon, Daniel (Health)
Sent: Tuesday, 30 June 2020 11:36 AM
To: Oliver, Stephanie (Health)
Subject: FW: Calvary SAMP
Attachments: 60628807-NHDOA-NOA-SAMP_RFI_Consultation_A.pdf

UNCLASSIFIED

I'm waiting for Liz's approval on this one.
 (I forgot to cc you, sorry).

From: Landon, Daniel (Health)
Sent: Thursday, 25 June 2020 3:52 PM
To: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Subject: Calvary SAMP

UNCLASSIFIED

Hi Liz

Pls see attached.

Sallyanne Pini is checking the attached and seeing if it's ok with Margaret.

Is it ok with you to send to Calvary? I just wanted to check given the sensitivity of the relationship. It seems fine to me.

Cheers

Dan

From: [REDACTED]
Sent: Thursday, 25 June 2020 10:59 AM
To: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>

Subject: NHDOA - SAMP RFI / Consultation Plan

CAUTION: This email originated from outside of the ACT Government. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Daniel,

Please find attached a NOA on the SAMP development process, including additional information requirements and proposed consultation with ACT Health/Calvary.

Following the discussion on the Condition Assessment at this afternoon's meeting, I would like to run through the attached with Calvary and yourself. We are hoping that ACT Health/Calvary will be able to provide any information available on the topics noted so that when we come to actively consult we have adequate context and background to inform our questioning.

Could you please confirm if you are happy for me to provide the attached to Calvary?

Thank you and Regards



AECOM

L4, Civic Quarter, 68 Northbourne Ave, Canberra, ACT 2601

PO Box 1942 Canberra City 2601

T +61 2 6100 0551

www.aecom.com

Please consider the environment before printing this email.

Read insights, share ideas on AECOM's [Connected Cities](#) blog.

Lowes, Shannon (Health)

From: Oliver, Stephanie (Health)
Sent: Tuesday, 30 June 2020 12:59 PM
To: Lopa, Liz (Health); Cameron, Lesley; Brady, Erin
Cc: Landon, Daniel (Health)
Subject: RE: Northside hospital [REDACTED]

UNCLASSIFIED

Hi Liz

This meeting is in the diary for 11.30am on Monday.

Thanks
 Steph

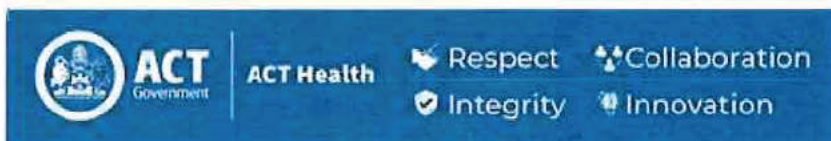
Stephanie Oliver (née McMullen) | Executive Officer

Ph: 02 5124 9961 | Email: Stephanie.Oliver@act.gov.au

Strategic Infrastructure | ACT Health Directorate

Level 4, 4 Bowes Street Phillip ACT 2606

health.act.gov.au



From: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Sent: Tuesday, 30 June 2020 9:51 AM
To: Cameron, Lesley <Lesley.Cameron@act.gov.au>; Brady, Erin <Erin.Brady@act.gov.au>
Cc: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>; Oliver, Stephanie (Health) <Stephanie.Oliver@act.gov.au>
Subject: RE: Northside hospital [REDACTED]

UNCLASSIFIED

Thanks folks
 Steph – can you liaise with Lesley's office and see when a mutually convenient time would be?

Thanks

Liz

From: Cameron, Lesley <Lesley.Cameron@act.gov.au>
Sent: Monday, 29 June 2020 6:38 PM
To: Brady, Erin <Erin.Brady@act.gov.au>; Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Cc: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>
Subject: RE: Northside hospital [REDACTED]

UNCLASSIFIED

I agree a meeting would be a good start, let me know when suits Liz.

Lesley

From: Brady, Erin <Erin.Brady@act.gov.au>
Sent: Monday, 29 June 2020 5:45 PM
To: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Cc: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>; Cameron, Lesley <Lesley.Cameron@act.gov.au>
Subject: RE: Northside hospital [REDACTED]

UNCLASSIFIED

Liz

I'm very sorry for delayed response – I had a few days off ill last week and catching up on emails.

Regards
Erin

Dr Erin Brady | Deputy Director-General
Land Strategy & Environment
Ph: +61 2 6205 4522 | Email: Erin.Brady@act.gov.au
Environment, Planning and Sustainable Development Directorate | ACT Government
16 Challis St, Dickson | GPO Box 158 Canberra ACT 2601 | www.act.gov.au

From: Lopa, Liz (Health) <Liz.Lopa@act.gov.au>
Sent: Tuesday, 23 June 2020 10:14 AM
To: Brady, Erin <Erin.Brady@act.gov.au>
Cc: Landon, Daniel (Health) <Daniel.Landon@act.gov.au>
Subject: Northside hospital [REDACTED]

UNCLASSIFIED

Hi Erin

I hope you are well.

Mobile: [REDACTED]

Strategic Infrastructure Division | ACT Health Directorate
4 Bowes Street Phillip ACT 2606, Australia

www.health.act.gov.au/digital

