



Dear 

### **DECISION ON YOUR ACCESS APPLICATION**

I refer to your application under section 30 of the *Freedom of Information Act 2016* (FOI Act), received by ACT Health Directorate (AHD) on Tuesday 29 October 2019 and rescoped on Thursday 21 November 2019.

This application requested access to:

*'Under the 2016 Freedom of Information Act, I request access to documents dated from 1 January 2019 to date related to change in the scope, location, timing and estimated cost of the Surgical Procedures Interventional Radiology and Emergency or SPIRE project. In particular, I am seeking access to:*

- a) Briefs prepared for Ministers related to the SPIRE project including estimates briefs, annual reports briefs, question time briefs and all other types of briefs.*
- b) Documents related to the transfer of responsibility for the project from ACT Health and Canberra Health Services to Major Projects;*
- c) Communications strategy and related documents related to SPIRE including social media material;*
- d) Planning documents related to SPIRE including traffic studies and other studies performed as part of developing the project;*
- e) Correspondence with other directorates, unions, professional organisations, community groups and other relevant persons about changes to the location, scope, timing or cost of the project*
- f) Documents related to meetings to discuss SPIRE including agenda and minutes of meeting. This does not include documents of a purely administrative nature such as booking a room;*
- g) Documents related to consultation with Canberra Health Services staff, professional organisations, local residents, regional residents and other relevant bodies related to changes to the location, scope, timing or cost of SPIRE;*
- h) Costing of the SPIRE project, including for its changed location and scope;*
- i) Contracts related to planning for SPIRE Project Main Works and SPIRE Project Enabling Works and any relevant development applications related to the SPIRE project.'*

I am an Information Officer appointed by the Director-General of ACT Health Directorate (AHD) under section 18 of the FOI Act to deal with access applications made under Part 5 of the Act. AHD was required to provide a decision on your access application by **Thursday 19 December 2019**.

As agreed, on Wednesday 4 December 2019, AHD will provide the remaining documents to the response on Friday 14 February 2019 due to the size of this response and requirement of third-party consultation.

I have identified 32 documents holding the information within scope of your access application to sections A and B. These are outlined in the schedule of documents included at Attachment A to this decision letter.

### **Decisions**

I have decided to:

- grant full access to 21 documents;
- grant part access to 6 documents; and
- refuse access to 5 documents.

My access decisions are detailed further in the following statement of reasons and the documents released to you are provided as Attachment B to this letter.

In reaching my access decision, I have taken the following into account:

- The FOI Act;
- The contents of the documents that fall within the scope of your request; and
- The *Human Rights Act 2004*.

### **Full Access**

I have decided to grant full access to 21 documents relevant to the scope of your request. Documents at reference numbers 1-2, 4, 6-9, 11-12, 16-21, 23-24 and 29-32 are provided in full.

### **Refuse Access**

I have decided to refuse access to five documents at reference numbers 3, 5, 10, 13 and 15 as outlined in the schedule of documents. These documents are wholly comprised of Information that would reveal deliberations of Cabinet. These documents are therefore taken to be contrary to the public interest to release, under Schedule 1.6 (1) Cabinet Information (d) the disclosure of which would reveal any deliberation of Cabinet (other than through the official publication of a Cabinet decision).

### **Partial Access**

I have decided to grant partial access to six documents. Documents 14 and 26-28 of the identified documents contain information that I consider, on balance, to be contrary to the public interest to disclose under the test set out in section 17 of the Act as the information contained in these folios is partially comprised of personal information of government employees in accordance with Schedule 2.2 (a) (ii) prejudice the protection of an individual's right to privacy or any other right under the Human Rights Act 2004. On balance, I determined the information identified is contrary to the public interest and I have decided not to disclose this information.

Document 25 of the identified documents contain information that I consider, on balance, to be contrary to the public interest to disclose under the test set out in section 17 of the Act as the information contained in this folio is partially comprised of Cabinet information. The information is therefore taken to be contrary to the public interest to release, under Schedule 1.6 (1) Cabinet Information (d) the disclosure of which would reveal any deliberation of Cabinet (other than through

the official publication of a Cabinet decision). On balance, I determined the information identified is contrary to the public interest and I have decided not to disclose this information.

Document 22 of the identified documents contain information that I consider, on balance, to be contrary to the public interest to disclose under the test set out in section 17 of the Act as the information contained in this folio is partially comprised of both Cabinet information and personal information of government employees. The information is therefore taken to be contrary to the public interest to release, under Schedule 1.6 (1) Cabinet Information (d) the disclosure of which would reveal any deliberation of Cabinet (other than through the official publication of a Cabinet decision) and in accordance with Schedule 2.2 (a) (ii) prejudice the protection of an individual's right to privacy or any other right under the Human Rights Act 2004. On balance, I determined the information identified is contrary to the public interest and I have decided not to disclose this information.

#### **Charges**

Processing charges are not applicable to this request.

#### **Disclosure Log**

Under section 28 of the FOI Act, AHD maintains an online record of access applications called a disclosure log. The scope of your access application, my decision and documents released to you will be published in the disclosure log not less than three days but not more than 10 days after the date of this decision. Your personal contact details will not be published.

<https://www.health.act.gov.au/about-our-health-system/freedom-information/disclosure-log>.

#### **Ombudsman review**

My decision on your access request is a reviewable decision as identified in Schedule 3 of the FOI Act. You have the right to seek Ombudsman review of this outcome under section 73 of the Act within 20 working days from the day that my decision is published in ACT Health's disclosure log, or a longer period allowed by the Ombudsman.

If you wish to request a review of my decision you may write to the Ombudsman at:

The ACT Ombudsman  
GPO Box 442  
CANBERRA ACT 2601  
Via email: [ACTFOI@ombudsman.gov.au](mailto:ACTFOI@ombudsman.gov.au).

#### **ACT Civil and Administrative Tribunal (ACAT) review**

Under section 84 of the Act, if a decision is made under section 82(1) on an Ombudsman review, you may apply to the ACAT for review of the Ombudsman decision. Further information may be obtained from the ACAT at:

ACT Civil and Administrative Tribunal  
Level 4, 1 Moore St  
GPO Box 370  
Canberra City ACT 2601  
Telephone: (02) 6207 1740  
<http://www.acat.act.gov.au/>

**Further assistance**

Should you have any queries in relation to your request, please do not hesitate to contact the FOI Coordinator on (02) 5124 9829 or email [HealthFOI@act.gov.au](mailto:HealthFOI@act.gov.au).

Yours sincerely

A handwritten signature in black ink, appearing to read 'Liz Lopa', with a stylized flourish at the end.

**Liz Lopa**  
Executive Group Manager  
Strategic Infrastructure

19 December 2019



**ACT Health**

## FREEDOM OF INFORMATION SCHEDULE OF DOCUMENTS

Please be aware that under the *Freedom of Information Act 2016*, some of the information provided to you will be released to the public through the ACT Government's Open Access Scheme. The Open Access release status column of the table below indicates what documents are intended for release online through open access.

Personal information or business affairs information will not be made available under this policy. If you think the content of your request would contain such information, please inform the contact officer immediately.

Information about what is published on open access is available online at: <http://www.health.act.gov.au/public-information/consumers/freedom-information>

APPLICANT NAME	WHAT ARE THE PARAMETERS OF THE REQUEST	FILE NUMBER
<div style="background-color: black; width: 100px; height: 20px; margin-bottom: 5px;"></div>	<p><b>Rescoped to dates 01/01/2019 – 21/11/2019</b></p> <p>Under the 2016 Freedom of Information Act, I request access to documents dated from 1 November 2016 related to change in the scope, location, timing and estimated cost of the Surgical Procedures Interventional Radiology and Emergency or SPIRE project.</p> <p>In particular, I am seeking access to:</p> <ul style="list-style-type: none"> <li>a) Briefs prepared for Ministers related to the SPIRE project including estimates briefs, annual reports briefs, question time briefs and all other types of briefs.</li> <li>b) Documents related to the transfer of responsibility for the project from ACT Health and Canberra Health Services to Major Projects;</li> <li>c) Communications strategy and related documents related to SPIRE including social media material;</li> <li>d) Planning documents related to SPIRE including traffic studies and other studies performed as part of developing the project;</li> <li>e) Correspondence with other directorates, unions, professional organisations, community groups and other relevant persons about changes to the location, scope, timing or cost of the project</li> <li>f) Documents related to meetings to discuss SPIRE including agenda and minutes of meeting. This does not include documents of a purely administrative nature such as booking a room;</li> <li>g) Documents related to consultation with Canberra Health Services staff, professional organisations, local residents, regional residents and other relevant bodies related to changes to the location, scope, timing or cost of SPIRE;</li> <li>h) Costing of the SPIRE project, including for its changed location and scope;</li> <li>i) Contracts related to planning for SPIRE Project Main Works and SPIRE Project Enabling Works and any relevant development applications related to the SPIRE project.</li> </ul>	FOI19/76

Ref Number	Page Number	Description	Date	Status Decision	Factor	Open Access release status
<b>a) Briefs prepared for Ministers related to the SPIRE project including estimates briefs, annual reports briefs, question time briefs and all other types of briefs.</b>						
1.	1 – 3	MIN19/7 - Directorate Input – Canberra Business Chamber Introductory Meeting (29/01/2019)	21 January 2019	Full Release		YES
2.	4 - 5	GBC19/23 – Question Time Brief – Surgical Procedures, Interventional Radiology and Emergency (SPIRE) – FOI18/125	12 February 2019	Full Release		YES
3.	6 - 29	GBC19/39 – Ministerial Brief – Progress Update – Building Health Services Program and the Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre Project	27 February 2019	Refuse Release	Schedule 1.6 (1) (d) Cabinet	NO
4.	30 - 33	GBC19/92 - Question Time Brief – Infrastructure (Including SPIRE)	6 March 2019	Full Release		YES
5.	34 - 48	CAB19/047 – Cabinet Brief – Progress Update – Building Health Services Program and the Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre project	7 March 2019	Refuse Release	Schedule 1.6 (1) (d) Cabinet	NO
6.	49 - 52	GBC19/92 - Question Time Brief – Infrastructure (Including SPIRE)	12 March 2019	Full Release		YES
7.	53 - 56	GBC19/142 - Question Time Brief – Infrastructure (Including SPIRE)	12 March 2019	Full Release		YES
8.	57 - 59	GBC19/92 - Question Time Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre Update	14 March 2019	Full Release		YES
9.	60 - 62	GBC19/142 - Question Time Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre Update	14 March 2019	Full Release		YES
10.	63 - 67	GBC19/179 - Ministerial Brief – Progress Update – Surgical Procedures Interventional Radiology and Emergency Centre Project	9 April 2019	Refuse Release	Schedule 1.6 (1) (d) Cabinet	NO

11.	68 - 71	GBC19/224 - Question Time Brief – Infrastructure (Including SPIRE and UMAHA)	26 April 2019	Full Release		YES
12.	72 - 74	GBC19/224 - Question Time Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre Update	30 April 2019	Full Release		YES
13.	75 - 488	GBC19/55 - Ministerial Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre – Detailed Business Case and Project Consideration – Cabinet Submission	1 May 2019	Refuse Release	Schedule 1.6 (1) (d) Cabinet	NO
14.	489 - 493	MIN19/480 - Ministerial Brief – Meeting outcomes – Garran Primary School re Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre	2 May 2019	Partial Release	Schedule 2.2 (a) (ii) Privacy	YES
15.	494 - 528	GBC19/246 - Ministerial Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre – Detailed Business Case and Project Consideration – Amended Cabinet Submission	8 May 2019	Refuse Release	Schedule 1.6 (1) (d) Cabinet	NO
16.	529 - 530	Chief Minister's Talkback – Hot Issue - Surgical Procedures Interventional Radiology and Emergency (SPIRE)	30 May 2019	Full Release		YES
17.	531 - 532	HEA CW02 – Budget Day Brief – Delivering the SPIRE Centre at Canberra Hospital	30 May 2019	Full Release		YES
18.	533 - 536	GBC19/259 - Question Time Brief – Infrastructure (Including SPIRE and UMAHA)	30 May 2019	Full Release		YES
19.	537 - 539	GBC19/259 - Question Time Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre Update	30 May 2019	Full Release		YES
20.	540 - 542	GBC19/310 - Question Time Brief – Surgical Procedures Interventional Radiology and Emergency (SPIRE) Centre Update	30 May 2019	Full Release		YES
21.	543 - 546	GBC19/310 - Question Time Brief – Infrastructure (Including SPIRE and UMAHA)	30 May 2019	Full Release		YES

22.	547 - 553	MIN19/579 - Ministerial Brief – Surgical Procedures Interventional Radiology and Emergency Centre – Separation of Mental Health Short Stay Unit from Emergency Department	8 June 2019	Partial Release	Schedule 1.6 (1) (d) Cabinet Schedule 2.2 (a) (ii) Privacy	YES
23.	554 - 558	GBC19/415 - Ministerial Brief – Surgical Procedures Interventional Radiology and Emergency Centre – transfer of capital funding from ACT Health Directorate to Major Projects Canberra	26 July 2019	Full Release		YES
24.	559 - 560	GBC19/268 – Advisory Note – Question No. 2504	Undated	Full Release		YES
25.	561 - 564	Question Time Brief – Establishment of Major Projects Canberra and Transfer of SPIRE	Undated	Partial Release	Schedule 1.6 (1) (d) Cabinet	YES
<b>b) Documents related to the transfer of responsibility for the project from ACT Health and Canberra Health Services to Major Projects</b>						
26.	565 - 566	Email – CSHC Move – Follow up Meeting from 11 June	28 June 2019	Partial Release	Schedule 2.2 (a) (ii) Privacy	YES
27.	567 - 569	Email – URGENT advice – New QTB establishment of MPC and transfer of SPIRE	14 August 2019	Partial Release	Schedule 2.2 (a) (ii) Privacy	YES
28.	570 - 573	Email – Signed SPIRE Instrument	16 August 2019	Partial Release	Schedule 2.2 (a) (ii) Privacy	YES
29.	574 - 575	Email – Invoicing of SPIRE – Interim arrangements	2 September 2019	Full Release		YES
30.	576 - 577	Email – SPIRE Expenses	10 October 2019	Full Release		YES
31.	578 - 580	Email and attachments – SPIRE Staff and attachment of Talking Points	6 November 2019	Full Release		YES
32.	581	Email – Reprofitting for SPIRE	19 November 2019	Full Release		YES
<b>Total Number of Documents</b>						
<b>32</b>						





**ACT**  
Government

**ACT Health**

**DIRECTORATE INPUT**

UNCLASSIFIED

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Purpose:	Input to inform meeting brief (coordinated by CMTEDD)
Topic:	Canberra Business Chamber Introductory Meeting (29/01/2019)
Requested by:	ACT Health Directorate Liaison Officer
Requested date:	11 January 2019
Date due to MAGS:	TBD
Date due to requester:	21 January 2019
TRIM Ref:	MIN19/7

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Director-General, ACT Health \_\_\_\_\_ / \_\_\_\_ / \_\_\_\_\_

Request details:

- Input from the ACT Health Directorate on any current issues the Minister may need to raise with the new Canberra Business Chamber Chief Executive Officer

Content for Clearance:

- The Territory continues to make progress on the planning and design for major new infrastructure projects, including:
  - The Expansion of the Centenary Hospital for Women and Children;
  - The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre project;
  - Northside Hospital Scoping Study (in close collaboration with Calvary Healthcare);
  - Weston Creek Walk-in Centre (currently in design phase); and
  - Inner North Walk-in Centre (currently in an early planning).

**Expansion of the Centenary Hospital for Women and Children**

- The completion of the Expansion of the Centenary Hospital for Woman and Children (CHWC) project is targeted for 2021-22, with elements of the project due for staged completion over this period.
- Construction of the expansion started during 2018-19 financial year, with security enhancement works to support a Custodial Birth Suite now complete.
- Design work for other elements of the expansion is underway. ACT Health has engaged Silver Thomas Hanley, Health Services Architects, to support the proof of concept process and User Design Group meetings have informed the early designs.
- Planning has commenced for the staging and decanting program, with a view to minimising disruption to Centenary Hospital's health care services.

- The Expansion of the CHWC will feature:
  - an increase in special care nursery beds
  - new adolescent gynaecology procedure room
  - an increase in inpatient beds for women's and children's services
  - improvements to clinical areas (such as the High Care Ward)
- The Adolescent Mental Health Inpatient Unit (AMHIU) is considered as part of the CHWC Expansion project. It is expected that the AMHIU will be completed in the 2021-22 financial year.

### **The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre**

- The SPIRE Project is a \$500 million investment in the ACT's health care infrastructure. It is part of a 2016 election commitment to address challenges faced in the areas of critical care and emergency services by the ACT public health system.
- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. Buildings 5 and 24 currently occupy the nominated development site.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).
- The new SPIRE Centre features:
  - a boost to the number of operating theatres, delivering more capacity for elective and emergency surgery
  - more inpatient beds and a larger intensive care unit
  - a larger coronary care unit for people requiring high level care for heart conditions
  - state-of-the-art surgical, procedural and imaging facilities
  - a significantly expanded ED, improving capacity for specialist emergency healthcare for women and children
- Staging and decanting planning has commenced, and buildings 24 and 5 will be demolished as part of site preparation, starting in 2019. SPIRE construction and commissioning is anticipated to be completed in the 2023-24 financial year.
- ACT Health has engaged Silver Thomas Hanley to support the staging and decanting planning process and develop a Proof of Concept design. This will be considered by government in early 2019.

### **Northside Hospital Scoping Study**

- Acute public hospital services in the north of Canberra are currently provided from Calvary Public Hospital located at the Bruce healthcare campus.
- The ACT Government has committed to a:

*"...scoping study to determine what future hospital services will be required in Canberra's north in coming years, in order to meet the region's growing population".*

- ACT Health is working closely with Calvary Public Hospital, based on a territory-wide approach to services planning, to progress a northside hospital services scoping study. The study is exploring service and infrastructure options that will ensure efficient, high quality health care services are available to residents across Canberra's north and the surrounding region.

#### **Walk-in Centres – Weston Creek and Inner North**

- The Government has committed to deliver three new Walk-In-Centres (WiCs), taking the total to five. Currently WiCs exist in Tuggeranong and Belconnen.
- The first new WiC in Gungahlin opened in early September 2018.
- The second new WiC has been announced for the Weston Creek region and will service the Weston, Molonglo and Woden areas. The new Weston Creek WiC is co-located with a Community Health Centre at 24 Parkinson Street in Weston and is expected to be completed by end of 2019.
- A third new WiC is planned for the 'Inner North' region and is currently in early planning to determine requirements for community health infrastructure in the inner north region and a suitable location.

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DDG Clearance:	Karen Doran	___ / ___ / _____
Line Management Clearance:	Brad Burch	___ / ___ / _____
Action Officer:	Jakob Culver	Ext: 49707

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## QUESTION TIME BRIEF

GBC19/23

**Portfolio/s:** Health and Wellbeing

**ISSUE:           SURGICAL PROCEDURES, INTERVENTIONAL RADIOLOGY AND  
EMERGENCY (SPIRE) – FOI18/125**

**Talking points:**

- Reports on bed numbers at the new Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre are pre-emptive, with bed numbers still to be finalised as part of territory-wide planning underway.
- Following December's announcement of SPIRE's location on the north-eastern side of the Canberra Hospital campus, SPIRE is now entering its next phase of project development. This includes more advanced planning; the commencement of early design works; and more intensive engagement with the clinical workforce.
- While the SPIRE development progresses, ACT Health is working closely with key stakeholders including Calvary Public Hospital to explore an expansion of health services and infrastructure in Canberra's north.
- Canberra's north is rapidly growing. To future-proof our healthcare system and as part of a territory-wide approach to health services and infrastructure planning, we are undertaking a northside hospital services scoping study, which will explore health service and infrastructure options across Canberra's north. This territory-wide planning will ensure the health system has capacity to meet future demand for hospital services, including bed numbers.
- The new SPIRE Centre is a major health infrastructure project for Canberra and the surrounding region. It is a \$500 million investment by the ACT Government that will transform the Canberra Hospital campus and enhance the delivery of acute hospital services with increased capacity.

Cleared as complete and accurate:	12/02/2019	
Cleared by:	Deputy Director-General	Ext:
Contact Officer name:	Regan Elfving	Ext: 49854
Lead Directorate:	Health	
Cleared for release	Choose an item	
Information Officer name:		
TRIM Ref:	GBC19/23	

## QUESTION TIME BRIEF

- Construction on SPIRE is expected to commence in 2020, with SPIRE planned for completion in 2023-24.

### Background Information

- On 3 January 2019, ACT Health Directorate accepted transfer of an access application Mrs Dunne submitted to Canberra Health Services under the Freedom of Information Act 2016 (the Act). In the application Mrs Dunne requested:
  - Reports or similar documents prepared for either the Director-General of ACT Health Directorate or the CEO of Canberra Health Services regarding progress of the SPIRE project from 1 October 2018 to 1 January 2019.
  - Correspondence between either Canberra Health Services or ACT Health Directorate and the office of the Minister for Health and Wellbeing's from 1 October 2018 to 1 January 2019.
  - A communications strategy for the SPIRE project and correspondence between either Canberra Health Services or ACT Health Directorate and the office of the Minister for Health and Wellbeing regarding the communications strategy from 1 October 2018 to 1 January 2019.
  - Communications to all Canberra Health Services staff including clinical staff, as well as unions and professional organisations regarding changes to the SPIRE project dated from 1 October 2018 to 1 January 2019.
- The documents released contain an outline of an alternative proposal to the SPIRE project from the perspective of the former Chief of Clinical Operations and includes discussion of some of the operational challenges between now and completion of SPIRE project.

Cleared as complete and accurate:	12/02/2019	
Cleared by:	Deputy Director-General	Ext:
Contact Officer name:	Regan Elfving	Ext: 49854
Lead Directorate:	Health	
Cleared for release	Choose an item	
Information Officer name:		
TRIM Ref:	GBC19/23	























































GBC19/92

**Portfolio/s:** Health and Wellbeing**ISSUE: INFRASTRUCTURE (INCLUDING SPIRE)****Talking points:**

- ACT Health continues to make progress on infrastructure planning for the Canberra Hospital, Calvary Public Hospital Bruce (CPBH) and Community Health Infrastructure. Informed by Territory Wide Health Service Planning, ACT Health is continuing its work in the planning and design phase for:
  - The Expansion of the Centenary Hospital for Women and Children (CHWC), including an Adolescent Mental Health Inpatient Unit;
  - The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre;
  - Northside Hospital Scoping Study, in close collaboration with Calvary Healthcare;
  - The Weston Creek Walk-in Centre, which has moved into design and construction; and
  - An Inner North Walk-in Centre.

***If asked about recent media relating to the number of ICU beds following an FOI request:***

- The FOI documents referred to are old and based on assumptions that are no longer relevant to the project.
- Bed numbers at SPIRE are still to be finalised as part of territory-wide planning underway.

**Key information****Timelines for the Expansion of the CHWC**

- The project is due for staged delivery through to 2021-22 with some components to be delivered ahead of this date.
- Construction of the expansion started in the 2018-19 financial year, with completion of the security enhancement works to support a Custodial Birth Suite. This element was completed in October 2018.

Cleared as complete and accurate:	06/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/92	

## QUESTION TIME BRIEF

- ACT Health has commenced the next phase of the project to complete design works for other elements of the expansion and determine final staging and scheduling of works. This is expected to be significantly progressed in coming months, to inform staged delivery of expansion works.

Key Deliverable	Estimated Completion Date
Custodial Birth Suite	Completed in October 2018 (2018-19)
Adolescent Mental Health Unit Completion	2021-22
CHWC Expansion Project Completion	2021-22

- Since the expansion was announced in last year's Budget, ACT Health has been working to undertake project due diligence and early design and determine the final staging and scheduling of works to give greater certainty around timeframes.
- It is important to highlight that the expansion is happening in an existing facility on the Canberra Hospital campus. There are existing health services that will need to be considered carefully and we also need to ensure there is a continuation of care and services for our patients and their families while this major project is underway.
- The Adolescent Mental Health Inpatient Unit (AMHIU) is part of the CHWC Expansion project. It is expected that the AMHIU will be completed by the end of the 2021-22 financial year.

### Funding for the Expansion of the CHWC (as per the 2018-19 Budget)

- Expansion of the CHWC is a commitment of this Government from the 2016 election.
- The 2018-19 Budget provided a capital injection of \$2.5 million to allow for the continuation of planning and design related to the expansion of the CHWC.
- The Government has allocated \$68.075 million in the budget and forward estimates for the CHWC Expansion. The final cost estimate is subject to Government's consideration of outcomes of Proof of Concept and a final detailed project proposal.

### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	4,000	33,500	28,075	0	65,575
Capital Injection	2,500	0	0	0	2,500
Feasibility Expense	225	0	0	0	225

Cleared as complete and accurate:	06/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	CRC19/02	

### Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the ACT Health website.
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. A Clinical Information Session for SPIRE was held on 22 November 2018, and clinical stakeholders will be involved in design phases moving forward.
- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City

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Lead Directorate:	Health	
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Information Officer name:	Karen Doran	
TS/14/2-1	GPC/10/02	



## QUESTION TIME BRIEF

Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

#### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0	0	3,000

### Upgrading and Maintaining ACT Health Assets

- The ACT Government is investing some \$100 million in health assets and infrastructure to address identified risks across CHS properties under the Upgrading and Maintaining ACT Health Assets (UMAHA) program.
- In addition, through the SPIRE and CHWC Expansion projects, \$570 million will be invested in the Canberra Hospital campus over the next five years. This will address pressures in Critical Care and Woman and Children services on the campus.
- Further long-term planning will be undertaken to identify opportunities for further modernisation of the campus beyond the delivery of SPIRE.
- ACT Health is also working to ease pressure on Canberra Hospital by working closely with Calvary Health Care and establishing, or enhancing, health services available through other sites such as Walk-in and Community Health Centres.

Cleared as complete and accurate:	06/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	68610/02	



































GBC19/92

**Portfolio/s:** Health and Wellbeing**ISSUE: INFRASTRUCTURE (INCLUDING SPIRE)****Talking points:**

- ACT Health continues to make progress on infrastructure planning for the Canberra Hospital, Calvary Public Hospital Bruce (CPBH) and Community Health Infrastructure. Informed by Territory Wide Health Service Planning, ACT Health is continuing its work in the planning and design phase for:
  - The Expansion of the Centenary Hospital for Women and Children (CHWC), including an Adolescent Mental Health Inpatient Unit;
  - The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre;
  - Northside Hospital Scoping Study, in close collaboration with Calvary Healthcare;
  - The Weston Creek Walk-in Centre, which has moved into design and construction; and
  - An Inner North Walk-in Centre.

***If asked about recent media relating to the number of ICU beds following an FOI request:***

- The FOI documents referred to are old and based on assumptions that are no longer relevant to the project.
- Bed numbers at SPIRE are still to be finalised in the context of territory-wide planning, design and engagement processes for the project.

**Key information****Timelines for the Expansion of the CHWC**

- The project is due for staged delivery through to 2021-22 with some components delivered as early as 2020.
- Construction of the expansion started in the 2018-19 financial year, with completion of the security enhancement works to support a Custodial Birth Suite. This element was completed in October 2018.

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/92	

## QUESTION TIME BRIEF

- ACT Health has commenced the next phase of the project to complete design works for other elements of the expansion and determine final staging and scheduling of works. This is expected to be significantly progressed in coming months, to inform staged delivery of expansion works.

Key Deliverable	Estimated Completion Date
Custodial Birth Suite	Completed in October 2018 (2018-19)
Adolescent Mental Health Unit Completion	2021-22
CHWC Expansion Project Completion	2021-22

- Since the expansion was announced in last year's Budget, ACT Health has been working to undertake project due diligence and early design and determine the final staging and scheduling of works to give greater certainty around timeframes.
- It is important to highlight that the expansion is happening in an existing facility on the Canberra Hospital campus. There are existing health services that will need to be considered carefully and we also need to ensure there is a continuation of care and services for our patients and their families while this major project is underway.
- The Adolescent Mental Health Inpatient Unit (AMHIU) is part of the CHWC Expansion project. It is expected that the AMHIU will be completed by the end of the 2021-22 financial year.

### Funding for the Expansion of the CHWC (as per the 2018-19 Budget)

- Expansion of the CHWC is a commitment of this Government from the 2016 election.
- The 2018-19 Budget provided a capital injection of \$2.5 million to allow for the continuation of planning and design related to the expansion of the CHWC.
- The Government has allocated \$68.075 million in the budget and forward estimates for the CHWC Expansion. The final cost estimate is subject to Government's consideration of outcomes of Proof of Concept and a final detailed project proposal.

### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	4,000	33,500	28,075	0	65,575
Capital Injection	2,500	0	0	0	2,500
Feasibility Expense	225	0	0	0	225

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GRC19/92	

### Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the ACT Health website.
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. A Clinical Information Session for SPIRE was held on 22 November 2018, and clinical stakeholders will be involved in design phases moving forward.
- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/92	

## QUESTION TIME BRIEF

Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

#### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0	0	3,000

### Upgrading and Maintaining ACT Health Assets

- The ACT Government is investing some \$100 million in health assets and infrastructure to address identified risks across CHS properties under the Upgrading and Maintaining ACT Health Assets (UMAHA) program.
- In addition, through the SPIRE and CHWC Expansion projects, \$570 million will be invested in the Canberra Hospital campus over the next five years. This will address pressures in Critical Care and Woman and Children services on the campus.
- Further long-term planning will be undertaken to identify opportunities for further modernisation of the campus beyond the delivery of SPIRE.
- ACT Health is also working to ease pressure on Canberra Hospital by working closely with Calvary Health Care and establishing, or enhancing, health services available through other sites such as Walk-in and Community Health Centres.

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	CRC19/02	

GBC19/142

**Portfolio/s:** Health and Wellbeing**ISSUE: INFRASTRUCTURE (INCLUDING SPIRE)****Talking points:**

- ACT Health continues to make progress on infrastructure planning for the Canberra Hospital, Calvary Public Hospital Bruce (CPBH) and Community Health Infrastructure. Informed by Territory Wide Health Service Planning, ACT Health is continuing its work in the planning and design phase for:
  - The Expansion of the Centenary Hospital for Women and Children (CHWC), including an Adolescent Mental Health Inpatient Unit;
  - The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre;
  - Northside Hospital Scoping Study, in close collaboration with Calvary Healthcare;
  - The Weston Creek Walk-in Centre, which has moved into design and construction; and
  - An Inner North Walk-in Centre.

***If asked about recent media relating to the number of ICU beds following an FOI request:***

- The FOI documents referred to are old and based on assumptions that are no longer relevant to the project.
- Bed numbers at SPIRE are still to be finalised in the context of territory-wide planning, design and engagement processes for the project.

**Key information****Timelines for the Expansion of the CHWC**

- The project is due for staged delivery through to 2021-22 with some components delivered as early as 2020.
- Construction of the expansion started in the 2018-19 financial year, with completion of the security enhancement works to support a Custodial Birth Suite. This element was completed in October 2018.

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/142	

## QUESTION TIME BRIEF

- ACT Health has commenced the next phase of the project to complete design works for other elements of the expansion and determine final staging and scheduling of works. This is expected to be significantly progressed in coming months, to inform staged delivery of expansion works.

Key Deliverable	Estimated Completion Date
Custodial Birth Suite	Completed in October 2018 (2018-19)
Adolescent Mental Health Unit Completion	2021-22
CHWC Expansion Project Completion	2021-22

- Since the expansion was announced in last year's Budget, ACT Health has been working to undertake project due diligence and early design and determine the final staging and scheduling of works to give greater certainty around timeframes.
- It is important to highlight that the expansion is happening in an existing facility on the Canberra Hospital campus. There are existing health services that will need to be considered carefully and we also need to ensure there is a continuation of care and services for our patients and their families while this major project is underway.
- The Adolescent Mental Health Inpatient Unit (AMHIU) is part of the CHWC Expansion project. It is expected that the AMHIU will be completed by the end of the 2021-22 financial year.

### Funding for the Expansion of the CHWC (as per the 2018-19 Budget)

- Expansion of the CHWC is a commitment of this Government from the 2016 election.
- The 2018-19 Budget provided a capital injection of \$2.5 million to allow for the continuation of planning and design related to the expansion of the CHWC.
- The Government has allocated \$68.075 million in the budget and forward estimates for the CHWC Expansion. The final cost estimate is subject to Government's consideration of outcomes of Proof of Concept and a final detailed project proposal.

### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	4,000	33,500	28,075	0	65,575
Capital Injection	2,500	0	0	0	2,500
Feasibility Expense	225	0	0	0	225

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/142	

Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the ACT Health website.
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. A Clinical Information Session for SPIRE was held on 22 November 2018, and clinical stakeholders will be involved in design phases moving forward.
- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/142	

## QUESTION TIME BRIEF

Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

#### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0		3,000

### Upgrading and Maintaining ACT Health Assets

- The ACT Government is investing some \$100 million in health assets and infrastructure to address identified risks across CHS properties under the Upgrading and Maintaining ACT Health Assets (UMAHA) program.
- In addition, through the SPIRE and CHWC Expansion projects, \$570 million will be invested in the Canberra Hospital campus over the next five years. This will address pressures in Critical Care and Woman and Children services on the campus.
- Further long-term planning will be undertaken to identify opportunities for further modernisation of the campus beyond the delivery of SPIRE.
- ACT Health is also working to ease pressure on Canberra Hospital by working closely with Calvary Health Care and establishing, or enhancing, health services available through other sites such as Walk-in and Community Health Centres.

Cleared as complete and accurate:	12/03/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Brad Burch	Ext: 72385
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	CRC19/142	



GBC19/92

**Portfolio: Health & Wellbeing**

**ISSUE: Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre Update**

**Talking points:**

- The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre is a major health infrastructure project for Canberra and the surrounding region.
- The SPIRE Centre will increase our capacity to deliver acute, hospital-based health care in a modern, purpose-built facility. It will see \$500 million invested in the Canberra Hospital campus.
- The SPIRE centre for the Canberra Hospital will provide for state-of-the-art surgical, procedural and imaging facilities, and boost the number of operating theatres for the hospital. It will also provide more inpatient beds, a larger intensive care unit, a coronary care unit, and a significantly expanded emergency department.
- Following extensive planning and feasibility work, SPIRE will be built at the eastern end of the hospital campus. This location will minimise disruption to existing critical care services such as the emergency department and helipad while SPIRE is constructed.
- Buildings 5 and 24 at the Canberra Hospital, which predominantly house non-clinical services, will be demolished to make way for SPIRE. Planning for the relocation of services within these buildings is ongoing and is being undertaken with close engagement with affected services.
- As part of the planning and feasibility work that has been underway, ACT Health has commenced engagement with the clinical workforce on SPIRE. This will continue in 2019 as early design work progresses.
- Further information, including a SPIRE factsheet can be found on the ACT Health public website (see section: About of Health System, and then Planning for the Future)

Cleared as complete and accurate:	14/03/2019	
Cleared by:	Executive Group Manager	Ext: 49805
Contact Officer name:	Liz Lopa	Ext: 49707
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	

### Key Information

#### Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. A Clinical Information Session for SPIRE was held on 22 November 2018, and clinical stakeholders will be involved in design phases moving forward.

Cleared as complete and accurate: 14/03/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver

- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

**2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	0	20,000	200,000	200,000	<b>420,000</b>
Capital Injection	13,000	0	0	0	<b>13,000</b>
Feasibility Expenses	3,000	0	0		<b>3,000</b>

Cleared as complete and accurate: 14/03/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver  
 TRIM Ref: GBC19/92

GBC19/142

**Portfolio:** Health & Wellbeing

**ISSUE: Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre Update**

**Talking points:**

- The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre is a major health infrastructure project for Canberra and the surrounding region.
- The SPIRE Centre will increase our capacity to deliver acute, hospital-based health care in a modern, purpose-built facility. It will see \$500 million invested in the Canberra Hospital campus.
- The SPIRE centre for the Canberra Hospital will provide for state-of-the-art surgical, procedural and imaging facilities, and boost the number of operating theatres for the hospital. It will also provide more inpatient beds, a larger intensive care unit, a coronary care unit, and a significantly expanded emergency department.
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- As part of the planning and feasibility work that has been underway, ACT Health has commenced engagement with the clinical workforce on SPIRE. This will continue in 2019 as early design work progresses.
- Further information, including a SPIRE factsheet can be found on the ACT Health public website (see section: About of Health System, and then Planning for the Future)

Cleared as complete and accurate:	14/03/2019	
Cleared by:	Executive Group Manager	Ext: 49805
Contact Officer name:	Liz Lopa	Ext: 49707
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/142	

## Key Information

### Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).
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Cleared as complete and accurate: 14/03/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver  
 TRIM Ref: CBC19/112

## QUESTION TIME BRIEF

- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

#### **2018-19 Budget**

	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Capital Provision	0	20,000	200,000	200,000	<b>420,000</b>
Capital Injection	13,000	0	0	0	<b>13,000</b>
Feasibility Expenses	3,000	0	0	0	<b>3,000</b>

Cleared as complete and accurate: 14/03/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver  
 TRIM Ref: GBC19/142













GBC19/224

Portfolio/s: Health and Wellbeing

**ISSUE: INFRASTRUCTURE (INCLUDING SPIRE and UMAHA)****Talking points:**

- ACT Health continues to make progress on infrastructure planning for the Canberra Hospital, Calvary Public Hospital Bruce (CPBH) and Community Health Infrastructure. Informed by Territory Wide Health Service Planning, ACT Health is continuing its work in the planning and design phase for:
  - The Expansion of the Centenary Hospital for Women and Children (CHWC), including an Adolescent Mental Health Inpatient Unit;
  - The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre;
  - Northside Hospital Scoping Study, in close collaboration with Calvary Healthcare;
  - The Weston Creek Walk-in Centre, which has moved into design and construction; and
  - An Inner North Walk-in Centre.

***If asked about recent media relating to the number of ICU beds following an FOI request:***

- The FOI documents referred to are old and based on assumptions that are no longer relevant to the project.
- Bed numbers at SPIRE are still to be finalised in the context of territory-wide planning, design and engagement processes for the project.

**Key information****Timelines for the Expansion of the CHWC**

- The project is due for staged delivery through to 2021-22 with some components delivered as early as 2020.
- Construction of the expansion started in the 2018-19 financial year, with completion of the security enhancement works to support a Custodial Birth Suite. This element was completed in October 2018.

Cleared as complete and accurate:	26/04/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/224	

## QUESTION TIME BRIEF

- ACT Health has commenced the next phase of the project to complete design works for other elements of the expansion and determine final staging and scheduling of works. Final staging and scheduling of works is expected to be confirmed in the coming months to inform staged delivery of the expansion works.

Key Deliverable	Estimated Completion Date
Custodial Birth Suite	Completed in October 2018 (2018-19)
Adolescent Mental Health Unit Completion	2021-22
CHWC Expansion Project Completion	2021-22

- Since the expansion was announced in last year's Budget, ACT Health has been working to undertake project due diligence and early design and determine the final staging and scheduling of works to give greater certainty around timeframes.
- It is important to highlight that the expansion is happening in an existing facility on the Canberra Hospital campus. There are existing health services that will need to be considered carefully and we also need to ensure there is a continuation of care and services for our patients and their families while this major project is underway.
- The Adolescent Mental Health Inpatient Unit (AMHIU) is part of the CHWC Expansion project. It is expected that the AMHIU will be completed by the end of the 2021-22 financial year.

### Funding for the Expansion of the CHWC (as per the 2018-19 Budget)

- Expansion of the CHWC is a commitment of this Government from the 2016 election.
- The 2018-19 Budget provided a capital injection of \$2.5 million to allow for the continuation of planning and design related to the expansion of the CHWC.
- The Government has allocated \$68.075 million in the budget and forward estimates for the CHWC Expansion. The final cost estimate is subject to Government's consideration of outcomes of early design and a final detailed project proposal.

### **2018-19 Budget**

	2018-19	2019-20	2020-21	2021-22	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Provision	4,000	33,500	28,075	0	65,575
Capital Injection	2,500	0	0	0	2,500
Feasibility Expense	225	0	0	0	225

Cleared as complete and accurate:	26/04/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/224	

Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in late 2019. SPIRE is targeted for construction completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the ACT Health website.
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. A Clinical Information Session for SPIRE was held on 22 November 2018, and clinical stakeholders are actively engaged in planning and design phases moving forward.

Cleared as complete and accurate:	26/04/2019	
Cleared by:	Deputy Director-General	Ext: 52248
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GBC19/224	

## QUESTION TIME BRIEF

- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

#### **2018-19 Budget**

	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Capital Provision	0	20,000	200,000	200,000	<b>420,000</b>
Capital Injection	13,000	0	0	<b>0</b>	<b>13,000</b>
Feasibility Expenses	3,000	0	0		<b>3,000</b>

### Upgrading and Maintaining ACT Health Assets

- The ACT Government is investing some \$100 million in health assets and infrastructure to address identified risks across CHS properties under the Upgrading and Maintaining ACT Health Assets (UMAHA) program.
- In addition, through the SPIRE and CHWC Expansion projects, \$570 million will be invested in the Canberra Hospital campus over the next five years. This will address pressures in Critical Care and Woman and Children services on the campus.
- Further long-term planning will be undertaken to identify opportunities for further modernisation of the campus beyond the delivery of SPIRE.
- ACT Health is also working to ease pressure on Canberra Hospital by working closely with Calvary Health Care and establishing, or enhancing, health services available through other sites such as Walk-in and Community Health Centres.

Cleared as complete and accurate:	26/04/2019	
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Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Karen Doran	
TRIM Ref:	GRC19/224	

GBC19/224

**Portfolio:** Health & Wellbeing

**ISSUE: Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre Update**

**Talking points:**

- The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre is a major health infrastructure project for Canberra and the surrounding region.
- The SPIRE Centre will increase our capacity to deliver acute, hospital-based health care in a modern, purpose-built facility. It will see \$500 million invested in the Canberra Hospital campus.
- The SPIRE centre for the Canberra Hospital will provide for state-of-the-art surgical, procedural and imaging facilities, and boost the number of operating theatres for the hospital. It will also provide more inpatient beds, a larger intensive care unit, a coronary care unit, and a significantly expanded emergency department.
- Following extensive planning and feasibility work, SPIRE will be built at the eastern end of the hospital campus. This location will minimise disruption to existing critical care services such as the emergency department and helipad while SPIRE is constructed.
- Buildings 5 and 24 at the Canberra Hospital, which predominantly house non-clinical services, will be demolished to make way for SPIRE. Planning for the relocation of services within these buildings is ongoing and is being undertaken with close engagement with affected services.
- As part of the planning and feasibility work that has been underway, ACT Health has commenced engagement with the clinical workforce on SPIRE. This will continue in 2019 as early design work progresses.
- Further information, including a SPIRE factsheet can be found on the ACT Health public website (see section: About of Health System, and then Planning for the Future)

Cleared as complete and accurate:	30/04/2019	
Cleared by:	Executive Group Manager	Ext: 49805
Contact Officer name:	Liz Lopa	Ext: 49707
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/224	



## QUESTION TIME BRIEF

### Key Information

#### Timelines for the SPIRE

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. A Clinical Information Session for SPIRE was held on 22 November 2018, and clinical stakeholders will be involved in design phases moving forward.

Cleared as complete and accurate: 30/04/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver  
 TRIM Ref: GRC19/224

- We are working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran with the Woden Town Master Plan and other landmark proposals in the area.

Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility (development of a strategic business case to seek funding for capital investment).
- The 2018-19 Budget has provided \$13.0 million to SPIRE to progress the next phase of design.

**2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0		3,000

Cleared as complete and accurate: 30/04/2019  
 Cleared by: Executive Group Manager Ext: 49805  
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 Lead Directorate: Health  
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 Information Officer name: Jakob Culver  
 TRIM Ref: GBC19/224







































































































































































































































































































































































































































































































































































































































































































































































































































































































































































MINISTERIAL BRIEF

ACT Health Directorate

UNCLASSIFIED

To: Minister for Health and Wellbeing

Tracking No.: MIN19/480

From: Michael De'Ath, Director-General

Subject: Meeting outcomes - Garran Primary School re Surgical Procedures  
Interventional Radiology and Emergency (SPIRE) Centre

Critical Date: Not applicable

Critical Reason: Not applicable

• DG *29/4/19*

**Purpose**

To provide you with a summary of the meeting outcomes between ACT Health Directorate (ACTHD) and Garran Primary School Board.

**Recommendation**

That you note the information contained in this brief.

*Noted* / Please Discuss

Meegan Fitzharris MLA .....

*2/5/19*

Minister's Office Feedback

UNCLASSIFIED

## UNCLASSIFIED

**Background**

1. Victor Pantano, Chair of Garran Primary School Board wrote to you on 24 March 2019, requesting to meet with you in regard to their concerns about the potential increase of traffic along Gilmore Crescent during the construction of SPIRE.
2. The meeting was held on Thursday 11 April 2019. Attendees Included:
  - Liz Lopa, (Executive Group Manager, Strategic Infrastructure, ACTHD);
  - Monica Lindemann, (Strategic Infrastructure, ACTHD);
  - John Ryan, (ACT Education Directorate);
  - Andrew Crichton, (Transport Canberra and City Services (TCCS));
  - Victor Pantano, (Chair of Garran Primary School Board); and
  - Jenny Priest, (Principal, Garran Primary School).
3. The school community have been subjected to heavy vehicle traffic generated by building works at the hospital for many years, it was noted in the meeting that the continued growth of the hospital, resulting in more traffic is inevitable.
4. The Principal noted during the meeting that traffic management and safety issues have been dealt with as they arise. However, this approach is believed to be insufficient to meet the long term needs of Garran community.

**Issues**

5. Key issues were discussed at the meeting:
  - Concerns about student and community safety due to high volume traffic, including heavy vehicles down Gilmore Crescent;
  - The school's proximity to the hospital, the Board would like the school considered as part of the hospital "precinct" and that it be included in campus master planning; and
  - Suggestions from the Board to improve safety include:
    - Widening/modifying Gilmore Crescent;
    - Making Gilmore Crescent a one-way street;
    - More set-down and pick-up space; and
    - More parking spaces.
6. ACTHD agreed to continue conversations with the relevant Directorates to support improved traffic safety for childfree and school community members and agreed to include Garran Primary School in hospital master planning as it relates to access, traffic management, parking and pedestrian safety.

**Financial Implications**

7. Not applicable.

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**Consultation**Internal

8. Not applicable.

Cross Directorate

9. Representatives from ACT Education Directorate and TCCS attended the meeting.

External

10. Not applicable.

**Work Health and Safety**

11. Not applicable.

**Benefits/Sensitivities**

12. Not applicable.

**Communications, media and engagement implications**

13. No media is expected on this issue at this time.

Signatory Name: Liz Lopa

Phone: x49805

Action Officer: Monica Lindermann

Phone: x49191

UNCLASSIFIED

**From:** [FITZHARRIS](#)  
**To:** [ACT Health DLO](#)  
**Cc:** [TCCS DLO](#); [Attridge, Vanessa](#); [Sendaba, Bethel](#)  
**Subject:** Request to meet from Garran Primary School  
**Date:** Friday, 5 April 2019 12:01:23 PM  
**Importance:** High

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Hi everyone,

Just closing the loop on this one as I know Chadia you and I discussed this a couple of weeks ago – my apologies for taking so long getting back to you formally.

I spoke with Minister about this yesterday. She is happy that Education will meet with Garran Primary. However, she has also asked that ACTH attend this meeting, as well as TCCS (Bethel, as mentioned, she would like Andrew Crichton to be made aware of this and attend if required).

No formal response from our office required, except for perhaps Nessa acknowledging.

Thanks all.

Hanna

**From:** Victor Pantano [REDACTED]  
**Sent:** Sunday, 24 March 2019 9:23 AM  
**To:** BERRY <[BERRY@act.gov.au](mailto:BERRY@act.gov.au)>; FITZHARRIS <[FITZHARRIS@act.gov.au](mailto:FITZHARRIS@act.gov.au)>  
**Cc:** CODY <[CODY@parliament.act.gov.au](mailto:CODY@parliament.act.gov.au)>  
**Subject:** Garran Primary School - SPIRE Centre

Dear Ministers Berry and Fitzharris

I am writing to you as Chair of the Garran Primary School Board to request a meeting with you to discuss the planning that is currently underway in relation to the new SPIRE Centre to be located on the corner of Gilmore and Palmer Streets at the Canberra Hospital. The construction of the Centre will have a significantly detrimental impact on the operations of the school.

The school has had significant issues with traffic on Gilmore Crescent for a long time and we have suffered from several near misses with our children over the years. In more recent years, we have been impacted by the construction of the National Capital Private Hospital, including its current expansion. The addition of construction traffic has made it difficult to access the school, find parking and has resulted in an increase in traffic in the school area which means it has become dangerous for our children to cross the road. Further there is a lack of traffic access for parents to drop off and collect students within the school grounds. We suffer from traffic chaos on an almost daily basis.

The construction of SPIRE offers an opportunity for us to change this and make serious modifications to ensure the safety of our school students and wider community both during construction and then after when thousands of people will access the centre weekly. There will be a significant impact on our school environment as a result of SPIRE, not to mention Gilmore Crescent.

The Education Directorate has undertaken numerous studies of the traffic flows in the area but we have had no resolution. It is only a matter time before a serious incident occurs. As such I would appreciate a meeting with you both to discuss how we can work together to achieve major change either ahead of SPIRE or in concert with its construction.

I look forward to hearing from you.

Best regards  
Victor



















































































## CHIEF MINISTER'S TALKBACK – HOT ISSUE

Complete and accurate as at: 30/05/2019

### ISSUE: **SURGICAL PROCEDURE INTERVENTIONAL RADIOLOGY AND EMERGENCY (SPIRE)**

#### Talking Points

- The SPIRE Centre will be the largest health infrastructure project delivered in the ACT, and will transform the Canberra Hospital campus for the ACT and surrounding NSW regions. SPIRE will be built at the eastern end of the hospital campus.
- SPIRE will deliver new acute tertiary care infrastructure for the hospital, and provide high quality, person-centric care in an environment that incorporates the latest advances in technology and Models of Care to improve healthcare outcomes and operational service efficiency.
- The scope of the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre at the Canberra Hospital has been expanded following extensive consultation with the clinical workforce over the past 12 months.
  - SPIRE will deliver 114 Emergency Department treatment spaces – 39 more than currently available at Canberra Hospital – and 60 ICU beds – 12 more than originally planned and doubling what is currently available. There will also be 4 paediatric ICU beds in SPIRE.
  - SPIRE will also deliver 22 new state-of-the-art operating theatres – an increase from the 13 currently available and two more than originally planned. Theatres in SPIRE will include hybrid theatres and interventional radiology theatres that will allow for advances in the use of medical technology and techniques.
- We will be working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran and surrounding areas.
- As part of the feasibility, planning and design work that has been undertaken, there has been extensive engagement with the clinical workforce, and continue in 2019 and beyond as design work progresses

- SPIRE will now be complemented by a new ANU building that will boost the teaching, training and research presence on the Hospital campus. It will ensure Canberra is best placed to attract the best and brightest students to do their training and research at the Canberra Hospital. Planning for the new ANU building is in the early feasibility stage.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).
- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health Directorate has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health Directorate and Canberra Health Services continue to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. Clinical stakeholders will continue to be involved in design phases moving forward.

HEA CW02

**Portfolio:** Health & Wellbeing**ISSUE: HEA CW02 – Delivering the SPIRE Centre at Canberra Hospital****2019-20 Budget Paper Description:**

The Government will deliver a major upgrade and expansion of Canberra Hospital by delivering the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre. SPIRE will deliver a state-of-the-art critical care and surgical facility to meet acute healthcare demand into the future by providing: additional inpatient beds; new and more operating theatres; a new and expanded intensive care unit including a paediatric intensive care unit; a rehabilitation gymnasium; and a family zone to support family centred care. It will also feature an expanded coronary care unit including interventional cardiology; interventional radiology suites; a new and expanded emergency department; a mental health short-stay unit; integrated radiology and medical imaging capability; and associated storage and clinical support services. The budget includes a provision for the estimated construction costs of SPIRE, which will not yet be published to ensure value for money in the Government's approach to market.

	2019/20	2020/21	2021/22	2022/23	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses	0	200	400	500	1,100
Capital	53,700				53,700
FTE	21.0	21.0	21.0	21.0	

**Talking points:**

- The SPIRE Centre will be the largest health infrastructure project delivered in the ACT, and will transform the Canberra Hospital campus for the ACT and surrounding NSW regions.
- SPIRE will deliver new acute tertiary care infrastructure for the hospital, and provide high quality, person-centric care in an environment that incorporates the latest advances in technology and models of care to improve healthcare outcomes and operational service efficiency.
- SPIRE will deliver 114 Emergency Department treatment spaces – 39 more than currently available at Canberra Hospital – and 60 ICU beds –

Cleared as complete and accurate: 30/05/2019  
 Cleared by: Executive Group Manager Ext:  
 Contact Officer name: Liz Lopa Ext: 49805  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver



## BUDGET DAY BRIEF

12 more than originally planned and doubling what is currently available. There will also be 4 paediatric ICU beds in SPIRE.

- SPIRE will also deliver 22 new state-of-the-art operating theatres – an increase from the 13 currently available and two more than originally planned. Theatres in SPIRE will include hybrid theatres and interventional radiology theatres that will allow for advances in the use of medical technology and techniques.
- As part of the feasibility, planning and design work that has been undertaken, there has been extensive engagement with the clinical workforce, and continue in 2019 and beyond as design work progresses.
- We will be working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran and surrounding areas.

### Key / background information

- The budget includes a provision for the estimated construction costs of SPIRE, which will not be separately published so as to avoid releasing commercially sensitive information before the works are procured.
- SPIRE will be built at the eastern end of the Canberra Hospital campus, minimising disruption to existing critical care services such as the emergency department and helipad, while SPIRE is constructed.
- The SPIRE project was funded with a \$13.0 million capital injection through the 2018-19 budget process. At present \$6.5 million of this funding has been anticipated for roll-over to 2019-20. The 2019-20 Budget process has provided a further \$53.7 million capital injection for the project.
- The project is anticipated to be completed in 2023/24.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	Ext:
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	

GBC19/259

**Portfolio:** Health and Wellbeing**ISSUE: INFRASTRUCTURE (INCLUDING SPIRE and UMAHA)****Talking points:**

- ACT Health continues to make progress on infrastructure planning for the Canberra Hospital, Calvary Public Hospital Bruce and Community Health Infrastructure. Informed by Territory Wide Health Service Planning, ACT Health is continuing its work in the planning and design phase for:
  - The Expansion of the Centenary Hospital for Women and Children (CHWC), including an Adolescent Mental Health Inpatient Unit;
  - The Surgical Procedures; Interventional Radiology and Emergency (SPIRE) Centre; and
  - Northside Hospital Scoping Study, in close collaboration with Calvary Healthcare.

**Key information**The Expansion of the CHWC

- This Project will support the ACT Government's whole-of-territory health services strategic vision which is focussed on an evidence-based approach to provide a world-class, patient-centred, health system, providing access to the right services in the right place at the right time, by the right person.
- Early design for the project has been completed and final scope approved by Government. The project will deliver additional maternity beds, more special care beds and neonatology services, an adolescent mental health inpatient unit and day service, a specialised gynaecological procedures room, and better integrated maternity services and improved paediatric services.
- The project is due for staged delivery through to 2021-22 with some components delivered as early as 2020:
  - Custodial Birthing Suited completed in October 2018; and
  - Paediatric High Care Ward refurbishments during 2020.
- It is important to highlight that the expansion is happening in an existing facility on Canberra Hospital campus. There are existing health services operating 24/7 and we need to ensure there is a continuation of care and services for patients and their families while this major project is underway.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/259	

## QUESTION TIME BRIEF

- The expansion will enable the CHWC to meet the growing need for already provided maternity and paediatric services, and will also enable the hospital to deliver new womens and childrens services such as specialised adolescent mental health services.
- The expansion will complement recent upgrades to maternity services at Calvary Public Hospital Bruce in order to futureproof our territory-wide health system for public hospital women's, youth and children services.
- The Expansion of the CHWC is targeted for completion in 2021-22.
- The Adolescent Mental Health Inpatient Unit (AMHIU) is part of the CHWC Expansion project. It is expected that the AMHIU will be completed by the end of the 2021-22 financial year.

### Funding for the Expansion of the CHWC (as per the 2018-19 Budget)

- Expansion of the CHWC is a commitment of this Government from the 2016 election.
- The 2018-19 Budget provided a capital injection of \$2.5 million to allow for the continuation of planning and design related to the expansion of the CHWC.
- The Government has allocated \$68.075 million in the budget and forward estimates for the CHWC Expansion.

#### **2018-19 Budget**

	2018-19	2019-20	2020-21	2021-22	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Provision	4,000	33,500	28,075	0	65,575
Capital Injection	2,500	0	0	0	2,500
Feasibility Expense	225	0	0	0	225

- The final cost estimate for the project is subject to announcements in the context of the 2019-20 ACT Government Budget.

### Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre

- The SPIRE Centre will be the largest health infrastructure project delivered in the ACT, and will transform the Canberra Hospital campus for the ACT and surrounding NSW regions.
- SPIRE will deliver new acute tertiary care infrastructure for the hospital, and provide high quality, person-centric care in an environment that incorporates the latest advances in technology and Models of Care to improve healthcare outcomes and operational service efficiency.

Cleared as complete and accurate:	30/05/2019	
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Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GRC19/259	

## QUESTION TIME BRIEF

- SPIRE will deliver 114 Emergency Department treatment spaces – 39 more than currently available at Canberra Hospital – and 60 ICU beds – 12 more than originally planned and doubling what is currently available. There will also be four paediatric ICU beds in SPIRE.
- SPIRE will also deliver 22 new state-of-the-art operating theatres – an increase from the 13 currently available and two more than originally planned. Theatres in SPIRE will include hybrid theatres and interventional radiology theatres that will allow for advances in the use of medical technology and techniques.
- As part of the feasibility, planning and design work that has been undertaken, there has been extensive engagement with the clinical workforce, and continue in 2019 and beyond as design work progresses.
- We will be working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran and surrounding areas.
- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- Construction completion for the SPIRE project is anticipated in 2023-24.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility, and \$13 million of capital through the 2018-19 Budget to progress early stages of design.

#### **2018-19 Budget**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	Total \$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0		3,000

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/259	



## QUESTION TIME BRIEF

- Further capital funding for the project is subject to announcements in the context of the 2019-20 ACT Government Budget.

### Upgrading and Maintaining ACT Health Assets

- The ACT Government is investing some \$100 million in health assets and infrastructure to address identified risks across CHS properties under the Upgrading and Maintaining ACT Health Assets (UMAHA) program.
- In addition, through the SPIRE and CHWC Expansion projects, \$650+ million will be invested in the Canberra Hospital campus over the next five years. This will address pressures in Critical Care and Woman and Children services on the campus.
- Further long-term planning will be undertaken to identify opportunities for further modernisation of the campus beyond the delivery of SPIRE.
- ACT Health is also working to ease pressure on Canberra Hospital by working closely with Calvary Health Care and establishing, or enhancing, health services available through other sites such as Walk-in and Community Health Centres.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GRC19/259	





## QUESTION TIME BRIEF

GBC19/259

**Portfolio:** Health & Wellbeing

**ISSUE:** **Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre Update**

### Talking points:

- The SPIRE Centre will be the largest health infrastructure project delivered in the ACT, and will transform the Canberra Hospital campus for the ACT and surrounding NSW regions. SPIRE will be build at the eastern end of the hospital campus.
- SPIRE will deliver new acute tertiary care infrastructure for the hospital, and provide high quality, person-centric care in an environment that incorporates the latest advances in technology and Models of Care to improve healthcare outcomes and operational service efficiency.
- The scope of the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre at the Canberra Hospital has been expanded following extensive consultation with the clinical workforce over the past 12 months.
  - SPIRE will deliver 114 Emergency Department treatment spaces – 39 more than currently available at Canberra Hospital – and 60 ICU beds – 12 more than originally planned and doubling what is currently available. There will also be 4 paediatric ICU beds in SPIRE.
  - SPIRE will also deliver 22 new state-of-the-art operating theatres – an increase from the 13 currently available and two more than originally planned. Theatres in SPIRE will include hybrid theatres and interventional radiology theatres that will allow for advances in the use of medical technology and techniques.
- As part of the feasibility, planning and design work that has been undertaken, there has been extensive engagement with the clinical workforce, and continue in 2019 and beyond as design work progresses.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	Ext: 49805
Contact Officer name:	Liz Lopa	Ext: 49707
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/259	

## QUESTION TIME BRIEF

- We will be working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran and surrounding areas.
- SPIRE will now be complemented by a new ANU building that will boost the teaching, training and research presence on the Hospital campus. It will ensure Canberra is best placed to attract the best and brightest students to do their training and research at the Canberra Hospital. Planning for the new ANU building is in the early feasibility stage.
- Further information, including a SPIRE factsheet can be found on the ACT Health public website (see section: About of Health System, and then Planning for the Future).

### Key Information

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).

Cleared as complete and accurate: 30/05/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver  
 TRIM Ref: CRC19/250

## QUESTION TIME BRIEF

- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. Clinical stakeholders will continue to be involved in design phases moving forward.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility, and \$13 million of capital through the 2018-19 Budget to progress early stages of design.

#### **2018-19 Budget**

	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Capital Provision	0	20,000	200,000	200,000	<b>420,000</b>
Capital Injection	13,000	0	0	0	<b>13,000</b>
Feasibility Expenses	3,000	0	0	0	<b>3,000</b>

- Further capital funding for the project is subject to announcements in the context of the 2019-20 ACT Government Budget.



## QUESTION TIME BRIEF

GBC19/310

**Portfolio:** Health & Wellbeing

**ISSUE: Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre Update**

### Talking points:

- The SPIRE Centre will be the largest health infrastructure project delivered in the ACT, and will transform the Canberra Hospital campus for the ACT and surrounding NSW regions. SPIRE will be build at the eastern end of the hospital campus.
- SPIRE will deliver new acute tertiary care infrastructure for the hospital, and provide high quality, person-centric care in an environment that incorporates the latest advances in technology and Models of Care to improve healthcare outcomes and operational service efficiency.
- The scope of the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre at the Canberra Hospital has been expanded following extensive consultation with the clinical workforce over the past 12 months.
  - SPIRE will deliver 114 Emergency Department treatment spaces – 39 more than currently available at Canberra Hospital – and 60 ICU beds – 12 more than originally planned and doubling what is currently available. There will also be 4 paediatric ICU beds in SPIRE.
  - SPIRE will also deliver 22 new state-of-the-art operating theatres – an increase from the 13 currently available and two more than originally planned. Theatres in SPIRE will include hybrid theatres and interventional radiology theatres that will allow for advances in the use of medical technology and techniques.
- As part of the feasibility, planning and design work that has been undertaken, there has been extensive engagement with the clinical workforce, and continue in 2019 and beyond as design work progresses.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	Ext: 49805
Contact Officer name:	Liz Lopa	Ext: 49707
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/310	

## QUESTION TIME BRIEF

- We will be working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran and surrounding areas.
- SPIRE will now be complemented by a new ANU building that will boost the teaching, training and research presence on the Hospital campus. It will ensure Canberra is best placed to attract the best and brightest students to do their training and research at the Canberra Hospital. Planning for the new ANU building is in the early feasibility stage.
- Further information, including a SPIRE factsheet can be found on the ACT Health public website (see section: About of Health System, and then Planning for the Future).

### Key Information

- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- SPIRE is a major infrastructure project and as the feasibility and early planning has developed for the SPIRE project, so has the anticipated completion timeframe.
- At this early stage, construction is anticipated to commence in 2020, with demolition of buildings currently occupying the SPIRE site expected to commence in the second half of 2019. SPIRE is targeted for completion in 2023-24, which is consistent with 2017-18 estimated programming forecasts for the project, and project due diligence currently underway will determine final staging and scheduling of works.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

- Following extensive planning and feasibility work, the SPIRE Centre will be built at the north-eastern end of the Canberra Hospital campus. This work has included the development of preliminary demand modelling, scope options analysis and high-level engineering studies.
- The SPIRE Centre site location was announced to the public on 12 December 2018 with project updates available on the [ACT Health website](#).

Cleared as complete and accurate: 30/05/2019  
 Cleared by: Executive Group Manager Ext: 49805  
 Contact Officer name: Liz Lopa Ext: 49707  
 Lead Directorate: Health  
 Cleared for release: Yes  
 Information Officer name: Jakob Culver  
 TRIM Ref: CRC10/210

## QUESTION TIME BRIEF

- Staging and decanting planning for existing building that will be demolished has commenced in preparation for the commencement of demolition works in late 2019.
- ACT Health has also recently commenced early design work for SPIRE, which will refine options for the campus and define solutions for optimal integration with the existing hospital infrastructure and services.
- Planning and Design for SPIRE needs to be considered carefully, as the hospital campus is an operational site where existing health services will continue to be delivered while construction is underway.
- ACT Health and Canberra Health Services continues to engage with clinical staff on the SPIRE planning and design works underway; Territory-wide health services planning, and clinical input are a vital part of planning for the construction of SPIRE. Clinical stakeholders will continue to be involved in design phases moving forward.

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility, and \$13 million of capital through the 2018-19 Budget to progress early stages of design.

#### **2018-19 Budget**

	2018-19	2019-20	2020-21	2021-22	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0		3,000

- Further capital funding for the project is subject to announcements in the context of the 2019-20 ACT Government Budget.

GBC19/310

**Portfolio:** Health and Wellbeing**ISSUE: INFRASTRUCTURE (INCLUDING SPIRE and UMAHA)****Talking points:**

- ACT Health continues to make progress on infrastructure planning for the Canberra Hospital, Calvary Public Hospital Bruce and Community Health Infrastructure. Informed by Territory Wide Health Service Planning, ACT Health is continuing its work in the planning and design phase for:
  - The Expansion of the Centenary Hospital for Women and Children (CHWC), including an Adolescent Mental Health Inpatient Unit;
  - The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre; and
  - Northside Hospital Scoping Study, in close collaboration with Calvary Healthcare.

**Key information**The Expansion of the CHWC

- This Project will support the ACT Government's whole-of-territory health services strategic vision which is focussed on an evidence-based approach to provide a world-class, patient-centred, health system, providing access to the right services in the right place at the right time, by the right person.
- Early design for the project has been completed and final scope approved by Government. The project will deliver additional maternity beds, more special care beds and neonatology services, an adolescent mental health inpatient unit and day service, a specialised gynaecological procedures room, and better integrated maternity services and improved paediatric services.
- The project is due for staged delivery through to 2021-22 with some components delivered as early as 2020:
  - Custodial Birthing Suited completed in October 2018; and
  - Paediatric High Care Ward refurbishments during 2020.
- It is important to highlight that the expansion is happening in an existing facility on Canberra Hospital campus. There are existing health services operating 24/7 and we need to ensure there is a continuation of care and services for patients and their families while this major project is underway.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GBC19/310	

## QUESTION TIME BRIEF

- The expansion will enable the CHWC to meet the growing need for already provided maternity and paediatric services, and will also enable the hospital to deliver new womens and childrens services such as specialised adolescent mental health services.
- The expansion will complement recent upgrades to maternity services at Calvary Public Hospital Bruce in order to futureproof our territory-wide health system for public hospital women's, youth and children services.
- The Expansion of the CHWC is targeted for completion in 2021-22.
- The Adolescent Mental Health Inpatient Unit (AMHIU) is part of the CHWC Expansion project. It is expected that the AMHIU will be completed by the end of the 2021-22 financial year.

### Funding for the Expansion of the CHWC (as per the 2018-19 Budget)

- Expansion of the CHWC is a commitment of this Government from the 2016 election.
- The 2018-19 Budget provided a capital injection of \$2.5 million to allow for the continuation of planning and design related to the expansion of the CHWC.
- The Government has allocated \$68.075 million in the budget and forward estimates for the CHWC Expansion.

#### **2018-19 Budget**

	2018-19	2019-20	2020-21	2021-22	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Provision	4,000	33,500	28,075	0	65,575
Capital Injection	2,500	0	0	0	2,500
Feasibility Expense	225	0	0	0	225

- The final cost estimate for the project is subject to announcements in the context of the 2019-20 ACT Government Budget.

### Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre

- The SPIRE Centre will be the largest health infrastructure project delivered in the ACT, and will transform the Canberra Hospital campus for the ACT and surrounding NSW regions.
- SPIRE will deliver new acute tertiary care infrastructure for the hospital, and provide high quality, person-centric care in an environment that incorporates the latest advances in technology and Models of Care to improve healthcare outcomes and operational service efficiency.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GRC19/310	



## QUESTION TIME BRIEF

- SPIRE will deliver 114 Emergency Department treatment spaces – 39 more than currently available at Canberra Hospital – and 60 ICU beds – 12 more than originally planned and doubling what is currently available. There will also be four paediatric ICU beds in SPIRE.
- SPIRE will also deliver 22 new state-of-the-art operating theatres – an increase from the 13 currently available and two more than originally planned. Theatres in SPIRE will include hybrid theatres and interventional radiology theatres that will allow for advances in the use of medical technology and techniques.
- As part of the feasibility, planning and design work that has been undertaken, there has been extensive engagement with the clinical workforce, and continue in 2019 and beyond as design work progresses.
- We will be working closely with our other Directorate partners, such as Environment Planning and Sustainable Development Directorate and Transport Canberra and City Services, to explore broader planning implications for the health precinct at Garran and surrounding areas.
- The 2016 election commitment stated that SPIRE was planned to open in 2022-23. This was prior to any feasibility, planning and early design works being undertaken.
- Construction completion for the SPIRE project is anticipated in 2023-24.

Key Deliverable	Estimated Date(s)
Planning and Design Phases (Current Stage)	2018 to 2020
Construction Commencement	During 2020
Targeted Project Completion Date	During 2023-24

### Funding for the SPIRE (as per the 2018-19 Budget)

- SPIRE is a commitment of this Government from the 2016 election.
- SPIRE received \$3.0 million in the 2017/18 Budget for feasibility, and \$13 million of capital through the 2018-19 Budget to progress early stages of design.

#### **2018-19 Budget**

	2018-19	2019-20	2020-21	2021-22	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Provision	0	20,000	200,000	200,000	420,000
Capital Injection	13,000	0	0	0	13,000
Feasibility Expenses	3,000	0	0		3,000

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	GR19/210	



## QUESTION TIME BRIEF

- Further capital funding for the project is subject to announcements in the context of the 2019-20 ACT Government Budget.

### Upgrading and Maintaining ACT Health Assets

- The ACT Government is investing some \$100 million in health assets and infrastructure to address identified risks across CHS properties under the Upgrading and Maintaining ACT Health Assets (UMAHA) program.
- In addition, through the SPIRE and CHWC Expansion projects, \$650+ million will be invested in the Canberra Hospital campus over the next five years. This will address pressures in Critical Care and Woman and Children services on the campus.
- Further long-term planning will be undertaken to identify opportunities for further modernisation of the campus beyond the delivery of SPIRE.
- ACT Health is also working to ease pressure on Canberra Hospital by working closely with Calvary Health Care and establishing, or enhancing, health services available through other sites such as Walk-in and Community Health Centres.

Cleared as complete and accurate:	30/05/2019	
Cleared by:	Executive Group Manager	
Contact Officer name:	Liz Lopa	Ext: 49805
Lead Directorate:	Health	
Cleared for release	Yes	
Information Officer name:	Jakob Culver	
TRIM Ref:	CPG10/210	



## MINISTERIAL BRIEF

## ACT Health Directorate

SENSITIVE: CABINET

<b>To:</b>	Minister for Mental Health	Tracking No.: MIN19/579
<b>CC:</b>	Minister for Health and Wellbeing	
<b>From:</b>	Michael De'Ath, Director-General	
<b>Subject:</b>	Surgical Procedures, Interventional Radiology and Emergency Centre - Separation of Mental Health Short Stay Unit from Emergency Department	
<b>Critical Date:</b>	Not applicable	
<b>Critical Reason:</b>	Not applicable	

• DG .../.../...

**Purpose**

To provide you with advice in regard to the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre proposal to separate the Mental Health Short Stay Unit (MHSSU) from the Emergency Department (ED).

**Recommendations**

That you:

1. Note the information contained in this brief and its attachments;

Noted / Please Discuss

2. 

Noted / Please Discuss

SENSITIVE: CABINET

SENSITIVE: CABINET

3. Note that further work will be undertaken to update models of care for the MHSSU as part of the SPIRE project, and you will be provided with periodic updates in relation to this as the work is undertaken and completed.

Noted / Please Discuss

Shane Rattenbury MLA



8/6/19

Minister's Office Feedback

**Background**

1. The SPIRE Centre is an election commitment announced in 2016, to deliver a purpose-built facility that provides increased capacity through new theatres, a new expanded intensive care unit and coronary care unit, a new expanded ED and associated services.
2. The project is being delivered under the Building Health Services Program alongside other major projects, such as the Expansion of the Centenary Hospital for Women and Children project and has overarching governance and project ownership from the ACT Health Directorate (ACT HD).

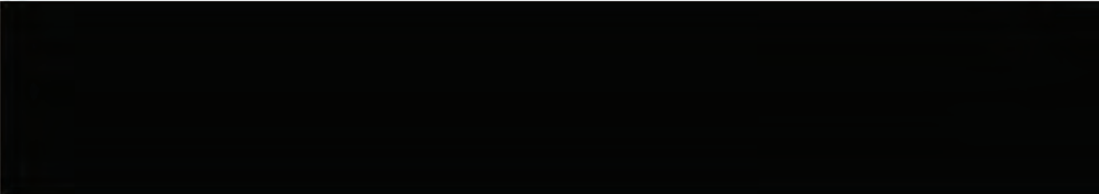
3.



4.



5.



SENSITIVE: CABINET

## SENSITIVE: CABINET

**Issues**

6. The current MHSSU at Canberra Hospital is located in the ED and has six treatment spaces. The current ED is located in building 12 on the west side of the campus. Once SPIRE is completed the ED will be located in SPIRE, and the current ED in building 12 will be decommissioned.
7. The schedule of accommodation informing early design for SPIRE allows for the MHSSU to be a standalone unit in the building with 10 treatment spaces. This approach has been taken based on clinical advice from Canberra Health Services (CHS) [REDACTED]
8. Clinical governance for the MHSSU falls under the Mental Health, Justice Health and Alcohol and Drug Service division. It is important to note that the model of care work for the MHSSU is yet to be undertaken by CHS. Once progressed, this work will guide the most appropriate location for the MHSSU. This location may be in the SPIRE building or elsewhere on the Canberra Hospital campus.
9. The models of care to be developed by CHS will ensure the appropriate clinical integration of the MHSSU with SPIRE and the rest of the Canberra Hospital campus, in particular with other mental health services on the campus.
10. The Minister will be provided with updates as this work is undertaken and completed.

**Financial Implications**

11. Not applicable.

**Consultation**

12. This brief has been reviewed by CHS prior to final clearance by the Director-General of the ACT HD.

**Work Health and Safety**

13. Not applicable.

**Benefits/Sensitivities**

14. Not applicable.

**Communications, media and engagement implications**

15. Not applicable.

Signatory Name: Liz Lopa

Phone: 49805

Action Officer: Jakob Culver

Phone: 49707



## MINISTERIAL BRIEF

ACT Health Directorate

SENSITIVE: CABINET

To: Minister for Mental Health

Tracking No.: MIN19/579

CC: Minister for Health and Wellbeing

From: Michael De'Ath, Director-General

Subject: Surgical Procedures, Interventional Radiology and Emergency Centre -  
Separation of Mental Health Short Stay Unit from Emergency Department

Critical Date: Not applicable

Critical Reason: Not applicable

• DG

3/6/19. *DM*

**Purpose**

To provide you with advice in regard to the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre proposal to separate the Mental Health Short Stay Unit (MHSSU) from the Emergency Department (ED).

**Recommendations**

That you:

1. Note the information contained in this brief and its attachments;

*Noted* / Please Discuss

2.



*Noted* / Please Discuss

SENSITIVE: CABINET

SENSITIVE: CABINET

3. Note that further work will be undertaken to update models of care for the MHSSU as part of the SPIRE project, and you will be provided with periodic updates in relation to this as the work is undertaken and completed.

Noted / Please Discuss

Shane Rattenbury MLA ...../...../.....

Minister's Office Feedback
----------------------------

**Background**

1. The SPIRE Centre is an election commitment announced in 2016, to deliver a purpose-built facility that provides increased capacity through new theatres, a new expanded intensive care unit and coronary care unit, a new expanded ED and associated services.
2. The project is being delivered under the Building Health Services Program alongside other major projects, such as the Expansion of the Centenary Hospital for Women and Children project and has overarching governance and project ownership from the ACT Health Directorate (ACT HD).

3. 


4. 

5. 

SENSITIVE: CABINET

## SENSITIVE: CABINET

**Issues**

6. The current MHSSU at Canberra Hospital is located in the ED and has six treatment spaces. The current ED is located in building 12 on the west side of the campus. Once SPIRE is completed the ED will be located in SPIRE, and the current ED in building 12 will be decommissioned.
7. The schedule of accommodation informing early design for SPIRE allows for the MHSSU to be a standalone unit in the building with 10 treatment spaces. This approach has been taken based on clinical advice from Canberra Health Services (CHS) 
8. Clinical governance for the MHSSU falls under the Mental Health, Justice Health and Alcohol and Drug Service division. It is important to note that the model of care work for the MHSSU is yet to be undertaken by CHS. Once progressed, this work will guide the most appropriate location for the MHSSU. This location may be in the SPIRE building or elsewhere on the Canberra Hospital campus.
9. The models of care to be developed by CHS will ensure the appropriate clinical integration of the MHSSU with SPIRE and the rest of the Canberra Hospital campus, in particular with other mental health services on the campus.
10. The Minister will be provided with updates as this work is undertaken and completed.

**Financial Implications**

11. Not applicable.

**Consultation**

12. This brief has been reviewed by CHS prior to final clearance by the Director-General of the ACT HD.

**Work Health and Safety**

13. Not applicable.

**Benefits/Sensitivities**

14. Not applicable.

**Communications, media and engagement implications**

15. Not applicable.

Signatory Name: Liz Lopa

Phone: 49805

Action Officer: Jakob Culver

Phone: 49707



**Lowes, Shannon (Health)**

---

**From:** ACT Health DLO  
**Sent:** Thursday, 9 May 2019 8:22 AM  
**To:** Health Ministerial Liaison Officer  
**Cc:** CHS DLO  
**Subject:** URGENT NEW MIN19/579 : Ministerial Brief - Minister for Mental Health - Surgical Procedures, Intervention Radiology, and Emergency (SPIRE) Centre proposal to separate Mental Health Short Stay Unit from Emergency Department  
**Attachments:** Ministerial ~ Intervention Radiology, and Emergency (SPIRE) Centre proposal to separate Mental Health Short Stay Unit from Emergency Department.tr5

Hi team

The MO have requested a brief on SPIRE proposal to separate the MH Short Stay Unit from the ED as outlined in the Cab Sub – Minister seeks a brief on the background to and implications of this proposal.

Please assign to Corporate for action with input from CHS. Note this items is scheduled for discussion at the Health briefing with Minister Rattenbury tomorrow however brief can be provided later next week.

Thank you  
 Chadia

Chadia Rad | Directorate Liaison Officer | ACT Health

Phone: 02 620 50499 | Mobile: [REDACTED] Email: acthealthdlo@act.gov.au Office of Meegan Fitzharris MLA | Minister for Health and Wellbeing | Minister for Medical and Health Research | ACT Government Office of Shane Rattenbury MLA | Minister for Mental Health | ACT Government Level 2, London Circuit | GPO Box 1020, Canberra ACT 2601

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-----< HPE Content Manager record Information >-----

Record Number: MIN19/579  
 Title : Ministerial Brief - Minister for Mental Health - Surgical Procedures, Intervention Radiology, and Emergency (SPIRE) Centre proposal to separate Mental Health Short Stay Unit from Emergency Department



## MINISTERIAL BRIEF

## ACT Health Directorate

UNCLASSIFIED

To: Minister for Health

Tracking No.: GBC19/415

From: Michael De'Ath, Director-General, ACT Health Directorate

Subject: Surgical Procedures, Interventional Radiology and Emergency Centre - transfer of capital funding from ACT Health Directorate to Major Projects Canberra.

Critical Date: ASAP

Critical Reason: To ensure project timing continues without financial delay.

- DG ..... / ... / ...

**Purpose**

To seek your agreement to a Section 16 instrument under the *Financial Management Act 1996* to transfer \$60.2 million of capital funding from the ACT Health Directorate (ACTHD) to Major Projects Canberra (MPC).

**Recommendations**

That you:

1. Agree to the proposed transfer;

Agreed / Not Agreed / Please Discuss

2. Agree to sign the attached letter to the Treasurer requesting the transfer of capital funds (Attachment A); and

Agreed / Not Agreed / Please Discuss

3. Note the information contained in this brief.

Noted / Please Discuss

Rachel Stephen-Smith MLA

26/7/19

Minister's Office Feedback

UNCLASSIFIED

## UNCLASSIFIED

**Background**

1. On 19 June 2019, the Chief Minister announced a new collaboration and coordination initiative within the ACT Public Service, with MPC commencing on 1 July 2019.
2. This new major project team will lead the planning, procurement and delivery of some of the territory's largest ever infrastructure projects: Light Rail Stage 2 and the SPIRE Centre at the Canberra Hospital.
3. SPIRE was announced in the 2019-20 Budget, which when built, will deliver 114 Emergency Department treatment spaces, as well as 60 ICU beds – doubling the number currently available. SPIRE will include four new paediatric ICU beds and a family zone to provide support services for families who have children in the ICU. It will also deliver 22 new state-of-the-art operating theatres – nine more than currently available, including hybrid theatres and interventional radiology theatres that will support the most advanced medical technology and techniques in caring for Canberrans.
4. SPIRE was also a significant commitment at the 2016 election and forms part of the ACT Government's plan to future-proof Canberra's healthcare system to meeting ongoing demand for health care.

**Issues**

5. The project management of SPIRE, as a Tier 1 capital project, was managed by ACTHD, with consultations between Canberra Health services (CHS) management and clinicians.
6. The Section 16 instrument will reallocate 2019-20 capital budget of \$60.2 million to MPC and will ensure that the allocated project capital appropriation is available to MPC in the delivery of SPIRE. A letter to the Treasurer requesting the transfer of capital funds is at Attachment A for your signature.

**Financial Implications**

7. ACTHD's 2019-20 capital appropriation will be reduced by \$60.2 million and MPC's capital appropriation will increase by \$60.2 million.
8. A Section 16b rollover of undisbursed capital funds is currently in train and will include underspends from the 2018-19 SPIRE budget of \$6.5 million. Pending Section 16b approval by the Treasurer, the Chief Minister, Treasury and Economic Development Directorate (CMTEDD) will be notified to transfer the net SPIRE rollover funding directly to MPC following ACTHD's finance reconciliation process.

**Consultation**Internal

9. Strategic Finance has worked with Strategic Infrastructure Division to inform the transfer of funds and arrangements.

Cross Directorate

10. The MPC Finance team has been consulted and agree to the proposed transfer.
11. CMTEDD Treasury has been consulted and has agreed to draft the Section 16 instrument upon the Chief Minister's agreement.

UNCLASSIFIED

UNCLASSIFIED

External

12. Not applicable.

**Work, Health, and Safety**

13. Not applicable.

**Benefits/Sensitivities**

14. Not applicable.

**Communications, media, and Engagement implications**

15. Not applicable.

Signatory Name: Kate Chambers, Chief Financial Officer, ACTHD Phone: x49428

Action Officer: Kate Chambers, Chief Financial Officer, ACTHD Phone: x49428

**Attachments**

Attachment	Title
Attachment A	Letter to the Treasurer

UNCLASSIFIED



## Rachel Stephen-Smith MLA

Minister for Aboriginal and Torres Strait Islander Affairs  
 Minister for Children, Youth and Families  
 Minister for Disability  
 Minister for Employment and Workplace Safety  
 Minister for Health  
 Minister for Urban Renewal  
 Member for Kurrajong

Mr Andrew Barr MLA  
 Treasurer  
 ACT Legislative Assembly  
 London Circuit  
 CANBERRA ACT 2601

**E-MAILED**  
 26 JUL 2019

Dear Mr Barr *Andrew*

I am writing to request a Section 16 instrument under the *Financial Management Act 1996* to transfer the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre from the ACT Health Directorate (ACTHD) to Major Projects Canberra (MPC) commencing 1 July 2019.

This proposal seeks your agreement to transfer \$60.2 million for the upgrade and expansion of Canberra hospital. The transfer will ensure that sufficient capital appropriation is available for MPC to meet the cost of SPIRE related expenditure.

The timing of the capital appropriation transfer is dependent on the successful passage of the Appropriation Bill 2019-2020.

If you require further information, please contact Kate Chambers, Chief Finance Officer, ACTHD on (02) 5124 9428 or [kate.chambers@act.gov.au](mailto:kate.chambers@act.gov.au).

Yours sincerely

Rachel Stephen-Smith MLA

26 JUL 2019

### ACT Legislative Assembly

London Circuit, Canberra ACT 2601, Australia GPO Box 1020, Canberra ACT 2601, Australia  
 Phone +61 2 6205 2661 Email [stephen-smith@act.gov.au](mailto:stephen-smith@act.gov.au)



@RachelSS\_MLA



rachelssMLA



rachelss\_mla





## Andrew Barr MLA

### Chief Minister

Treasurer  
 Minister for Social Inclusion and Equality  
 Minister for Tertiary Education  
 Minister for Tourism and Special Events  
 Minister for Trade, Industry and Investment  
 Member for Kurrajong

Ms Rachel Stephen-Smith MLA  
 Minister for Health  
 ACT Legislative Assembly  
 London Circuit  
 CANBERRA ACT 2601

Dear Minister Stephen-Smith

*Rachel*

Thank you for your letter of 26 July 2019 seeking a transfer of funds pursuant to Section 16 of the *Financial Management Act 1996*.

I am pleased to advise that that I have authorised the transfer of \$60.2 million from the ACT Health Directorate to Major Projects Canberra for the Surgical Procedures, Interventional Radiology and Emergency Centre project. This transfer will take effect at the commencement of the *Appropriation Act 2019-20*.

Yours sincerely

Andrew Barr MLA  
 Treasurer

**05 AUG 2019**

### ACT Legislative Assembly

London Circuit, Canberra ACT 2601, Australia GPO Box 1020, Canberra ACT 2601, Australia  
 Phone +61 2 6205 0011 Fax +61 2 6205 0157 Email barr@act.gov.au



@ABarrMLA



AndrewBarrMLA



actchiefminister





## ADVISORY NOTE

Minister for Health / Minister for Mental Health

TRIM Ref: GBC19/268	Question No. 2504
Critical Date	
Director-General	Michael De'Ath ..... /.../....

### Minister's question/s:

- At 31 March 2019 the Directorate was \$7.2 million below budget, however the 2018-19 Estimated Outcome is \$12.3 million over budget. What is the reason for this dramatic change?
- When will the actuals for 2018-19 be available?

### ACT Health's response:

The reason for the movement of \$19.5 million relates mainly to:

- The timing of payments to Canberra Health Services (CHS) (\$33 million) to finalise the separation of budgets following the 1 October 2018 Administrative Arrangement Order; and
- Offset by major infrastructure feasibility study expenditure related to Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE) and Northside hospital, which was expected to occur in the last quarter of the financial year (~\$6.0 million), which will be requested as a roll over through a Section 16B instrument (under the *Financial Management Act, 1996*).

It should be noted that the 2018-19 Estimated Outcome does not represent an overspend. The deficit reflects Government policy not to fund Directorates for depreciation or employee provisions and is consistent with the original combined (ACT Health Directorate (ACTHD) and CHS) ACTHD budgeted operating deficit of \$60 million.

The actuals for 2018-19 will be available officially on the 3 October 2019. Financial Statements are due to the Audit Office on the 25 July 2019 for the audit of accounts and records.

UNCLASSIFIED

**Noted / Please Discuss**

.....

**Rachel Stephen-Smith MLA  
Minister for Health**

.../.../...

Signatory Name:	Kate Chambers, Chief Financial Officer, Corporate and Governance	Phone:	49428
Action Officer:	Jean-Paul Donda	Phone:	49641





## QUESTION TIME BRIEF

Portfolio/s: Health

### ISSUE: ESTABLISHMENT OF MAJOR PROJECTS CANBERRA AND TRANSFER OF SPIRE

#### Talking points:

#### Consultation with ACTHD and CHS on the Establishment of MPC

- Affected ACTHD staff were informed on Thursday 13 June – ahead of the 16 June announcement. The Director-General was aware of the intention to announce the establishment of Major Projects Canberra prior to the announcement.
- The CEO of Canberra Health Services was briefed about the SPIRE project moving to Major Projects Canberra by the previous Minister for Health and Wellbeing in early June 2019 at a Health Executive Briefing.
- Canberra Health Services and Major Projects Canberra have established a good working relationship and will continue to consult on the SPIRE project as well as many others into the future.

#### Staffing numbers for SPIRE before the transfer

- The planning phase of SPIRE included staff from ACT Health, CHS, Treasury (IFCW) and many specialist consultants including business case specialists, architects, engineers, facility planners, urban planners and cost planners.
- ACT Health's infrastructure team and executives - including facility and service planners - all worked on the SPIRE project. This team consisted of up to 12 people at any given time.
- These staff were also working on other projects simultaneously - including the centenary hospital project.
- A project control group and steering committee existed for the planning phase of the project and included people from across government.
- [REDACTED]

Cleared as complete and accurate: 18/01/2018  
 Cleared by: Executive Director Ext:  
 Information Officer name:  
 Contact Officer name: Ext:  
 Lead Directorate: Choose directorate:



## QUESTION TIME BRIEF

established to manage the detailed design and focussed on the delivery phases of the SPIRE project once the business case was successful.

- This team had not yet been established when MPC was announced - meaning there were only a few people at that time who were focussed solely on delivery of SPIRE that ~~to~~ transferred to a the new agency focussed solely on delivery of SPIRE.
- A team of five, including health planners and clinical liaison officers, transferred into the SPIRE project team under Major Projects Canberra from the ACT Health Directorate.
- No executive positions transferred from the ACT Health Directorate as part of the establishment of Major Projects Canberra. However, an appropriate executive structure is being established as the SPIRE Project has progressed to the design and construct phase.
  - Mr Lloyd Esau has been working as the Project Director on the SPIRE Project since 1 July 2019.
- Recruitment for further positions on the SPIRE are currently underway.
- All positions working on the SPIRE project will be funded from the SPIRE appropriation.

Cleared as complete and accurate:	18/01/2018	
Cleared by:	Executive Director	Ext:
Information Officer name:		
Contact Officer name:		Ext:
Lead Directorate:	Choose directorate:	



## QUESTION TIME BRIEF

Portfolio/s: Health

**ISSUE: ESTABLISHMENT OF MAJOR PROJECTS CANBERRA AND TRANSFER OF SPIRE**

**Talking points:**

Consultation with ACTHD and CHS on the Establishment of MPC

- Affected ACTHD staff were informed on Thursday 13 June – ahead of the June 16 announcement. The Director-General was aware of the intention to announce the establishment of MPC prior to the announcement.
- The CEO of Canberra Health Services was briefed about the SPIRE project moving to Major Projects Canberra by the previous Minister for Health and Wellbeing in early June 2019 at a Health Executive Briefing.
- Canberra Health Services and Major Projects Canberra have established a good working relationship and will continue to consult on the SPIRE project as well as many others into the future.

Staffing numbers for SPIRE before the transfer

- The planning phase of SPIRE included staff from ACT Health, CHS, Treasury (IFCW) and many specialist consultants including business case specialists, architects, facility planners, urban planners and cost planners.
- ACT Health's infrastructure team and executives - including facility and service planners - all worked on the SPIRE project. This team consisted of up to 12 people at any given time.
- These staff were also working on other projects simultaneously - including the centenary hospital project.
- A project control group and steering committee existed for the planning phase of the project and included people from across government.

Cleared as complete and accurate: 18/01/2018  
 Cleared by: Choose an item. Must be an Information Officer (Executive) Ext:  
 Information Officer name:  
 Contact Officer name: Ext:  
 Lead Directorate: Choose directorate:



## QUESTION TIME BRIEF

- It was always intended to establish a project team focussed on the delivery of SPIRE once the business case was successful.
- This team had not yet been established when MPC was announced - meaning there were few people to transfer to a new agency focussed solely on delivery of SPIRE.
- A team of five health planners and clinical liaison officers transferred into the SPIRE project team under Major Projects Canberra from the ACT Health Directorate.
- No executive positions transferred from the ACT Health Directorate as part of the establishment of Major Projects Canberra. However, an appropriate executive structure is being established as the SPIRE Project has progressed to the design and construct phase.
  - Mr Lloyd Esau has been working as the Project Director on the SPIRE Project since 1 July 2019.
- Recruitment for further positions on the SPIRE are currently underway.
- All positions working on the SPIRE project will be funded from the SPIRE appropriation.

Cleared as complete and accurate: 18/01/2018  
 Cleared by: Choose an item. Must be an Information Officer (Executive) Ext:

Information Officer name:  
 Contact Officer name: Ext:  
 Lead Directorate: Choose directorate:

**Ivansson, Zoe (Health)**

---

**From:** Burch, Brad (Health)  
**Sent:** Friday, 28 June 2019 9:28 AM  
**To:** Taylor, Jacqui (Health); Vaughan, Kristi-Lee (Health)  
**Subject:** RE: CSHC Move - Follow up Meeting from 11 June

UNCLASSIFIED

Hi Kristi and Jacqui

With Major Projects Canberra taking on responsibility for the SPIRE Centre Project, I will no longer be the lead on the decanting process – Lloyd Esau will be the executive project contact from 1 July, supported by Amanda Evans and Rhona Jason-Smith on decanting.

I'm still available if you need any information on previous processes and decisions, however going forward the new team will be taking the lead.

Please give me a call if you need to discuss.

Thanks and regards

**Brad Burch** | Executive Branch Manager

**Strategic Infrastructure**

**Corporate Services**

(02) 5124 9719 or [REDACTED] | [brad.burch@act.gov.au](mailto:brad.burch@act.gov.au)



**ACT**  
Government

**ACT Health**

-----Original Appointment-----

**From:** Taylor, Jacqui (Health)  
**Sent:** Friday, 28 June 2019 8:55 AM  
**To:** Martin, Sarah (Health); Abhayaratna, Walter (Health); Brown, Cat (Health); Tarbuck, Chris (Health); Burch, Brad (Health); JasonSmith, Rhona (Health); Kinghorne, Sally-Anne (Health); Cuff, Sally (Health); Tyson, Alexandra (Health)  
**Subject:** CSHC Move - Follow up Meeting from 11 June  
**When:** Friday, 5 July 2019 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.  
**Where:** Building 2, Level 3, Conference Room 1

Thanks

Kristi

**Kristi-Lee Vaughan** | Ag Executive Assistant to Executive Director, Jacqui Taylor  
 Phone: 02 5124 3603 | Email: [kristi-lee.vaughan@act.gov.au](mailto:kristi-lee.vaughan@act.gov.au)

**Division of Medicine | Canberra Health Services | ACT Government**

Building 24, Level 2, Canberra Hospital, Garran, ACT 2605 | PO Box 11, Woden, ACT 2606 | [www.health.act.gov.au](http://www.health.act.gov.au)

**Lowes, Shannon (Health)**

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**From:** Dale, Emm (Health) on behalf of DDGCorporate  
**Sent:** Wednesday, 14 August 2019 10:18 AM  
**To:** Lopa, Liz (Health); DDGCorporate; ACT Health StrategicInfrastructure  
**Subject:** RE: URGENT advice - New QTB establishment of MPC and transfer of SPIRE [SEC=UNCLASSIFIED]

UNCLASSIFIED

Done. Thanks Liz. MAGS will now liaise with DG office and MPC.  
 Emm

**From:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Sent:** Wednesday, 14 August 2019 10:16 AM  
**To:** DDGCorporate <DDGCorporate@act.gov.au>; ACT Health StrategicInfrastructure  
 ACTHealthStrategicInfrastructure@act.gov.au  
**Subject:** RE: URGENT advice - New QTB establishment of MPC and transfer of SPIRE [SEC=UNCLASSIFIED]

Hi Emm

- 1) I cannot answer when CHS was informed of the establishment of MPC and the transfer of SPIRE, as I was not privy to that – CHS will need to answer that. ACTHD staff were informed on Thursday 13 June – ahead of the June 16 announcement.
- 2) Yes we did. This is the statement given to the Minister yesterday and which she read out in QT:

**The planning phase of SPIRE included staff from ACT Health, CHS, Treasury (IFCW) and many specialist consultants including business case specialists, architects, facility planners, urban planners and cost planners.**

**ACT Health's infrastructure team and executives - including facility and service planners - all worked on the SPIRE project. This team consisted of up to 12 people at any given time. However, these staff were also working on other projects at some times - including the centenary hospital project. A project control group and steering committee existed**

**for the planning phase of the project and included people from across government.**

**It was always intended to establish a project team focussed on the delivery of SPIRE once the business case was successful. This team had not yet been established when MPC was announced - meaning there were few people**

**To transfer to a new agency focussed solely on delivery of SPIRE.**

**5 people transitioned to MPC to continue working on SPiRE.**

May I suggest that we run the answer to the first part through Vanessa Dal Molin as I am sure Michael would have had some informal conversations at the executive level prior to staff being told – including with Bernadette.

Also – may I suggest to MPC that they include the numbers of people and directorates on the steering committee and project control group to give a good idea of the amount of people involved in SPIRE.

Thanks

Liz

---

**From:** Dale, Emm (Health) **On Behalf Of** DDGCorporate  
**Sent:** Wednesday, 14 August 2019 10:01 AM  
**To:** ACT Health StrategicInfrastructure <[ACTHealthStrategicInfrastructure@act.gov.au](mailto:ACTHealthStrategicInfrastructure@act.gov.au)>  
**Cc:** DDGCorporate <[DDGCorporate@act.gov.au](mailto:DDGCorporate@act.gov.au)>; Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Subject:** URGENT advice - New QTB establishment of MPC and transfer of SPIRE  
**Importance:** High

UNCLASSIFIED

Good morning

MPC are preparing a QTB on the establishment of MPC and transfer of SPIRE.

ACTHD will need to provide input to this noting the FOIs on this matter went out last week.

Can you please provide advice on the following:

- How and when was ACTHD and CHS consulted/engaged on the establishment of MPC and transfer of SPIRE
- Staffing numbers for SPIRE before the transfer (we kind of answered this yesterday)

Input is due to DDGCorporate by **11:00am today** to allow time for the advice to be incorporated into the QTB.

Emm

---

**From:** Murdoch, Max **On Behalf Of** CMCD DLO  
**Sent:** Wednesday, 14 August 2019 9:45 AM  
**To:** Pulford, Nikki <[Nikki.Pulford@act.gov.au](mailto:Nikki.Pulford@act.gov.au)>; Major Projects Canberra Ministerial Services <[MajorProjectsCanberraMinisterialServices@act.gov.au](mailto:MajorProjectsCanberraMinisterialServices@act.gov.au)>  
**Cc:** GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; Wijemanne, Naveen (Health) <[Naveen.Wijemanne@act.gov.au](mailto:Naveen.Wijemanne@act.gov.au)>; Kelly, Angeline (Health) <[Angeline.Kelly@act.gov.au](mailto:Angeline.Kelly@act.gov.au)>; CHS DLO <[CHSDLO@act.gov.au](mailto:CHSDLO@act.gov.au)>; Major Projects Canberra Ministerial Services <[MajorProjectsCanberraMinisterialServices@act.gov.au](mailto:MajorProjectsCanberraMinisterialServices@act.gov.au)>; Cunningham, Lauren <[Lauren.Cunningham@act.gov.au](mailto:Lauren.Cunningham@act.gov.au)>; Canberra Health Services Ministerial <[CHS.Ministerial@act.gov.au](mailto:CHS.Ministerial@act.gov.au)>; Pearson, Karen (Health) <[Karen.Pearson@act.gov.au](mailto:Karen.Pearson@act.gov.au)>; ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>  
**Subject:** RE: URGENT advice - New QTB establishment of MPC and transfer of SPIRE  
**Importance:** High

UNCLASSIFIED

Hi Nikki/Vilma



Per below, Min Stephen-Smith has asked for a QTB ahead of today's QT covering the transfer of SPIRE to MPC. She's after specific detail regarding staffing and recruitment. Could a brief be prepared? Perhaps adding an extra section to the attached brief would be the way to go

Thanks

Max

**Max Murdoch | Directorate Liaison Officer – Chief Minister's Office**

**Office of the Chief Minister**

Chief Minister, Treasury and Economic Development Directorate & Major Projects Canberra | ACT Government

☎ (02) 6205 3029 | ✉ [CMCDDLO@act.gov.au](mailto:CMCDDLO@act.gov.au) | ACT Legislative Assembly, 196 London Circuit Canberra City ACT 2601

**From:** ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>

**Sent:** Wednesday, 14 August 2019 9:34 AM

**To:** CMCD DLO <[CMCDDLO@act.gov.au](mailto:CMCDDLO@act.gov.au)>; ACT Health DLO <[ACTHealthDLO@act.gov.au](mailto:ACTHealthDLO@act.gov.au)>

**Cc:** GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; Wijemanne, Naveen (Health)

<[Naveen.Wijemanne@act.gov.au](mailto:Naveen.Wijemanne@act.gov.au)>; Kelly, Angeline (Health) <[Angeline.Kelly@act.gov.au](mailto:Angeline.Kelly@act.gov.au)>; CHS DLO

<[CHSDLO@act.gov.au](mailto:CHSDLO@act.gov.au)>; Major Projects Canberra Ministerial Services

<[MajorProjectsCanberraMinisterialServices@act.gov.au](mailto:MajorProjectsCanberraMinisterialServices@act.gov.au)>; Cunningham, Lauren <[Lauren.Cunningham@act.gov.au](mailto:Lauren.Cunningham@act.gov.au)>;

Canberra Health Services Ministerial <[CHS.Ministerial@act.gov.au](mailto:CHS.Ministerial@act.gov.au)>; Pearson, Karen (Health)

<[Karen.Pearson@act.gov.au](mailto:Karen.Pearson@act.gov.au)>

**Subject:** URGENT advice - New QTB establishment of MPC and transfer of SPIRE

**Importance:** High

Hi Max

The Minister Stephen-Smith has requested a new QTB on the establishment of MPC and transfer of SPIRE – as there may be a follow up from yesterday's QT and today's CT article, including the engagement with CHS prior to the establishment, noting there was advice that CEO CHS was briefed verbally by HoS and Minister Fitzharris. The QTB needs to also include details on staffing for SPIRE before and after transfer and the current recruitment (this can be provided by ACTHD and MPC).

<https://www.canberratimes.com.au/story/6326126/one-staff-member-working-on-half-billion-dollar-spire/?cs=14225>

Can you please confirm if CMTEDD should lead the coordinated of the QTB with input from ACTHD/CHS and MPC? Or do you have a QTB on this matter which can be updated to include additional information requested?

The QTB will need to be with the **MO before QT today.**

Thank you

Chadia

**Chadia Rad | Directorate Liaison Officer | ACT Health Directorate**

Phone: 02 620 50499 | Mobile: [REDACTED] | Email: [acthealthdlo@act.gov.au](mailto:acthealthdlo@act.gov.au)

**Office of Rachel Stephen-Smith MLA | Minister for Health | ACT Government**

**Office of Shane Rattenbury MLA | Minister for Mental Health | ACT Government**

Level 2, London Circuit | GPO Box 1020, Canberra ACT 2601

**Ivansson, Zoe (Health)**

**From:** Wark, Erica  
**Sent:** Friday, 16 August 2019 2:44 PM  
**To:** Zhang, Shaun (Health)  
**Cc:** Lopa, Liz (Health); Chambers, Kate (Health)  
**Subject:** RE: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Thanks Shaun,

Are you aware of any commitments related to the project at the end of 2018-19 that I should be aware of?

Erica

**From:** Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>  
**Sent:** Thursday, 15 August 2019 11:29 AM  
**To:** Wark, Erica <Erica.Wark@act.gov.au>  
**Cc:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>; Chambers, Kate (Health) <Kate.Chambers@act.gov.au>  
**Subject:** RE: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Hi Erica,

As discussed, please see the table below and attached spreadsheet for cost incurred from the 2018-19 SPIRE \$6.5m capital funding.

Capital Project - SPIRE		
A	2018-19 Budget	\$ 6,500,000
B	Expenditure in FY 18/19	\$ 520,000
C (A-B)	Budget Remaining for s16b rollover	\$ 5,980,000
D	ACTHD SPIRE Expenditure incurred in July	\$ 69,876
E	SPIRE staffing cost paid out of ACTHD	TBC
F (C-D-E)	Budget to be transferred to MPC if s16b is approved	TBC

We are currently in the process of the s16b rollover for the full amount of the 2018-19 SPIRE underspends and have asked Treasury to provide MPC with the remaining balance after netting off the expenses ACTHD incurred on SPIRE post 1 July 2019.

We will attempt to capture as much expenditure as possible within the s16b rollover timeframe, however, once the rollover funding is approved and provided to MPC, future expenditure will be cost recovered through invoices.

Sometime down the track, we will need to chat on the WIP transfer.

Kind regards

Shaun Zhang

Director | Capital Budgeting and Reporting

Strategic Finance | ACT Health Directorate | ACT Government  
Ph: 5124 9653 | e-mail: [shaun.zhang@act.gov.au](mailto:shaun.zhang@act.gov.au)  
Level 4, 2-6 Bowes Street, Phillip, ACT, 2606 | [www.act.gov.au](http://www.act.gov.au)

**From:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Sent:** Thursday, 15 August 2019 9:04 AM  
**To:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>; Zhang, Shaun (Health) <[Shaun.Zhang@act.gov.au](mailto:Shaun.Zhang@act.gov.au)>  
**Cc:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Subject:** RE: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Erica,

Shaun and Liz Lopa are the best contacts (shaun for finances and Liz as the EGM)

**From:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>  
**Sent:** Thursday, 15 August 2019 8:33 AM  
**To:** Zhang, Shaun (Health) <[Shaun.Zhang@act.gov.au](mailto:Shaun.Zhang@act.gov.au)>  
**Cc:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Subject:** RE: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Hi Shaun,

As we will inevitably receive questions on what this project costs and where the funding was spent I would appreciate whatever information you can provide on the \$6.5m that was spent in 2018-19. Are you the most appropriate person to discuss this with?

Thank you

Erica Wark | A/g Chief Finance Officer  
Major Projects Canberra | ACT Government  
T 02 6207 8222 | E [erica.wark@act.gov.au](mailto:erica.wark@act.gov.au)  
GPO Box 158, Canberra ACT 2601  
[www.act.gov.au](http://www.act.gov.au)



**ACT**  
Government

Major Projects Canberra

**From:** Zhang, Shaun (Health) <[Shaun.Zhang@act.gov.au](mailto:Shaun.Zhang@act.gov.au)>  
**Sent:** Tuesday, 6 August 2019 11:59 AM  
**To:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>  
**Cc:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Subject:** RE: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Hi Erica,

The \$23.168m is the remaining 2019-20 capital injection funds ACT Health Directorate holds for all other capital projects.

The presentation of the instrument was a bit confusing, I had to get that clarified from Treasury too.

Kind regards

Shaun Zhang

Director | Capital Budgeting and Reporting  
Strategic Finance | ACT Health Directorate | ACT Government  
Ph: 5124 9653 | e-mail: [shaun.zhang@act.gov.au](mailto:shaun.zhang@act.gov.au)  
Level 4, 2-6 Bowes Street, Phillip, ACT, 2606 | [www.act.gov.au](http://www.act.gov.au)

**From:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Sent:** Tuesday, 6 August 2019 11:53 AM  
**To:** Zhang, Shaun (Health) <[Shaun.Zhang@act.gov.au](mailto:Shaun.Zhang@act.gov.au)>  
**Cc:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>  
**Subject:** FW: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Shaun,

Would you mind responding to Erica (from MPC) on the funding amounts for SPIRE.

**Kate Chambers**

Executive Branch Manager, Chief Finance Officer  
Strategic Finance | Corporate Services | ACT Health  
P: (02) 5124 9428 | M: [REDACTED] | E: [Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)



**ACT**  
Government

**ACT Health**

**From:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>  
**Sent:** Tuesday, 6 August 2019 11:49 AM  
**To:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Subject:** RE: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

Thanks Kate,

For my information can you please advise what the 23,168 relates to. The budget is not very detailed in terms of values due to the nature of the project.

Thank you

Erica

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**From:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Sent:** Tuesday, 6 August 2019 11:17 AM  
**To:** Lopa, Liz (Health) <[Liz.Lopa@act.gov.au](mailto:Liz.Lopa@act.gov.au)>  
**Cc:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>  
**Subject:** FW: Signed SPIRE Instrument [SEC=UNCLASSIFIED]

UNCLASSIFIED

FYI

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**From:** Hodder, Geoff <[Geoff.Hodder@act.gov.au](mailto:Geoff.Hodder@act.gov.au)>  
**Sent:** Tuesday, 6 August 2019 11:03 AM  
**To:** Chambers, Kate (Health) <[Kate.Chambers@act.gov.au](mailto:Kate.Chambers@act.gov.au)>  
**Cc:** Donda, Jean-Paul (Health) <[JeanPaul.Donda@act.gov.au](mailto:JeanPaul.Donda@act.gov.au)>; Zhang, Shaun (Health) <[Shaun.Zhang@act.gov.au](mailto:Shaun.Zhang@act.gov.au)>  
**Subject:** Signed SPIRE Instrument [SEC=UNCLASSIFIED]

Hi Kate

Please see the signed Section 16 instrument for the SPIRE transfer.

Regards

**Geoff Hodder | Assistant Director**

Phone: 02 6207 5954 | Email: [geoff.hodder@act.gov.au](mailto:geoff.hodder@act.gov.au)

Finance and Budget Group, **Treasury**

Chief Minister, Treasury and Economic Development Directorate | ACT Government  
Level 1 Canberra Nara Centre | GPO Box 158 Canberra ACT 2601 | [www.act.gov.au](http://www.act.gov.au)

**Ivansson, Zoe (Health)**

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**From:** Wark, Erica  
**Sent:** Monday, 2 September 2019 8:25 PM  
**To:** Catanzariti, John; Hall, Damon  
**Cc:** Esau, Lloyd; Henning, Lee (Health); Zhang, Shaun (Health)  
**Subject:** RE: Invoicing of SPIRE - Interim arrangements [SEC=UNCLASSIFIED]

UNCLASSIFIED

Hi John,

I have been advised by Shared Services that we are on high priority with the ATO for the ABN update but until that is finalised Shared Services have advised that we are unable to make payments from the MPC bank accounts. Whilst I appreciate this is a frustrating situation I am hopeful that we will have a resolution in the very near future. However until that time the solution identified below is the only way for urgent payments to be made under the current restraints.

Happy to discuss.

Erica

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**From:** Catanzariti, John <John.Catanzariti@act.gov.au>  
**Sent:** Monday, 2 September 2019 6:41 PM  
**To:** Hall, Damon <Damon.Hall@act.gov.au>  
**Cc:** Esau, Lloyd <Lloyd.Esau@act.gov.au>; Henning, Lee (Health) <Lee.Henning@act.gov.au>; Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>; Wark, Erica <Erica.Wark@act.gov.au>  
**Subject:** FW: Invoicing of SPIRE - Interim arrangements [SEC=UNCLASSIFIED]  
**Importance:** High

Hi Damon,

We have a couple of consultant invoices approved and pending payment in the PMARS system for the SPIRE project.

Are you able to advise the status on MPC obtaining an ABN or are we to follow the course of action suggested below with ACTHD paying invoices in the interim?

Please advise.

Regards,  
John

---

**From:** Dekantios, George  
**Sent:** Monday, 2 September 2019 3:59 PM  
**To:** Catanzariti, John <John.Catanzariti@act.gov.au>  
**Subject:** FW: Invoicing of SPIRE - Interim arrangements [SEC=UNCLASSIFIED]  
**Importance:** High

FYI

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**From:** Harvey, Clinton  
**Sent:** Monday, 2 September 2019 12:54 PM  
**To:** Henning, Lee (Health) <Lee.Henning@act.gov.au>; Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>

**Cc:** Faulkner, Josh <Josh.Faulkner@act.gov.au>; Hu, Emily <Emily.Hu@act.gov.au>; Dekantios, George <George.Dekantios@act.gov.au>; Wark, Erica <Erica.Wark@act.gov.au>

**Subject:** Invoicing of SPIRE - Interim arrangements [SEC=UNCLASSIFIED]

**Importance:** High

Hi Shaun and Lee,

In regards to the SPIRE project, Could I please ask that invoicing and payments still proceed and are processed through your area due to some delays in setting up the Major Projects Canberra (MPC) account and associated details.

Erica Wark is my contact from the MPC finance area and will be able to provide more details on the process and the status where applicable.

Please confirm that this is acceptable and I will organise for all outstanding payments and future payment (prior to confirmation of MPC details) to be redirected to you for payment.

Kind regards

Clinton Harvey | A/g Director | PMARS Project Manager

**Phone 02 6207 0257** |

Infrastructure Delivery Partners (IDP) | **Major Projects Canberra** | ACT Government

T 02 6205 4922 | Level 2, Nature Conservation House, Cnr Emu Bank and Benjamin Way, Belconnen 2617 | [www.act.gov.au](http://www.act.gov.au)

**Ivansson, Zoe (Health)**

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**From:** Wark, Erica  
**Sent:** Thursday, 10 October 2019 3:35 PM  
**To:** Zhang, Shaun (Health)  
**Subject:** RE: SPIRE Expenses

UNCLASSIFIED

Thanks Shaun

**From:** Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>  
**Sent:** Thursday, 10 October 2019 2:07 PM  
**To:** Wark, Erica <Erica.Wark@act.gov.au>  
**Subject:** RE: SPIRE Expenses

UNCLASSIFIED

Hi Erica,

Please see attached spreadsheet including September 2019 expenditure of \$440k.

Cheers

Shaun

**From:** Wark, Erica <Erica.Wark@act.gov.au>  
**Sent:** Wednesday, 9 October 2019 4:55 PM  
**To:** Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>  
**Subject:** RE: SPIRE Expenses

UNCLASSIFIED

Thanks Shaun,

Just following up to see if there was any update to this information?

Thank you

Erica

**From:** Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>  
**Sent:** Monday, 30 September 2019 9:35 AM  
**To:** Wark, Erica <Erica.Wark@act.gov.au>  
**Subject:** RE: SPIRE Expenses

UNCLASSIFIED

Good morning Erica,

Please see attached reconciliation for the SPIRE capital project. The project has incurred \$705k as of end of August 2019, 520k in 2018-19 and 185k for the 2 months in 2019-20.



There were few invoices and salary journals that was paid in September, we can provide those numbers once the ledgers are closed at the end of this week.

Kind regards

Shaun Zhang

Director | Capital Budgeting and Reporting  
Strategic Finance | ACT Health Directorate | ACT Government  
Ph: 5124 9653 | e-mail: [shaun.zhang@act.gov.au](mailto:shaun.zhang@act.gov.au)  
Level 4, 2-6 Bowes Street, Phillip, ACT, 2606 | [www.act.gov.au](http://www.act.gov.au)

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**From:** Wark, Erica <[Erica.Wark@act.gov.au](mailto:Erica.Wark@act.gov.au)>  
**Sent:** Thursday, 26 September 2019 4:06 PM  
**To:** Zhang, Shaun (Health) <[Shaun.Zhang@act.gov.au](mailto:Shaun.Zhang@act.gov.au)>  
**Subject:** SPIRE Expenses

UNCLASSIFIED

Hi Shaun,

I have just been speaking with Shared Services HR and they advised that now that the MOG transfers have been signed they are working on moving employees to their new cost centres. This has missed the cut off for the pay period next week however will occur on the pay period on 17 October.

At that time we should be able at a point to be paying all SPIRE related expenses.

In the meantime I was wondering if you could send through an estimate of SPIRE expenses that are currently in Health's books. Treasury have requested a workbook this month so I would like to recognise these expenses, however it does not need to be completely precise at this point until we do the final true up.

Thank you

**Erica Wark** | Chief Finance Officer  
**Major Projects Canberra** | ACT Government  
T 02 6207 8222 | E [erica.wark@act.gov.au](mailto:erica.wark@act.gov.au)  
GPO Box 158, Canberra ACT 2601  
[www.act.gov.au](http://www.act.gov.au)



**Lowes, Shannon (Health)**

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**From:** Pulli, Tracey (Health)  
**Sent:** Wednesday, 6 November 2019 4:35 PM  
**To:** McMullen, Stephanie (Health)  
**Subject:** FW: SPIRE staff  
**Attachments:** 190806 - Talking points – FOI on establishment of Major Projects Canberra.docx

UNCLASSIFIED

Hi Steph

Please see below information that Liz provided to the MO on staffing transferring to MPC. Also attached talking points I developed for an FOI from the Opposition on the formation of MPC, which broadly talks about the transfer of staff.

I hope this helps!

Cheers  
 Trace

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**From:** Lopa, Liz (Health) <Liz.Lopa@act.gov.au>  
**Sent:** Tuesday, 13 August 2019 2:34 PM  
**To:** Rad, Chadia (Health) <Chadia.Rad@act.gov.au>  
**Cc:** Campbell, Casey (Health) <Casey.Campbell@act.gov.au>; DDGCorporate <DDGCorporate@act.gov.au>; Burch, Brad (Health) <Brad.Burch@act.gov.au>; Dal Molin, Vanessa (Health) <Vanessa.DalMolin@act.gov.au>; Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>  
**Subject:** SPIRE staff

Hi Chadia

As discussed and as requested coming directly to you.

The planning phase of SPIRE included staff from ACT Health, CHS, Treasury (IFCW) and many specialist consultants including business case specialists, architects, facility planners, urban planners and cost planners.

ACT Health's infrastructure team and executives - including facility and service planners - all worked on the SPIRE project. This team consisted of up to 12 people at any given time. However, these staff were also working on other projects at some times - including the centenary hospital project. A project control group and steering committee existed

for the planning phase of the project and included people from across government.

It was always intended to establish a project team focussed on the delivery of SPIRE once the business case was successful. This team had not yet been established when MPC was announced - meaning there were few people

To transfer to a new agency focussed solely on delivery of SPIRE.

5 people transitioned to MPC to continue working on SPIRE.

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# Talking points – establishment of Major Projects Canberra

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## FOI from Alistair Coe MLA to CMTEDD, TCCS and the Health Directorate

- The ACT Government has established a new infrastructure delivery body, Major Projects Canberra (MPC), as an expert infrastructure delivery team.
- The new body was established on 1 July 2019 and is leading the procurement and delivery of the territory's signature infrastructure projects. This includes Light Rail Stage 2 and the SPIRE project at Canberra Hospital.
- The establishment of MPC has involved bringing together staff responsible for the delivery areas of these major projects from TCCS, the Health Directorate and CMTEDD.
- Acknowledging the scale and complexity of these major projects, there has been significant work undertaken to ensure arrangements have been adjusted in a timely way to ensure minimal impacts on project delivery timeframes and on staff transitioning to the new body. This included the establishment of a transition team with representation from relevant Directorates.
- MPC will continue to work across ACT Government and with key stakeholders as these major projects progress.
- Investing in infrastructure that supports Canberra's prosperity, liveability and social inclusion is a key priority.
- In recent years, the Government has stepped up our investments in new health infrastructure and public transport.
- With significant infrastructure investment from the ACT Government in the pipeline, MPC will provide a clear focus on major project delivery going forward.

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### Approvals

Action officer: Tracey Pulli (ACTHD media)

Clearance:

CMTEDD

Anita Perkins

MPC

Duncan Edghill

ACTHD

Liz Lopa

**Ivansson, Zoe (Health)**

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**From:** Wark, Erica  
**Sent:** Tuesday, 19 November 2019 12:03 PM  
**To:** Zhang, Shaun (Health)  
**Subject:** RE: Reprofiting for SPIRE

UNCLASSIFIED

Thanks for the update. As long as it is in the works somewhere, we have \$60m to work on for now.

**From:** Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>  
**Sent:** Tuesday, 19 November 2019 12:00 PM  
**To:** Wark, Erica <Erica.Wark@act.gov.au>  
**Subject:** RE: Reprofiting for SPIRE

UNCLASSIFIED

Hi Erica,

Last update from Treasury was that they were occupied with reviewing concept briefs and business cases and has not commenced reviewing s16b rollover. We will continue to chase Treasury up.

Cheers

Shaun

**From:** Wark, Erica <Erica.Wark@act.gov.au>  
**Sent:** Tuesday, 19 November 2019 10:57 AM  
**To:** Zhang, Shaun (Health) <Shaun.Zhang@act.gov.au>  
**Subject:** Reprofiting for SPIRE

UNCLASSIFIED

Hi Shaun,

Do you have an update of where the remaining SPIRE budget rollover is up to?

Thank you

Erica