

Finlay, India (Health)

From: Doran, Karen (Health)
Sent: Thursday, 29 November 2018 8:24 AM
To: Attridge, Vanessa
Subject: RE: Cabinet in confidence - SPIRE [SEC=UNCLASSIFIED, DLM=Sensitive: Cabinet]

Nessa, good morning

I'm sorry to cause you to type this all out – I thought you might have had minister's edits on the document.

Will look into the issues this morning and coordinate a time for discussion with the Minister (I can be free from 10.00 onwards)

Ta
 Karen

From: Attridge, Vanessa
Sent: Wednesday, 28 November 2018 8:44 PM
To: Doran, Karen (Health) <Karen.Doran@act.gov.au>
Subject: Cabinet in confidence - SPIRE

Hi Karen,

Thanks for the brief chat this afternoon. As discussed, Minister hoping to lodge the SPIRE submission by COB tomorrow. There are a few things immediately below to include in the sub if possible, please, as well as issues to discuss at Monday 3/5 infrastructure briefing. Can we please also arrange a Telecon for the Minister to discuss these issues with you late morning tomorrow?

Changes/questions for Cab Sub for Thursday:

- Carpark and pathology at 11d). Make clearer in the sub that these costs are not funded. How do Health suggest we pay for them?
- Is the new Pathology centre included within SPIRE?
- 20. Include within this table the anticipated timeframes for commencement of demolition as well as construction
- Can we change the wording from 'proof of concept' to 'Early Design'?
- State clearly that the SPIRE project and the Northside project will meet and manage demand up until a certain date (a decade?) as confirmed through the early work that has taken place, and that there are strategies Health is pursuing to meet demand, manage demand and reduce demand as well as plan for services within the envelope in the meantime.
- Can we please add the adjusted table we used for HSSI which talks to demand projections, as an attachment?
- Re Para 23, Minister supports including more detail in this submission on what approach might support expedient progress of the project. May we please discuss tomorrow.

For December Announcement

- Can we please arrange drone footage for a video with rich visuals depicting the campus from above. I can contact Tracey directly to discuss noting announcement pencilled around Wed 12/12.
- Draft media release to be provided during the Cabinet discussion on 5/12. Can that include the principles in 9a&b so that Minister can talk to baseline modelling having informed all of this.
- Happy to speak with CMTEDD comms to seek their support if helpful.

Further questions for follow up separately to the CabSub, prior to 5/12 discussion, for discussion on 3/12

- Where is CARHU and sexual health centre going and when does ASAP mean?

- More information about risks at 13
- What exactly will happen to the existing ED
- Responses to the questions on Attachment G raised at the info session
- On engagement strategy the last item and the third last item can't be the same - post budget - timeframes don't make sense?

Future proofing:

- Need definitive info on how we know we are going to meet demand over the next decade, eg we have planned for acute bed demand for the next decade and this is how we're going to meet that demand, noting spire not operational till 23-24, Northside expansion later...When do additional beds and capacity need to come online? All the work that has been done under 9a - capacity and service demand projections - Cabinet need to see that.

BHSP

- May we please see the docs from the BHSP working group?
- Note Cabinet may note that Proposed Project Scope (Attachment a&c) have no timeframes (and no cost).

CHWC - for discussion 3/12

- Will any Centenary funding shift to spire eg for the paed HDU & ICU?
- Update on proposed election commitment for inpatient unit for adolescent mental health
- Construction components of expansion
- Recurrent funding

Health funding strategy work

- Have Treasury seen any of the papers from BHSP group eg Projections and demand modelling (noting Under Treasurer was a member).

Northside

- Early indications of cost

Happy to discuss.

Kind regards

Nessa

Finlay, India (Health)

From: Doran, Karen (Health)
Sent: Thursday, 29 November 2018 7:34 PM
To: Attridge, Vanessa
Cc: Nock, Thomas
Subject: Re: SPIRE

Nessa

Happy for you to make that change - if you say 2019 (not mid 2019 if that's ok)

Cheers Karen

Sent from my iPhone

> On 29 Nov 2018, at 7:12 pm, Attridge, Vanessa <VanessaS.Attridge@act.gov.au> wrote:

>

> Hi Karen

>

> Many thanks for your help today. Per the table at para 24, we note it is possible that demolition of buildings 5 & 24 may well commence mid 2019, so our preference is to indicate in that table that demolition is likely to commence in 2019 (rather than in 2020) as it currently says. Is that ok with you?

>

> Vanessa Attridge

> Chief of Staff

> Office of Meegan Fitzharris MLA

Finlay, India (Health)

From: Busic, Babita
Sent: Friday, 30 November 2018 11:01 AM
To: Mooney, Colm (Health)
Cc: Bone, Chris (Health); Burch, Brad (Health); Gray, Sophie; Esau, Lloyd; Bartholomew, Carolyn (Health); Catanzariti, John
Subject: RE: SPIRE - PoC TER [SEC=UNCLASSIFIED]

Thanks Colm

By then I should have it signed by Lloyd.

Babita

Kind Regards

Babita Busic

Assistant Portfolio Manager – Social Infrastructure Branch

Phone 02 617 49106 | Mobile [REDACTED]

Infrastructure Finance & Capital Works | Chief Minister, Treasury and Economic Development Directorate | ACT Government

Level 1 Building 3, The Canberra Hospital, Yamba Drive, Garran, ACT 2605 | PO Box 158, Canberra City ACT 2601 | www.act.gov.au

Please consider the environment before printing this email. If printing is necessary, print double-sided and black and white.

From: Mooney, Colm (Health)
Sent: Friday, 30 November 2018 10:58 AM
To: Busic, Babita <Babita.Busic@act.gov.au>
Cc: Bone, Chris (Health) <Chris.Bone@act.gov.au>; Burch, Brad (Health) <Brad.Burch@act.gov.au>; Gray, Sophie <Sophie.Gray@act.gov.au>; Esau, Lloyd <Lloyd.Esau@act.gov.au>; Bartholomew, Carolyn (Health) <Carolyn.Bartholomew@act.gov.au>; Catanzariti, John <John.Catanzariti@act.gov.au>
Subject: Re: SPIRE - PoC TER [SEC=UNCLASSIFIED]

Thanks Babita

I will pop over to you before 12.00 to sign this morning.... no issues with drafting as per attachment.

Best Regards

Colm

On 30 Nov 2018, at 9:24 am, Busic, Babita <Babita.Busic@act.gov.au> wrote:

Hello SPIRE TET

Included in the email is the SPIRE Tender Evaluation Report.

Sophie has signed as a panel member and Lloyd have reviewed and endorsed this version as Chair.

Can you please review prior to me obtaining signatures?

Lloyd – Are you free this morning to sign this? I can come past at your convenience.

Thank you

Babita

<Tender Evaluation Report SPIRE RFT - FINAL.pdf>

Tzavalas, Olivia (Health)

From: McDonald, Bernadette (Health)
Sent: Tuesday, 4 December 2018 8:13 AM
To: Tina Bracher (Katrina.Bracher@act.gov.au); Mooney, Colm (Health); Chris Bone (Chris.Bone@act.gov.au); Liz Chatham (Elizabeth.Chatham@act.gov.au)
Cc: Nicole Stevenson (Nicole.Stevenson@act.gov.au)
Subject: SPIRE Meeting and Questions - December 2018
Attachments: SPIRE Meeting and Questions - December 2018.docx

Dear all,
Thanks for your input yesterday.

I have tried to summarise the key points for the Minister. Can you please review and edit. You will see in red I still have some questions on movement of wards and refurb etc.

I would appreciate if you can please return your edits to Nic, I am in a workshop all morning. Once finalised we will send to the directorate and Minister.

Please add any questions I may have missed in the SPIRE list as well.

Thanks
Bernadette

Finlay, India (Health)

From: Bracher, Katrina (Health)
Sent: Tuesday, 4 December 2018 12:54 PM
To: McDonald, Bernadette (Health); Mooney, Colm (Health); Bone, Chris (Health); Chatham, Elizabeth (Health)
Cc: Stevenson, Nicole (Health)
Subject: RE: SPIRE Meeting and Questions - December 2018 [SEC=UNCLASSIFIED]
Attachments: SPIRE Meeting and Questions - December 2018 (002).docx; FW: Concept Design - Adolescent MH beds. [SEC=UNCLASSIFIED, DLM=For-Official-Use-Only]

Hi all

My comments re the Adolescent unit included.

I have referred to an attachment – with a previous design. Also attached.

Please let me know if you need anything else.

Cheers Tina

From: McDonald, Bernadette (Health)
Sent: Tuesday, 4 December 2018 8:13 AM
To: Bracher, Katrina (Health) <Katrina.Bracher@act.gov.au>; Mooney, Colm (Health) <Colm.Mooney@act.gov.au>; Bone, Chris (Health) <Chris.Bone@act.gov.au>; Chatham, Elizabeth (Health) <Elizabeth.Chatham@act.gov.au>
Cc: Stevenson, Nicole (Health) <Nicole.Stevenson@act.gov.au>
Subject: SPIRE Meeting and Questions - December 2018

Dear all,

Thanks for your input yesterday.

I have tried to summarise the key points for the Minister. Can you please review and edit. You will see in red I still have some questions on movement of wards and refurb etc.

I would appreciate if you can please return your edits to Nic, I am in a workshop all morning. Once finalised we will send to the directorate and Minister.

Please add any questions I may have missed in the SPIRE list as well.

Thanks
Bernadette

Finlay, India (Health)

From: Stevenson, Nicole (Health)
Sent: Tuesday, 4 December 2018 1:18 PM
To: Mooney, Colm (Health)
Subject: FW: SPIRE Meeting and Questions - December 2018 [SEC=UNCLASSIFIED]
Attachments: SPIRE Meeting and Questions - December 2018.docx

Hi Colm

See attached comments from Chris, can you please confirm around the timing of 14A/14B works?

Thanks
Nic

From: Bone, Chris (Health)
Sent: Tuesday, 4 December 2018 1:13 PM
To: McDonald, Bernadette (Health) <Bernadette.McDonald@act.gov.au>
Cc: Stevenson, Nicole (Health) <Nicole.Stevenson@act.gov.au>
Subject: SPIRE Meeting and Questions - December 2018 [SEC=UNCLASSIFIED]

A couple of comments
Chris

Finlay, India (Health)

From: Mooney, Colm (Health)
Sent: Tuesday, 4 December 2018 4:31 PM
To: Stevenson, Nicole (Health)
Cc: Bale, Natalie (Health); Bone, Chris (Health)
Subject: RE: SPIRE Meeting and Questions - December 2018 [SEC=UNCLASSIFIED]
Attachments: SPIRE Meeting and Questions - December 2018.CM Comments.4.12.2018.docx

Nicole

See attached updates.

Thanks

Colm

From: Stevenson, Nicole (Health)
Sent: Tuesday, 4 December 2018 1:18 PM
To: Mooney, Colm (Health) <Colm.Mooney@act.gov.au>
Subject: FW: SPIRE Meeting and Questions - December 2018 [SEC=UNCLASSIFIED]

Hi Colm

See attached comments from Chris, can you please confirm around the timing of 14A/14B works?

Thanks
Nic

From: Bone, Chris (Health)
Sent: Tuesday, 4 December 2018 1:13 PM
To: McDonald, Bernadette (Health) <Bernadette.McDonald@act.gov.au>
Cc: Stevenson, Nicole (Health) <Nicole.Stevenson@act.gov.au>
Subject: SPIRE Meeting and Questions - December 2018 [SEC=UNCLASSIFIED]

A couple of comments
Chris

Finlay, India (Health)

From: Attridge, Vanessa
Sent: Wednesday, 5 December 2018 10:12 AM
To: Doran, Karen (Health)
Cc: Nock, Thomas; ACT Health DLO
Subject: Pathology infrastructure upgrades [SEC=UNCLASSIFIED]
Attachments: Attachment B - 10 Year Infrastructure Planning - 10 Year Infrastructurexlsx

Hi Karen

Working through the SPIRE sub and the 10 year infrastructure planning, can you please share some clarity on how or where the \$50m Pathology infrastructure investment should be... we've got the sub which says it is not part of SPIRE, however Corporate have advised through DLO that the \$50m wasn't included in the attached 10 Year Infrastructure Plan because it is part of SPIRE. (We note the 10 Year Infra Plan does include the \$40m Pathology IT upgrades).

Many thanks for clarifying,

Nessa

From: Rad, Chadia (Health) **On Behalf Of** ACT Health DLO
Sent: Wednesday, 5 December 2018 9:05 AM
To: Attridge, Vanessa <VanessaS.Attridge@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Cc: Nock, Thomas <Thomas.Nock@act.gov.au>
Subject: RE: [SEC=UNCLASSIFIED]

Hi Nessa

See attached as requested let me know if there is any further.

Thank you
 Chadia

Chadia Rad | Directorate Liaison Officer | ACT Health
 Phone: 02 620 50499 | Mobile: [REDACTED] | Email: acthealthdlo@act.gov.au
Office of Meegan Fitzharris MLA | Minister for Health and Wellbeing | Minister for Medical and Health Research | ACT Government
Office of Shane Rattenbury MLA | Minister for Mental Health and Justice Health | ACT Government
 Level 2, London Circuit | GPO Box 1020, Canberra ACT 2601

Care ▲ Excellence ▲ Collaboration ▲ Integrity

From: Attridge, Vanessa
Sent: Wednesday, 5 December 2018 8:57 AM
To: ACT Health DLO <ACTHealthDLO@act.gov.au>
Cc: Nock, Thomas <Thomas.Nock@act.gov.au>
Subject:
Importance: High

Hi Chadia

Can you please send us a copy of the input into the 10 yr infrastructure plan – thanks!

Vanessa Attridge | Chief of Staff
Office of Meegan Fitzharris MLA
Member for Yerrabi
Minister for Health and Wellbeing
Minister for Higher Education
Minister for Medical and Health Research
Minister for Transport
Minister for Vocational Education and Skills

P. (02) 6205 3502 | E. vanessas.attridge@act.gov.au

Project Name	Directorate	Estimated Physical Completion Date	Project Classification	Category	Project Type	Government Priority
Better healthcare for a growing community – More mental health accommodation	Health	30-Sep-20	New Works	Construction	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – ACT Pathology Laboratory information system replacement	Health	30-Jun-21	New Works	ICT	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – ACT Health ICT upgrades	Health	30-Jun-20	New Works	ICT	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – ACT Health critical assets upgrades	Health	30-Jun-20	New Works	Construction	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – New facility for Winnunga Nimmityjah Aboriginal Health Service	Health	30-Jun-21	New Works	Grant	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – Continuing Northside health care planning	Health	30-Jun-19	New Works	Early Planning	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – Expanding Centenary Hospital – More services for women and children	Health	30-Jun-18	New Works	Construction	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE)	Health	30-Jun-18	New Works	Early Planning	Health Services	Better healthcare for a growing community
Better healthcare for a growing community – ACT Health critical assets upgrades – Grant component	Health	30-Jun-20	New Works	Plant & Equipment	Health Services	Better healthcare for a growing community
Bowes Street Fit Out	Health	31-May-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Better care when you need it – Replacement of polyethylene aluminium composite panels – Centenary Hospital for Women and Children	Health	31-Jul-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Ngunnawal Bush Healing Farm	Health	31-May-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
An E-Healthy Future	Health	31-Dec-18	Works-in-progress	ICT	Health Services	Better healthcare for a growing community
Clinical Services and Inpatient Unit Design and Infrastructure Expansion	Health	30-Jun-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Clinical Services Redevelopment – Phase 2	Health	30-Jun-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Clinical Services Redevelopment – Phase 3	Health	30-Sep-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Continuity of Health Services Plan – Essential Infrastructure	Health	31-Mar-19	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Health Infrastructure Program – Project management continuation	Health	30-Jun-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Improved Infrastructure for Acute Aged Care and Cancer Inpatients	Health	31-Jan-20	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Better Infrastructure Fund	Health	30-Jun-18	Better Infrastructure Fund	BIF	BIF	Better healthcare for a growing community
Secure Mental Health Unit	Health	31-May-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Sterilising Services – Relocation and upgrade	Health	30-Jun-19	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
The Canberra Hospital – Essential infrastructure and engineering works	Health	30-Jun-19	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Better care when you need it – More nurse-led Walk in Centres	Health	31-Aug-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Better care when you need it – Expanding Centenary Hospital – More services for women and children	Health	30-Jun-19	Works-in-progress	Early Planning	Health Services	Better healthcare for a growing community

Better care when you need it – Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE) – Major expansion of services at Canberra Hospital	Health	30-Jun-19	Works-in-progress	Early Planning	Health Services	Better healthcare for a growing community
Better care when you need it – Planning for healthcare in Canberra's north	Health	30-Jun-19	Works-in-progress	Early Planning	Health Services	Better healthcare for a growing community
Better care when you need it – Training our future health workforce	Health	30-Jun-20	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Better care when you need it – Protecting Canberrans from infectious diseases	Health	30-Jun-21	Works-in-progress	ICT	Health Services	Better healthcare for a growing community
Better care when you need it – More mobile dental clinics	Health	31-Dec-18	Works-in-progress	Plant & Equipment	Health Services	Better healthcare for a growing community
Better care when you need it – New medical imaging equipment	Health	30-Jun-19	Works-in-progress	Plant & Equipment	Health Services	Better healthcare for a growing community
Better Health Services – Improved Drugs and Poisons Information System	Health	30-Jun-19	Works-in-progress	ICT	Health Services	Better healthcare for a growing community
Better Health Services – Upgrading and maintaining ACT Health assets	Health	30-Nov-19	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
Cancer Inpatients and Acute Aged Care University of Canberra Hospital	Health	30-Jun-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
University of Canberra Hospital Car Park	Health	01-Jul-18	Works-in-progress	Construction	Health Services	Better healthcare for a growing community
HEA CW01 – Weston Creek Region Community Health Infrastructure (CO2017/1141)	Health	TBD	Project Concept Brief	Construction	Urban Infrastructure	Better services in your community
HEA CW15 – Canberra Hospital – Northern Car Park (CO2017/1161)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA CW03 – Northside Hospital (CO2017/875)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA CW04 – Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre (CO2017/1015)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA CW06 – Upgrading and Maintaining ACT Health Assets (UMAHA) Phase 2 (CO2017/967)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA CW08 – ACT Pathology Laboratory Information System (LIS) Replacement (CO2017/921)	Health	TBD	Project Concept Brief	ICT	Health Services	Better services in your community
HEA CW10 – Increased Theatre Utilisation and Stroke Service Improvements (CO2017/998)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA CW11 – Coronary Care Unit (CO2017/855)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA E14 – Cognitive Impairment and Dementia Package (BPSD) (CO2017/962)	Health	TBD	Project Concept Brief	Construction	Health Services	Better services in your community
HEA E34 – Data Analytics for Real-Time Quality and Safety Data to assist with Performance Improvements for ACT Health (CO2017/1202)	Health	TBD	Project Concept Brief	ICT	Health Services	Better services in your community

Region	2018-19 (\$'000)	2019-20 (\$'000)	2020-21 (\$'000)	2021-22 (\$'000)	2022-23 (\$'000)	2023-24 (\$'000)	2024-25 (\$'000)	2025-26 (\$'000)	2026-27 (\$'000)	2027-28 (\$'000)	2028-29 (\$'000)	Total (\$'000)	Budget
Woden	\$123	\$6,233	\$5,560	\$320	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,236	ACT Budget 2018-19
Whole of Canberra	\$0	\$5,829	\$887	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,716	ACT Budget 2018-19
Whole of Canberra	\$10,582	\$2,891	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,473	ACT Budget 2018-19
Woden	\$12,100	\$12,780	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,880	ACT Budget 2018-19
Canberra Central	\$1,165	\$2,435	\$7,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,300	ACT Budget 2018-19
Belconnen	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	ACT Budget 2018-19
Woden	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500	ACT Budget 2018-19
Woden	\$13,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000	ACT Budget 2018-19
Belconnen	\$590	\$2,370	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,960	ACT Budget 2018-19
Woden	\$126	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$126	ACT Budget 2018-19
Whole of Canberra	\$1,321	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,321	ACT Budget 2018-19
Whole of Canberra	\$1,675	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,675	ACT Budget 2018-19
Whole of Canberra	\$1,854	\$3,210	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,064	ACT Budget 2018-19
Whole of Canberra	\$2,408	\$923	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,331	ACT Budget 2018-19
Whole of Canberra	\$217	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$217	ACT Budget 2018-19
Whole of Canberra	\$1,011	\$1,011	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,022	ACT Budget 2018-19
Whole of Canberra	\$815	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$815	ACT Budget 2018-19
Whole of Canberra	\$0	\$490	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$490	ACT Budget 2018-19
Whole of Canberra	\$6,800	\$9,636	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,436	ACT Budget 2018-19
Whole of Canberra	\$4,852	\$5,347	\$5,480	\$5,595	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$21,274	ACT Budget 2018-19
Whole of Canberra	\$1,287	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,287	ACT Budget 2018-19
Whole of Canberra	\$5,582	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,582	ACT Budget 2018-19
Whole of Canberra	\$874	\$874	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,748	ACT Budget 2018-19
Whole of Canberra	\$1,563	\$1,238	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,801	ACT Budget 2018-19
Whole of Canberra	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225	ACT Budget 2018-19

Whole of Canberra	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	ACT Budget 2018-19
Whole of Canberra	\$1,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750	ACT Budget 2018-19
Whole of Canberra	\$1,200	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	ACT Budget 2018-19
Whole of Canberra	\$398	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$398	ACT Budget 2018-19
Whole of Canberra	\$385	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$385	ACT Budget 2018-19
Whole of Canberra	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500	ACT Budget 2018-19
Canberra Central	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300	ACT Budget 2018-19
Canberra Central	\$28,946	\$35,321	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64,267	ACT Budget 2018-19
Whole of Canberra	\$293	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$293	ACT Budget 2018-19
Belconnen	\$14,984	\$20,268	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,252	ACT Budget 2018-19
Belconnen	\$8,180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,180	ACT Budget 2018-19
Weston Creek	\$0	\$4,080	\$1,041	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,121	PCB 2018-19
Woden	\$0	\$10,000	\$19,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,400	PCB 2018-19
North Canberra	\$0	\$9,558	\$29,380	\$77,865	\$133,197	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	PCB 2018-19
Woden	\$0	\$19,500	\$50,000	\$150,000	\$150,000	\$130,500	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	PCB 2018-19
Whole of Canberra	\$0	\$92,659	\$82,326	\$65,367	\$32,285	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$272,637	PCB 2018-19
Whole of Canberra	\$0	\$5,000	\$23,800	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,800	PCB 2018-19
Woden	\$0	\$2,287	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,287	PCB 2018-19
Whole of Canberra	\$0	\$1,800	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	PCB 2018-19
Whole of Canberra	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	PCB 2018-19
Whole of Canberra	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500	PCB 2018-19
	\$131,606	\$258,540	\$227,774	\$309,147	\$315,462	\$130,500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,373,049	

Finlay, India (Health)

From: Doran, Karen (Health)
Sent: Wednesday, 5 December 2018 10:44 AM
To: Nock, Thomas
Cc: DDGCorporate
Subject: FW: Pathology & carpark [SEC=UNOFFICIAL]

Hi Thomas

Just further to our discussion, perhaps wording of the following form?

To the scoping of options through campus planning associated with SPIRE early design, to inform future proposals for Government for new pathology facilities and additional car parking facilities at the Canberra Hospital.

Do you need us to amend the Cab Sub or will you do that at your end.

Thanks
 Karen

From: Doran, Karen (Health)
Sent: Tuesday, 4 December 2018 6:55 PM
To: Attridge, Vanessa <VanessaS.Attridge@act.gov.au>
Cc: De'Ath, Michael (Health) <Michael.De'Ath@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: Pathology & carpark [SEC=UNOFFICIAL]

Hi Nessa

It is probably an inevitability – and we would have undertaken some exploration of these matters in the development of the early design work for SPIRE and / or the master planning work to follow.

It is a positive to have positive acknowledgement of these elements of the broader campus infrastructure needs (as suggested by the recommendation).

But as you say it is additional work - and so my main concern is the ability to complete business cases for these projects on the same timelines as that for SPIRE which is April 2019. If the below words are understood to provide a bit of flexibility on timing – that would be preferable.

Happy to discuss further

Karen

From: Attridge, Vanessa
Sent: Tuesday, 4 December 2018 5:59 PM
To: Doran, Karen (Health) <Karen.Doran@act.gov.au>
Cc: De'Ath, Michael (Health) <Michael.De'Ath@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: Pathology & carpark

Hi Karen

It's been suggested we update the SPIRE Cab sub to the following effect. We are not necessarily inclined to agree at this point as it's a lot of extra work for health - but thought I should check if this is an inevitability that will eventuate anyway, what do you think?

i) to consideration of business cases for new pathology facilities and additional carpark facilities at TCH alongside the SPIRE business case as outlined at Attachment B

Thanks very much,
Nessa

Vanessa Attridge
Chief of Staff
Office of Meegan Fitzharris MLA

Finlay, India (Health)

From: Doran, Karen (Health)
Sent: Monday, 10 December 2018 8:20 AM
To: ACT Health DLO
Cc: DDGCorporate; Wijemanne, Naveen (Health)
Subject: RE: SPIRE presentation [DLM=For-Official-Use-Only]

Hi Chadia

Yes it will.

Thanks
 Karen

From: Rad, Chadia (Health) **On Behalf Of** ACT Health DLO
Sent: Monday, 10 December 2018 8:19 AM
To: Doran, Karen (Health) <Karen.Doran@act.gov.au>
Cc: DDGCorporate <DDGCorporate@act.gov.au>; Wijemanne, Naveen (Health) <Naveen.Wijemanne@act.gov.au>
Subject: SPIRE presentation [DLM=For-Official-Use-Only]
Importance: High

Hi Karen

Nessa just flagged that she provided feedback on the SPIRE presentation for today.

Can you please confirm if the presentation will be amended and provided to the office before Cabinet?

Thank you
 Chadia

Chadia Rad | Directorate Liaison Officer | ACT Health
 Phone: 02 620 50499 | Mobile: [REDACTED] | Email: acthealthdlo@act.gov.au
Office of Meegan Fitzharris MLA | Minister for Health and Wellbeing | Minister for Medical and Health Research | ACT Government
Office of Shane Rattenbury MLA | Minister for Mental Health and Justice Health | ACT Government
 Level 2, London Circuit | GPO Box 1020, Canberra ACT 2601

Care ▲ Excellence ▲ Collaboration ▲ Integrity

From: Wijemanne, Naveen (Health)
Sent: Friday, 7 December 2018 2:42 PM
To: CHS DLO <CHSDLO@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: Cabinet Meeting Brief and Attachments [DLM=For-Official-Use-Only]
Importance: High

Hi Michelle

Any comments from the Minister's Office on the presentation before I lodge it with Cabinet Office?

Many thanks
Naveen

Naveen Wijemanne | A/g Deputy Director, Ministerial and Government Services
Office of the Director-General | ACT Health | ACT Government
Level 5, 6 Bowes St Woden ACT 2606 | GPO Box 825 Canberra ACT 2601
P: (02) 5124 9814 | M: [REDACTED] | E: Naveen.Wijemanne@act.gov.au

Care ▲ Excellence ▲ Collaboration ▲ Integrity

From: Hemming, Michelle (Health) **On Behalf Of** CHS DLO
Sent: Friday, 7 December 2018 1:03 PM
To: GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>; CHS DLO <CHSDLO@act.gov.au>
Cc: Wijemanne, Naveen (Health) <Naveen.Wijemanne@act.gov.au>
Subject: RE: Cabinet Meeting Brief and Attachments [DLM=For-Official-Use-Only]

Hi Kate

MO advisor is seeking confirmation of when the SPIRE presentation will be lodged with cabinet office?

Regards
Michelle Hemming
Executive Officer
Mental Health, Justice Health and Alcohol & Drug Services
1 Moore St, level 3
Phone: 5124 1099
Mobile: [REDACTED]

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From: Bills, Kate (Health) **On Behalf Of** GovernmentBusinessHealth
Sent: Friday, 7 December 2018 10:56 AM
To: ACT Health DLO <ACTHealthDLO@act.gov.au>; CHS DLO <CHSDLO@act.gov.au>; Hemming, Michelle (Health) <Michelle.Hemming@act.gov.au>
Cc: Wijemanne, Naveen (Health) <Naveen.Wijemanne@act.gov.au>
Subject: FW: Cabinet Meeting Brief and Attachments [DLM=For-Official-Use-Only]
Importance: High

Hi Michelle

This Cabinet meeting brief has been updated. For progression at your end.

Many thanks

Kate

From: Dale, Emm (Health) **On Behalf Of** DDGCorporate
Sent: Friday, 7 December 2018 9:47 AM
To: GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>
Cc: DGAHealth <DGACTHealth@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>; Dal Molin, Vanessa (Health) <Vanessa.DalMolin@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: Cabinet Meeting Brief and Attachments [DLM=For-Official-Use-Only]
Importance: High

Hi Kate/Naveen

GBC18/839 has been updated and is in TRIM for urgent progression.

Kind regards
 Emm

From: Doran, Karen (Health)
Sent: Friday, 7 December 2018 8:55 AM
To: Culver, Jakob (Health) <Jakob.J.Culver@act.gov.au>; Elfving, Regan (Health) <Regan.Elfving@act.gov.au>; DDGCorporate <DDGCorporate@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>
Subject: RE: Cabinet Meeting Brief and Attachments [DLM=For-Official-Use-Only]

Thanks Jake

Regan, can we also ensure these go to DG office in parallel

Ta
 Karen

From: Culver, Jakob (Health)
Sent: Friday, 7 December 2018 8:53 AM
To: Elfving, Regan (Health) <Regan.Elfving@act.gov.au>; DDGCorporate <DDGCorporate@act.gov.au>
Cc: Doran, Karen (Health) <Karen.Doran@act.gov.au>; Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>
Subject: Cabinet Meeting Brief and Attachments [DLM=For-Official-Use-Only]

Good Morning

Please find attached the Cabinet Meeting brief (unchanged) for the BHSP/SPIRE Cab Sub next week, along with the following attachments:

- A – Draft presentation
- B – Draft Media Release
- C – Territory-wide project capacity and demand (one-page summary)
- D – SPIRE Issues and Talking Points matrix
- E – CHWC Scope overview matrix

Docs have been updated based on discussion with Karen yesterday. Docs are final drafts for provision through to MO.

Thanks
 J

Jakob J Culver

Commercial Advisor | Strategic Infrastructure, Corporate Services | ACT Health Directorate

P: +61 2 5124 9707 | M: [REDACTED] | E: Jakob.J.Culver@act.gov.au | A: 2-6 Bowes Street PHILLIP ACT 2606

Finlay, India (Health)

From: Hoffmann, Cameron (Health) on behalf of GovernmentBusinessHealth
Sent: Monday, 10 December 2018 12:37 PM
To: Elfving, Regan (Health); ACT Health DLO; GovernmentBusinessHealth
Cc: DDGCorporate; Wijemanne, Naveen (Health); West, Alice (Health); Doran, Karen (Health); Culver, Jakob (Health)
Subject: RE: Updated Presentation (12:30pm) - SPIRE/BHSP Cab Meeting [DLM=Sensitive: Cabinet]

Follow Up Flag: Follow up
Flag Status: Completed

Hi All,

This has now been lodged on WHOG TRIM and Cabinet Office has been advised.

Thanks,
 Cam

Cameron Hoffmann | Assistant Assembly Liaison Officer, Ministerial and Government Services
 | ACT Health | ACT Government
 Level 5, 6 Bowes St Woden ACT 2606 | GPO Box 825 Canberra ACT 2601
Ph: (02) 5124 9813 | **Email:** Cameron.Hoffmann@act.gov.au
health.act.gov.au

Care ▲ Excellence ▲ Collaboration ▲ Integrity

From: Elfving, Regan (Health)
Sent: Monday, 10 December 2018 12:32 PM
To: ACT Health DLO <ACTHealthDLO@act.gov.au>; GovernmentBusinessHealth <GovernmentBusinessHealth@act.gov.au>
Cc: DDGCorporate <DDGCorporate@act.gov.au>; Wijemanne, Naveen (Health) <Naveen.Wijemanne@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>; Doran, Karen (Health) <Karen.Doran@act.gov.au>; Culver, Jakob (Health) <Jakob.J.Culver@act.gov.au>
Subject: FW: Updated Presentation (12:30pm) - SPIRE/BHSP Cab Meeting [DLM=Sensitive: Cabinet]
Importance: High

Hi there

Please see attached presentation for Cabinet today (updated on TRIM also) – DLO has advised handouts are not required.

Kind regards

Regan Elfving
 A/g Business Manager
 Office of the Deputy Director-General, Corporate Services | ACT Health
 P: (02) 5124 9705 | M: [REDACTED] | E: Regan.Elfving@act.gov.au



ACT
 Government

ACT Health

From: Culver, Jakob (Health)
Sent: Monday, 10 December 2018 12:30 PM
To: Doran, Karen (Health) <Karen.Doran@act.gov.au>
Cc: Elfving, Regan (Health) <Regan.Elfving@act.gov.au>; DDGCorporate <DDGCorporate@act.gov.au>
Subject: Updated Presentation (12:30pm) - SPIRE/BHSP Cab Meeting [DLM=Sensitive: Cabinet]
Importance: High

Hi Karen

Please find attached the updated presentation slides.

Regan/Emm – If handouts are required (I think Karen may want some to handout), can you please print? Would be much appreciated.

Thanks
Jakob

Jakob J Culver

Commercial Advisor | Strategic Infrastructure, Corporate Services | ACT Health Directorate
P: +61 2 5124 9707 | M: +61 2 5124 9707 | E: Jakob.J.Culver@act.gov.au | A: 2-6 Bowes Street PHILLIP ACT 2606

Finlay, India (Health)

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 10:13 AM
To: Lindemann, Monica (Health)
Cc: Pulli, Tracey (Health); Warner, KarenL (Health)
Subject: Re: SPIRE announcement tomorrow [SEC=UNCLASSIFIED]

Thanks Monical

Sent from my iPhone

> On 11 Dec 2018, at 10:10 am, Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au> wrote:

>

> Hi Claire

>

> The DDG Corporate team are pushing the materials through for clearance from the DGs office and hoping to have them at the Minister's office this afternoon. Everyone is aware of the urgency.

>

> The following will be included in the pack:

>

> · Media release (attached)

>

> · Media alert

>

> · Fast facts, talking points (one page)

>

> · Event arrangements

>

> · SPIRE fact sheet (attached)

> We are also printing an A1 image of the SPIRE location, for placement on an easel during the press event (attached).

>

> The team are drafting two social posts – one for tomorrow, post release and one for the following week. I can send you these later today.

>

> Is there anything else you need ?

>

> Regards

> Monica

>

>

> From: Johnston, ClaireV

> Sent: Tuesday, 11 December 2018 9:58 AM

> To: Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>

> Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>

> Subject: RE: SPIRE announcement tomorrow

>

> Also I don't have the media release, if you can send me the draft that would be great.

>

> From: Pulli, Tracey (Health)

> Sent: Tuesday, 11 December 2018 9:51 AM

> To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au<mailto:ClaireV.Johnston@act.gov.au>>

> Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au<mailto:Monica.Lindemann@act.gov.au>>;
> Warner, Karen (Health) <Karen.L.Warner@act.gov.au<mailto:Karen.L.Warner@act.gov.au>>
> Subject: SPIRE announcement tomorrow
>
>
> UNCLASSIFIED
>
> Hi Claire
>
> Just wanted to check in and see that you have everything you need for tomorrow's SPIRE announcement. If you
> could give me a call when you have a moment this morning, that would be great.
>
> I will be out of the office from 12.30pm today participating in an emergency exercise, so if you need anything,
> please call Monic Lindemann (cc'd) on x49191. Monica is the lead on communications for the project.
>
> Cheers
> Tracey
>
> Tracey Pulli
> Deputy Director of Media | ACT Health
>
> P | (02) 5124 9444 M | [REDACTED]
> E | tracey.pulli@act.gov.au<mailto:tracey.pulli@act.gov.au>
> URL | www.health.act.gov.au<http://www.health.act.gov.au/>
>
> <SPIRE A1 print HR.pdf>
> <Attachment B - Fitzharris Media Release - SPIRE DRAFT (4).docx>

Finlay, India (Health)

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 2:27 PM
To: Lindemann, Monica (Health); Pulli, Tracey (Health)
Cc: Warner, KarenL (Health); Nock, Thomas; ACT Health DLO
Subject: RE: SPIRE announcement tomorrow [SEC=UNCLASSIFIED]

Perfect, thanks Monica.

From: Lindemann, Monica (Health)
Sent: Tuesday, 11 December 2018 12:51 PM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>; Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>
Cc: Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow [SEC=UNCLASSIFIED]

Hi Claire

Attached are the updated resources. To confirm, the A1 photo board is also updated to remove "final".

Regards
 Monica

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 11:31 AM
To: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>
Cc: Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow [SEC=UNCLASSIFIED]

Thanks, if you can send the vector map back through to me with that change asap that would be great.

From: Lindemann, Monica (Health)
Sent: Tuesday, 11 December 2018 11:18 AM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>; Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>
Cc: Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow [SEC=UNCLASSIFIED]

Yes

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 10:35 AM
To: Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

Is there some way we can remove the word "Final" so it just says "SPIRE site"?

From: Pulli, Tracey (Health)
Sent: Tuesday, 11 December 2018 10:11 AM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

UNCLASSIFIED

Hi Claire

We have developed a fact sheet that has the attached two images on it. We will have the aerial shot (pdf attached) in A1 for tomorrow's doorstep.

See attached the draft media release that came up to the office at the end of last week as part of the Cabinet meeting brief.

The full event brief will be cleared by DG around 1pm today so should be over with you shortly after that.

Let me know if you need anything further.

Cheers
Tracey

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 9:55 AM
To: Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

Thanks Tracey.

We might need to work up a decent map to give to media of the location?

Are you able to come up with something?

Cheers
Claire

From: Pulli, Tracey (Health)
Sent: Tuesday, 11 December 2018 9:51 AM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>
Subject: SPIRE announcement tomorrow

UNCLASSIFIED

Hi Claire

Just wanted to check in and see that you have everything you need for tomorrow's SPIRE announcement. If you could give me a call when you have a moment this morning, that would be great.

I will be out of the office from 12.30pm today participating in an emergency exercise, so if you need anything, please call Monic Lindemann (cc'd) on x49191. Monica is the lead on communications for the project.

Cheers
Tracey

Tracey Pulli
Deputy Director of Media | ACT Health

P | (02) 5124 9444 M [REDACTED]
E | tracey.pulli@act.gov.au
URL | www.health.act.gov.au

Finlay, India (Health)

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 2:27 PM
To: Pulli, Tracey (Health)
Cc: Lindemann, Monica (Health); Warner, KarenL (Health); Nock, Thomas; ACT Health DLO
Subject: RE: SPIRE announcement tomorrow
Attachments: 181212_Future proofing our health system - major infrastructure continues investment in Canberra Hospital.docx

Hi all

Here is the final media release for tomorrow. Let me know any issues, otherwise I will drop to the media later today for tomorrow.

Cheers
 Claire

From: Pulli, Tracey (Health)
Sent: Tuesday, 11 December 2018 11:04 AM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

UNCLASSIFIED

Yep – that’s no problem.

Let us know if you need anything further.

Cheers
 Tracey

From: Johnston, ClaireV
Sent: Tuesday, 11 December 2018 10:35 AM
To: Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

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From: Pulli, Tracey (Health)
Sent: Tuesday, 11 December 2018 10:11 AM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>; ACT Health DLO <ACTHealthDLO@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

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See attached the draft media release that came up to the office at the end of last week as part of the Cabinet meeting brief.

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Tracey

From: Johnston, ClaireV
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Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>; Nock, Thomas <Thomas.Nock@act.gov.au>
Subject: RE: SPIRE announcement tomorrow

Thanks Tracey.

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Are you able to come up with something?

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Claire

From: Pulli, Tracey (Health)
Sent: Tuesday, 11 December 2018 9:51 AM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>
Cc: Lindemann, Monica (Health) <Monica.Lindemann@act.gov.au>; Warner, Karen (Health) <Karen.L.Warner@act.gov.au>
Subject: SPIRE announcement tomorrow

UNCLASSIFIED

Hi Claire

Just wanted to check in and see that you have everything you need for tomorrow's SPIRE announcement. If you could give me a call when you have a moment this morning, that would be great.

I will be out of the office from 12.30pm today participating in an emergency exercise, so if you need anything, please call Monic Lindemann (cc'd) on x49191. Monica is the lead on communications for the project.

Cheers
Tracey

Tracey Pulli
Deputy Director of Media | ACT Health

P | (02) 5124 9444 M [REDACTED]
E | tracev.pulli@act.gov.au
URL | www.health.act.gov.au



Meegan Fitzharris MLA

Minister for Health and Wellbeing
Minister for Higher Education
Minister for Medical and Health Research
Minister for Transport
Minister for Vocational Education and Skills

Member for Yerrabi

Embargoed 12 December 2018

Future proofing our health system: major infrastructure continues investment in Canberra Hospital

The ACT Government has today announced the location of the new Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre on the Canberra Hospital campus; the Government's \$500 million expansion of Canberra Hospital.

Following extensive planning and feasibility work, Minister for Health and Wellbeing Meegan Fitzharris today announced that SPIRE will be built at the northern end of the hospital campus between Hospital Road and Palmer Street, with construction to commence in 2020.

"SPIRE is an important health investment for the ACT – one that will future proof our city and help our public health system respond to increasing demand as our city grows," said Minister Fitzharris.

"SPIRE will transform the Canberra Hospital, increasing the territory's capacity to deliver acute, hospital-based healthcare in a modern, purpose-built facility.

"This major health infrastructure project will see \$500 million invested into the Canberra Hospital campus. In this location, the Centre will replace ageing buildings and completely renew the northern end of the hospital precinct."

Since SPIRE was funded in the 2017-18 Budget, extensive planning and feasibility work, including territory-wide health services modelling, has been underway.

ACT Health has worked closely with health service providers and key stakeholders to establish an agreed baseline from which effective, territory-wide service and infrastructure planning is undertaken. This has included the establishment of a Steering Committee for the project.

"The advice of the Steering Committee has been critical in determining the optimal location for SPIRE, acknowledging the hospital is an operational site where existing health services are delivered and will need to continue to be delivered while construction is underway," Minister Fitzharris said.

ACT Legislative Assembly

Phone (02) 6205 0051 Email: fitzharris@act.gov.au

@MeeganFitzMLA

MeeganFitzharrisMLA





Meegan Fitzharris MLA

Minister for Health and Wellbeing
 Minister for Higher Education
 Minister for Medical and Health Research
 Minister for Transport
 Minister for Vocational Education and Skills

Member for Yerrabi

“The advantage of this location is the minimal disruption to critical care services during the building phase. It will replace administrative buildings that are aged, while allowing integration with other acute services buildings on the campus.

“SPIRE will feature more operating theatres, more inpatient wards and a larger ICU, bolstering capacity at the hospital.

“It will have a coronary care unit for people requiring high level care for heart conditions, state-of-the-art surgical, procedural and imaging facilities and a significantly expanded ED, enabling capacity for specialist emergency healthcare for women and children.

“ACT Health has already kicked off engagement with our clinical workforce on this important project and I look forward to these discussions and more detailed conversations continuing in 2019 as early design work progresses with clinicians and other stakeholders.”

Construction on SPIRE is expected to commence in 2020, with SPIRE planned for completion in 2023-24.

While the SPIRE development progresses, ACT Health is also working closely with Calvary Public Hospital to explore an expansion of health services and infrastructure in Canberra’s north.

“As part of the whole-of-territory approach to health services and infrastructure planning, we are undertaking a northside hospital services scoping study, which will explore health service and infrastructure options across Canberra’s north.

“We know Canberra’s north is rapidly growing, so to future-proof our healthcare system we are looking at how we can better deliver health services so Canberrans receive high quality healthcare where and when they need it.”

Statement ends

Media contact/s:

Claire Johnston T (02) 6205 0022 M [REDACTED] ClaireV.johnston@act.gov.au

ACT Legislative Assembly

Phone (02) 6205 0051 Email: fitzharris@act.gov.au

@ MeeganFitzMLA

MeeganFitzharrisMLA



Tzavalas, Olivia (Health)

From: McDonald, Bernadette (Health)
Sent: Tuesday, 11 December 2018 5:13 PM
To: Nicole Stevenson (Nicole.Stevenson@act.gov.au); Mooney, Colm (Health)
Subject: FW: Email Drafts

Importance: High

UNCLASSIFIED Sensitive

Colm and Nic I have made some adjustments to the email below. This will need to go out after the ministers announcement. Colm I assume you have the list of people to send it to. It should include the Exec directors and the clinicians we have identified. Also please cc it to Karen Doran.

Thanks

B

Bernadette McDonald
Chief Executive Officer
 Canberra Health Services

Phone: 02 5124 2728 | **Email:** bernadette.Mcdonald@act.gov.au
 Building 24, Level 2, Canberra Hospital, Yamba Drive, Garran ACT 2605

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**Canberra Health
 Services**

From: Mooney, Colm (Health)
Sent: Tuesday, 11 December 2018 9:07 AM
To: McDonald, Bernadette (Health) <Bernadette.McDonald@act.gov.au>
Subject: Email Drafts
Importance: High

UNCLASSIFIED Sensitive

Bernadette

Please see below suggested drafts for 2 audiences i.e. CHS Exec and Clinical leads as per our discussion yesterday afternoon.

Timing of release of these emails will need to be coordinated with AHD particularly as they will be signing off on the preferred PC of the POC work. Have you discussed coordination of messaging with Michael or Karen such that AHD /CHS are aligned?

Let me know if you require any further information!

Thanks

Colm

CHS EXEC EMAIL

Dear All

Following announcement this week by Minister Fitzharris of the SPIRE project and its new site development location centred on Building 5 and Building 24 at the Canberra Hospital there are many things to be considered as we begin a new phase of significant redevelopment at the campus that will have both immediate and long term positive implications for CHS operations.

In the coming days an announcement will be made about the appointment of a Principal Consultant to undertake a mini master plan and proof of concept for the SPIRE project in the new site development location on the eastern side of the TCH campus.

As the project commences and progresses we will need clinical representatives in all phases to ensure that any design decisions regarding the SPIRE development truly reflect the best design to deliver our clinical services. Key clinical representatives have been identified to ensure this clinical input. These representatives will support the user group process for the SPIRE project that will commence shortly in early 2019. We will aim to have invitations to user group meetings in diaries as soon as possible and well in advance where ever possible. I cannot stress enough my desire to ensure appropriate clinical input as the project progresses.

In parallel with this activity planning for staging and decanting of Building 5 and 24 will commence such that early works for SPIRE can commence before the end of next year.

Infrastructure Management and Maintenance project delivery and facilities management team will be working closely with all clinical areas and our Health Directorate colleagues as we commence this significant next phase of development at the campus.

The coming years will be challenging as we continue to refurbish existing areas of the campus in parallel with new developments such as SPIRE and the Centenary Hospital expansion project.

Working together towards common patient focused goals will ultimately deliver a sustainable footprint for the TCH campus for future generations. As we embark on this journey we all must stay focus on this end goal and encourage our team members to actively engage in this significant change project that will transform the Canberra Hospital and the wider Canberra Health Services.

In the meantime, if you have any questions or concerns feel free to call, email or visit me.

Kind Regards
Bernadette

Chief Executive Officer, Canberra Health Services
Bernadette.McDonald@act.gov.au

CLINICIANS EMAIL (identified by Chris Bone to participate in the PC workshops)

Dear All

Following our Minister's announcement this week of the SPIRE project and its new site development location centred on Building 5 and Building 24 at the Canberra Hospital there are many things to be considered as we begin a

new phase of significant redevelopment at the campus that will have both immediate and long term positive implications for CHS operations.

In the coming days an announcement will be made about the appointment of a Principal Consultant (PC) to undertake a mini master plan and Proof of Concept for the SPIRE project in the new site development location on the eastern side of the TCH campus.

The planned location for SPIRE will require considered health facility planning to ensure appropriate relationships and linkages are achieved with the existing services and support functions, careful consideration of the facility interface with the existing hospital road network and assets, and careful consideration of the impact that the SPIRE will have on the surrounding road network and its immediate neighbours.

Your contribution to realising the benefits of the SPIRE project will commence in early 2019 when project workshops commence to begin development of the SPIRE POC. I welcome your participation in these critical workshops to help shape the future of the SPIRE project and encourage you to allocate time for this important element of planning to deliver this exciting generational project for Canberra Health Services , ACT Health Directorate and the ACT community.

In the meantime, if you have any questions or concerns feel free to call, email or visit me.

Bernadette

Chief Executive Officer, Canberra Health Services
Bernadette.McDonald@act.gov.au

Colm Mooney AIPM CPPE
Executive Director | Infrastructure Management and Maintenance
T 02 512 49171 E colm.mooney@act.gov.au
Level 4, 2 Bowes Street Phillip | GPO Box 825 Canberra ACT 2611 | act.gov.au



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**Canberra Health
Services**

Finlay, India (Health)

From: Mooney, Colm (Health)
Sent: Tuesday, 11 December 2018 5:32 PM
To: McDonald, Bernadette (Health)
Cc: Stevenson, Nicole (Health)
Subject: Re: Email Drafts
Attachments: image001.png

One email is fine.

I will send contact list to Nicole for circulation after announcement tomorrow

Thanks

Colm

On 11 Dec 2018, at 5:14 pm, McDonald, Bernadette (Health) <Bernadette.McDonald@act.gov.au> wrote:

UNCLASSIFIED Sensitive

Sorry didn't see the second email, I think we can use the one that I sent to you with my amendments for the both the exec and the clinicians.

What do you think?

B

Bernadette McDonald
Chief Executive Officer
 Canberra Health Services

Phone: 02 5124 2728 | **Email:** bernadette.McDonald@act.gov.au
 Building 24, Level 2, Canberra Hospital, Yamba Drive, Garran ACT 2605

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<image002.jpg>

From: Mooney, Colm (Health)
Sent: Tuesday, 11 December 2018 9:07 AM
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Subject: Email Drafts
Importance: High

UNCLASSIFIED Sensitive

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In the meantime, if you have any questions or concerns feel free to call, email or visit me.

Bernadette

Chief Executive Officer, Canberra Health Services
Bernadette.McDonald@act.gov.au

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In the meantime, if you have any questions or concerns feel free to call, email or visit me.

Bernadette

Chief Executive Officer, Canberra Health Services
Bernadette.McDonald@act.gov.au

Colm Mooney AIPM CPPE
Executive Director | Infrastructure Management and Maintenance
T 02 512 49171 E colm.mooney@act.gov.au
Level 4, 2 Bowes Street Phillip | GPO Box 825 Canberra ACT 2611 | act.gov.au



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**Canberra Health
Services**

Tzavalas, Olivia (Health)

From: McDonald, Bernadette (Health)
Sent: Tuesday, 11 December 2018 5:32 PM
To: Attridge, Vanessa
Cc: Nicole Stevenson (Nicole.Stevenson@act.gov.au); Mooney, Colm (Health); Doran, Karen (Health)
Subject: SPIRE - notification to affected groups in buildings 5 and 24

UNCLASSIFIED Sensitive: Cabinet

Dear Nessa,

Just wanted to update you on the notifications we have made today regarding buildings 5 and 24 in regards to likely decanting for SPIRE developments, we have asked everyone to keep it to themselves for the time being until an official announcement is made.

We have notified the following groups that they are likely to be affected by the SPIRE development however we will work with all groups to ensure decanting options are planned extremely well and they will be involved throughout the process.

The groups are:

- Sexual health service
 - CRU
 - ANU – they have clinical tutorial rooms in building 5
 - The residence association – use residences in building 5
 - Staff development unit – building 5
 - And The Royal College of Surgeons – who have been promised space in building 5 however do not currently occupy this space.
-
- Building 24 are all admin staff and we will send an email to them after the announcement.

Please do not hesitate to contact me if you require any further information.

Regards
Bernadette

Bernadette McDonald
Chief Executive Officer
Canberra Health Services

Phone: 02 5124 2728 | **Email:** bernadette.Mcdonald@act.gov.au
Building 24, Level 2, Canberra Hospital, Yamba Drive, Garran ACT 2605

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**Canberra Health
Services**

Tzavalas, Olivia (Health)

From: McDonald, Bernadette (Health)
Sent: Tuesday, 11 December 2018 5:47 PM
To: Attridge, Vanessa
Cc: Mooney, Colm (Health); Doran, Karen (Health); Nicole Stevenson (Nicole.Stevenson@act.gov.au)
Subject: SPIRE decanting

UNCLASSIFIED

Nessa, apologies I left off two other groups in building 5 from my original list.

These groups will be notified early tomorrow morning and include:

Tissue viability (wound management service)

UC – clinical tutorial space – whilst they haven't moved in yet but are setting up for use.

Regards
Bernadette

Bernadette McDonald
Chief Executive Officer
Canberra Health Services

Phone: 02 5124 2728 | **Email:** bernadette.Mcdonald@act.gov.au
Building 24, Level 2, Canberra Hospital, Yamba Drive, Garran ACT 2605

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**Canberra Health
Services**

Finlay, India (Health)

From: Lindemann, Monica (Health)
Sent: Wednesday, 12 December 2018 9:18 AM
To: Attridge, Vanessa; Johnston, ClaireV; Mooney, Colm (Health); Doran, Karen (Health); West, Alice (Health)
Cc: Pulli, Tracey (Health); DDGCorporate; Jean, David (Health); Jelbart, Merryn (Health); Bartholomew, Carolyn (Health)
Subject: SPIRE Fact Sheet [SEC=UNCLASSIFIED]
Attachments: SPIRE fact sheet.pdf

Please find attached the SPIRE fact sheet for distribution, as required, in your communications with staff and media.

Please call if you require any further information.

Regards
Monica

Monica Lindemann

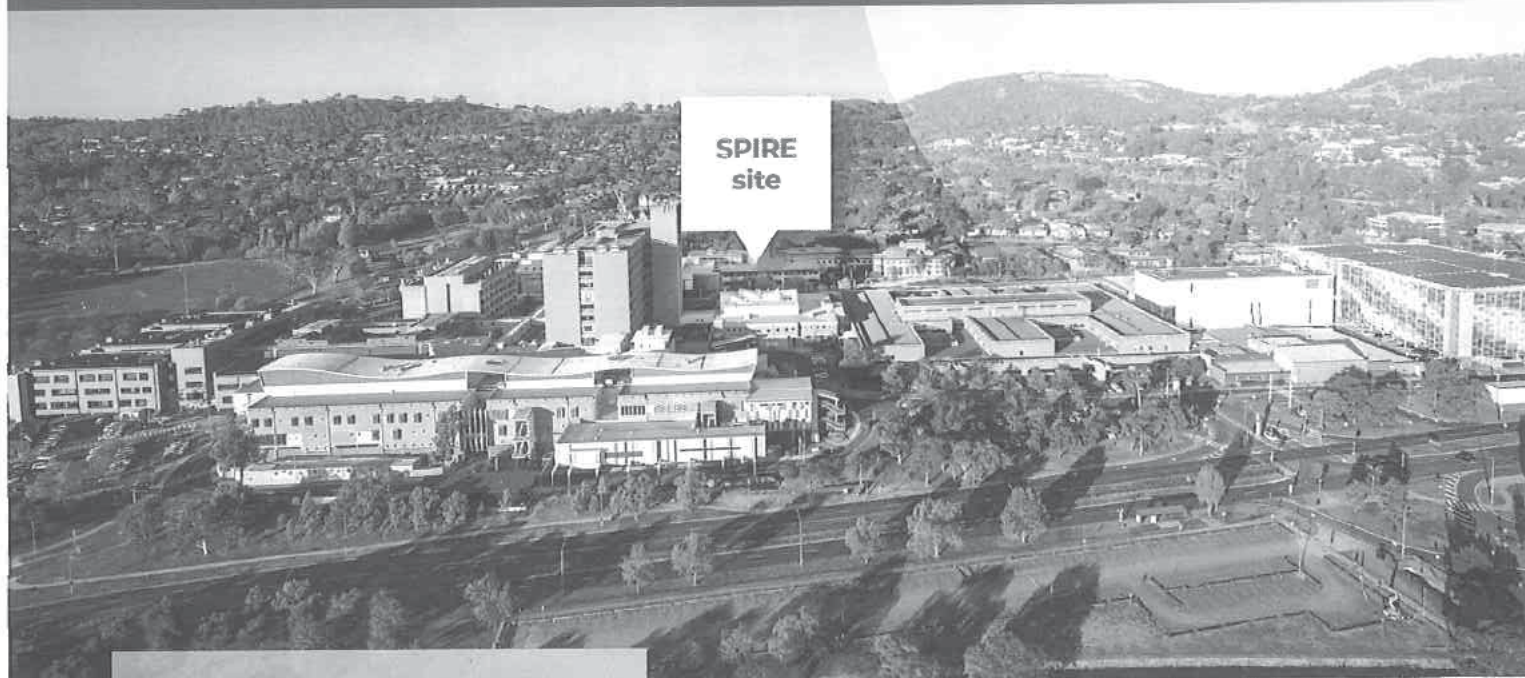
Special Adviser | Strategic Infrastructure, Corporate Services | ACT Health Directorate
P: +61 2 5124 9191 | E: monica.lindemann@act.gov.au | A: lvl 4, 2 Bowes Street PHILLIP ACT 2606

SPIRE CENTRE AT CANBERRA HOSPITAL



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The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre is a major health infrastructure project for Canberra and the surrounding region.

The SPIRE Centre will increase the territory's capacity to deliver acute, hospital-based health care in a modern, purpose-built facility. It will see \$500 million invested in the Canberra Hospital campus.

Through funding in the 2017–18 and 2018–19 ACT Budgets, the first stages of the SPIRE project have included early planning and feasibility work.

As part of this process, ACT Health established a Steering Committee and worked closely with health service providers and key stakeholders to establish an agreed baseline from which effective, territory-wide service and infrastructure planning has been undertaken.

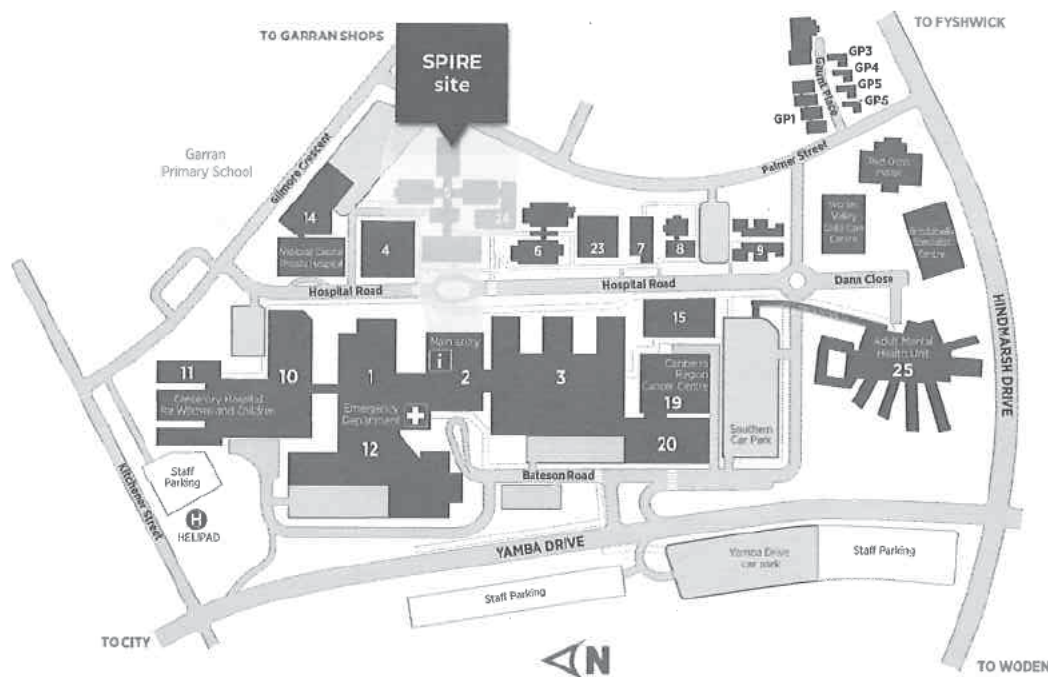
Features of SPIRE

The new centre will deliver:

- a boost to the number of operating theatres delivering more capacity for elective and emergency surgery
- more inpatient beds and a larger intensive care unit
- a coronary care unit for people requiring high level care for heart conditions
- state-of-the-art surgical, procedural and imaging facilities
- a significantly expanded ED, enabling capacity for specialist emergency healthcare for women and children

Location

Following extensive planning and feasibility work, SPIRE will be built at the eastern end of the hospital campus. The advice of the Steering Committee has been critical in determining the optimal location for SPIRE.



The proposed location at the eastern end of the campus will minimise disruption to existing critical care services such as the emergency department and helipad, while SPIRE is constructed.

There will be significant planning and consultation going forward as we enter into the next project development stage.

Next steps

As part of the planning and feasibility work that has been underway, ACT Health has commenced engagement with the clinical workforce on SPIRE. This will continue in 2019 as early design work progresses. This engagement will include: the ongoing oversight of a Steering Committee; the establishment of specialist user groups to oversee the design and planning of construction works such as ICT, clinical procedures, and accessibility; and ongoing communications with staff.

The project is anticipated to be completed in 2023/24.

Updates will be made available on the ACT Health website throughout the life of the project www.health.act.gov.au/infrastructure

The Building Health Services Program

The Building Health Services Program (BHSP) is ensuring the changing health care needs of our rapidly growing community will continue to be met into the future.

The BHSP includes major works across the Territory's health system including the critical care hub at the Canberra Hospital – the Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE), the expansion of the Centenary Hospital for Women and Children, and the scoping study for northside hospital services.

Contacts

Further information on SPIRE and the BHSP is available on the ACT Health website. www.health.act.gov.au/infrastructure | BuildingHealthServicesProgram@act.gov.au

Finlay, India (Health)

From: Mooney, Colm (Health)
Sent: Wednesday, 12 December 2018 11:40 AM
To: McDonald, Bernadette (Health)
Cc: Stevenson, Nicole (Health)
Subject: RE: SPIRE Fact Sheet [SEC=UNCLASSIFIED]

UNCLASSIFIED Sensitive

No issues with releasing to Exec as attachment and link.

Fact sheets are generated for public consumption on a case by case project basis.

Thanks

Colm

From: McDonald, Bernadette (Health)
Sent: Wednesday, 12 December 2018 10:49 AM
To: Mooney, Colm (Health) <Colm.Mooney@act.gov.au>
Cc: Stevenson, Nicole (Health) <Nicole.Stevenson@act.gov.au>
Subject: Re: SPIRE Fact Sheet [SEC=UNCLASSIFIED]

What do we usually do, I am happy for exec to receive it.

Thanks

B

Sent from my iPad

On 12 Dec 2018, at 9:21 am, Mooney, Colm (Health) <Colm.Mooney@act.gov.au> wrote:

UNCLASSIFIED

Bernadette

Do you wish to attached this fact sheet to the CHS Exec email and/or link to ACT Health public website page that will go live at 1200 today?

Thanks

Colm

From: Lindemann, Monica (Health)
Sent: Wednesday, 12 December 2018 9:18 AM
To: Attridge, Vanessa <VanessaS.Attridge@act.gov.au>; Johnston, ClaireV <ClaireV.Johnston@act.gov.au>; Mooney, Colm (Health) <Colm.Mooney@act.gov.au>; Doran, Karen (Health) <Karen.Doran@act.gov.au>; West, Alice (Health) <Alice.West@act.gov.au>
Cc: Pulli, Tracey (Health) <Tracey.Pulli@act.gov.au>; DDGCorporate <DDGCorporate@act.gov.au>;

Jean, David (Health) <David.Jean@act.gov.au>; Jelbart, Merryn (Health) <Merryn.Jelbart@act.gov.au>; Bartholomew, Carolyn (Health) <Carolyn.Bartholomew@act.gov.au>
Subject: SPIRE Fact Sheet [SEC=UNCLASSIFIED]

Please find attached the SPIRE fact sheet for distribution, as required, in your communications with staff and media.

Please call if you require any further information.

Regards
Monica

Monica Lindemann

Special Adviser | Strategic Infrastructure, Corporate Services | ACT Health Directorate
P: +61 2 5124 9191 | E: monica.lindemann@act.gov.au | A: lvl 4, 2 Bowes Street PHILLIP ACT 2606

<SPIRE fact sheet.pdf>

Finlay, India (Health)

Subject: MEDIA: SPIRE and infrastructure announcement
Location: Location TBC

Start: Wed 12/12/2018 12:00 PM
End: Wed 12/12/2018 12:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Fitzharris, Meegan
Required Attendees: ACT Health DLO; CHS DLO; Attridge, Vanessa; Phillips, Georgia; Nock, Thomas; Johnston, ClaireV

Importance: High

Does this date work for everyone?

Required:

- Arrangements brief
- Talking points
- Media alert
- Media release

Attachment A: ARRANGEMENTS BRIEF

FUNCTION:	Media announcement on SPIRE planning update
VENUE:	Outside of the Canberra Hospital Main Entrance
HOST:	Michael De'Ath, Director-General, ACT Health
DAY:	Wednesday
DATE:	12 December 2018
TIME:	12 pm
TIME COMMITMENT:	30 minutes
CATERING:	N/A
DRESS CODE:	Business
YOUR ROLE:	To participate in a media doorstep outside of the Canberra Hospital main entrance to provide a planning update on SPIRE.
WHERE TO PARK:	There will be a car space reserved for you in the Executive Car Park behind Building 24.
WHO WILL MEET YOU:	You will be met at the main entrance to Canberra Hospital (off Hospital Road) by Michael De'Ath and Bernadette McDonald.
ADVISOR ATTENDING:	TBA by office
AUDIENCE:	Local media invited to attend.
VIPs:	<p><u>ACT Health/Canberra Health Services:</u></p> <ul style="list-style-type: none"> • Michael De'Ath, Director-General of ACT Health Directorate • Bernadette McDonald, Chief Executive Officer of Canberra Health Services • Karen Doran, Deputy Director-General of Corporate, ACT Health Directorate • Tracey Pulli, Deputy Director of Media, ACT Health Directorate • David Jean, Media Manager, Canberra Health Services
SENSITIVITIES:	There has been media coverage throughout 2018 on the completion of SPIRE. There has also been a recent story in the Canberra Times on ACT Health investigating different location options on the Canberra Hospital campus due to the helipad and carpark.
ORDER OF CEREMONIES	<p>12.00pm – Mr De'Ath and Ms McDonald to meet Minister Fitzharris at main entrance (off Hospital Road) for the media doorstep.</p> <p>12.05 pm – Media are assembled, and doorstep commences.</p> <p>12.15 pm – Media doorstep concludes and opportunity for overlay footage.</p> <p>12.25pm – Event concludes and Minister free to depart.</p>

MEDIA:	Media release and media alert prepared.
SOCIAL MEDIA ACCOUNTS	ACT Health Facebook Meegan Fitzharris MLA Facebook ACT Government Facebook

Attachment B: SPIRE Fast Facts, Talking Points

- The Surgical Procedures, Interventional Radiology and Emergency Centre will increase the territory's capacity to deliver acute, hospital-based health care in a modern, purpose-built facility.
- It will see \$500 million invested in the Canberra Hospital campus.
- After considerable consultation and feasibility work, including expert advice from the project's Steering Committee, the SPIRE Centre will now be built at the northern end of Canberra Hospital campus.
- This new location will minimise disruption to critical care services throughout the building phase, such as the Emergency Department.
- The new Centre will deliver:
 - a boost to the number of operating theatres, delivering more capacity for elective and emergency surgery
 - more inpatient beds and a larger intensive care unit
 - a coronary care unit for people requiring high level care for heart conditions
 - state-of-the-art surgical, procedural and imaging facilities
 - a significantly expanded ED, enabling capacity for specialist emergency healthcare for women and children
- Ongoing consultation with our clinical workforce is crucial to developing infrastructure that will meet the future healthcare needs of our community.
- This consultation includes working closely with Calvary Public Hospital as part of a whole-of-territory approach to health services and infrastructure planning.
- Whilst SPIRE progresses, ACT Health will undertake a north side hospital services scoping study. The study will explore service and infrastructure options that will ensure efficient, high quality health care services are available to residents across Canberra's north and the surrounding region.
- Updates on these and other major health infrastructure projects are available on the ACT Health website.



Meegan Fitzharris MLA

Minister for Health and Wellbeing
 Minister for Higher Education
 Minister for Medical and Health Research
 Minister for Transport
 Minister for Vocational Education and Skills

Member for Yerrabi

Embargoed 12 December 2018

Future proofing our health system: major infrastructure continues investment in Canberra Hospital

The ACT Government has today announced the location of the new Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre on the Canberra Hospital campus; the Government's \$500 million expansion of Canberra Hospital.

Following extensive planning and feasibility work, Minister for Health and Wellbeing Meegan Fitzharris today announced that SPIRE will be built at the northern end of the hospital campus between Hospital Road and Palmer Street, with construction to commence in 2020.

"SPIRE is an important health investment for the ACT – one that will future proof our city and help our public health system respond to increasing demand as our city grows," said Minister Fitzharris.

"SPIRE will transform the Canberra Hospital, increasing the territory's capacity to deliver acute, hospital-based healthcare in a modern, purpose-built facility.

"This major health infrastructure project will see \$500 million invested into the Canberra Hospital campus. In this location, the Centre will replace ageing buildings and completely renew the northern end of the hospital precinct."

Since SPIRE was funded in the 2017-18 Budget, extensive planning and feasibility work, including territory-wide health services modelling, has been underway.

ACT Health has worked closely with health service providers and key stakeholders to establish an agreed baseline from which effective, territory-wide service and infrastructure planning is undertaken. This has included the establishment of a Steering Committee for the project.

"The advice of the Steering Committee has been critical in determining the optimal location for SPIRE, acknowledging the hospital is an operational site where existing health services are delivered and will need to continue to be delivered while construction is underway," Minister Fitzharris said.

ACT Legislative Assembly

Phone (02) 6205 0051 Email: fitzharris@act.gov.au

@MeeganFitzMLA

MeeganFitzharrisMLA





Meegan Fitzharris MLA

Minister for Health and Wellbeing
 Minister for Higher Education
 Minister for Medical and Health Research
 Minister for Transport
 Minister for Vocational Education and Skills

Member for Yerrabi

"The advantage of this location is the minimal disruption to critical care services during the building phase. It will replace administrative buildings that are aged, while allowing integration with other acute services buildings on the campus.

"SPIRE will feature more operating theatres, more inpatient wards and a larger ICU, bolstering capacity at the hospital.

"It will have a coronary care unit for people requiring high level care for heart conditions, state-of-the-art surgical, procedural and imaging facilities and a significantly expanded ED, enabling capacity for specialist emergency healthcare for women and children.

"ACT Health has already kicked off engagement with our clinical workforce on this important project and I look forward to these discussions and more detailed conversations continuing in 2019 as early design work progresses with clinicians and other stakeholders."

Construction on SPIRE is expected to commence in 2020, with SPIRE planned for completion in 2023-24.

While the SPIRE development progresses, ACT Health is also working closely with Calvary Public Hospital to explore an expansion of health services and infrastructure in Canberra's north.

"As part of the whole-of-territory approach to health services and infrastructure planning, we are undertaking a northside hospital services scoping study, which will explore health service and infrastructure options across Canberra's north.

"We know Canberra's north is rapidly growing, so to future-proof our healthcare system we are looking at how we can better deliver health services so Canberrans receive high quality healthcare where and when they need it."

Statement ends

Media contact/s:

Claire Johnston T (02) 6205 0022 M [REDACTED] ClaireV.johnston@act.gov.au

ACT Legislative Assembly

Phone (02) 6205 0051 Email: fitzharris@act.gov.au

@MeeganFitzMLA

MeeganFitzharrisMLA



CANBERRA

Media alert**Meegan Fitzharris** MLA

Minister for Health and Wellbeing
 Minister for Higher Education
 Minister for Medical and Health Research
 Minister for Transport
 Minister for Vocational Education and Skills

Member for Yerrabi

12 December 2018

Planning update on SPIRE**Attention news editors and chiefs of staff**

Minister for Health and Wellbeing *Meegan Fitzharris*, will today (WEDNESDAY) provide a planning update on the Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre.

SPIRE is a \$500 million health infrastructure project and investment by the ACT Government that when complete, will transform the Canberra Hospital campus.

WHAT: Planning update on SPIRE

DATE: Wednesday, November 2018

TIME: 12.00 pm

WHERE: Canberra Hospital main entrance, Hospital Road

Statement ends

Media contact/s:

Claire Johnston T (02) 6205 0022 M [REDACTED] ClaireV.johnston@act.gov.au

ACT Legislative Assembly

Phone (02) 6205 0051 Email: fitzharris@act.gov.au

@MeeganFitzMLA

MeeganFitzharrisMLA



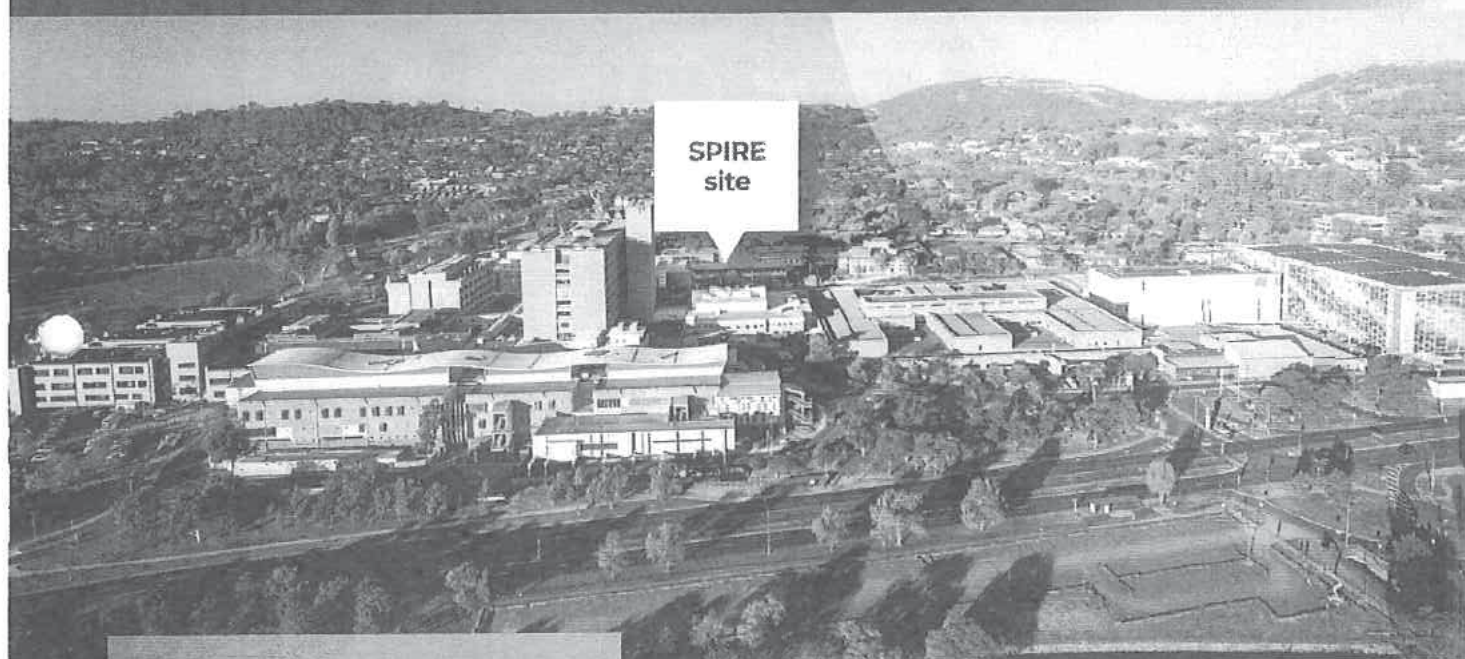
SPIRE CENTRE AT CANBERRA HOSPITAL



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E



SPIRE
site

Through funding in the 2017–18 and 2018–19 ACT Budgets, the first stages of the SPIRE project have included early planning and feasibility work.

As part of this process, ACT Health established a *Steering Committee* and worked closely with health service providers and key stakeholders to establish an agreed baseline from which effective, territory-wide service and infrastructure planning has been undertaken.

Features of SPIRE

The new centre will deliver:

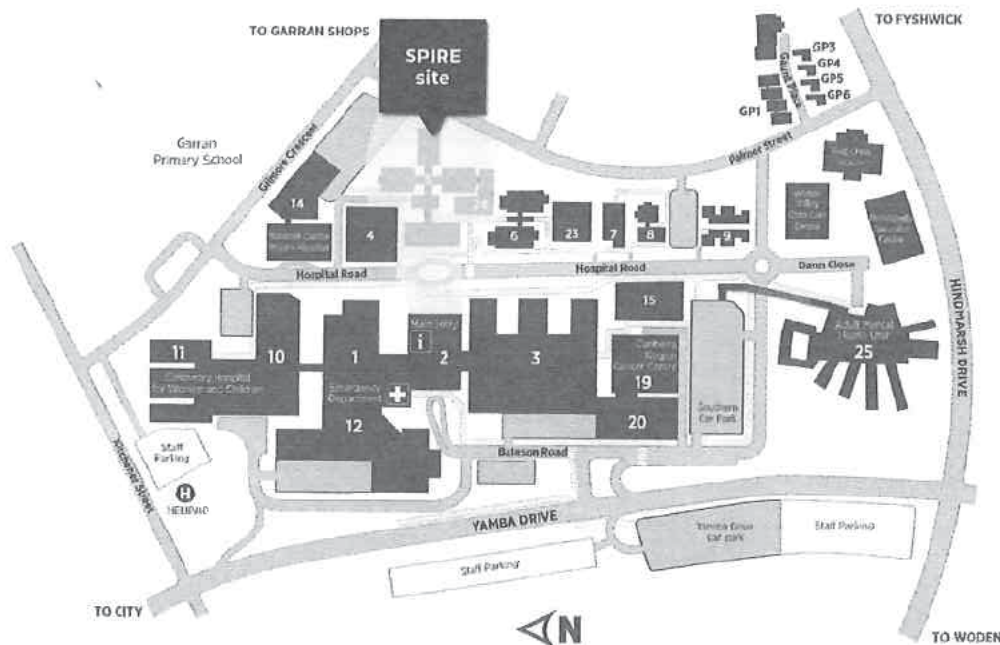
- a boost to the number of operating theatres delivering more capacity for elective and emergency surgery
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- a significantly expanded ED, enabling capacity for specialist emergency healthcare for women and children

The Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre is a major health infrastructure project for Canberra and the surrounding region.

The SPIRE Centre will increase the territory's capacity to deliver acute, hospital-based health care in a modern, purpose-built facility. It will see \$500 million invested in the Canberra Hospital campus.

Location

Following extensive planning and feasibility work, SPIRE will be built at the northern end of the hospital campus. The advice of the Steering Committee has been critical in determining the optimal location for SPIRE.



The proposed location at the northern end of the campus will minimise disruption to existing critical care services such as the emergency department and helipad, while SPIRE is constructed.

There will be significant planning and consultation going forward as we enter into the next project development stage.

Next steps

As part of the planning and feasibility work that has been underway, ACT Health has commenced engagement with the clinical workforce on SPIRE. This will continue in 2019 as early design work progresses. This engagement will include: the ongoing oversight of a Steering Committee; the establishment of specialist user groups to oversee the design and planning of construction works such as ICT, clinical procedures, and accessibility; and ongoing communications with staff.

The project is anticipated to be completed in 2023/24.

Updates will be made available on the ACT Health website throughout the life of the project www.health.act.gov.au/infrastructure

Contacts

Further information on SPIRE and the BHSP is available on the ACT Health website, www.health.act.gov.au/infrastructure / BuildingHealthServicesProgram@act.gov.au

The Building Health Services Program

The Building Health Services Program (BHSP) is ensuring the changing health care needs of our rapidly growing community will continue to be met into the future.

The BHSP includes major works across the Territory's health system including the critical care hub at the Canberra Hospital – the Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE), the expansion of the Centenary Hospital for Women and Children, and the scoping study for northside hospital services.

Finlay, India (Health)

From: McDonald, Bernadette (Health)
Sent: Wednesday, 12 December 2018 2:04 PM
To: Hollis, Gregory (Health); Avar, Bronwyn (Health); Grove, Kelvin (Health); Boyd, Narelle (Health); Piscioneri, Frank (Health); Brussel, Thomas (Health); Wood, Daniel (Health); Ngu, Charles (Health); Dahlstrom, Jane (Health); Gilmore, Lisa (Health); Collignon, Peter (Health); Briggs, Sheridan (Health); Talaulikar, Girish (Health); Craft, Paul (Health); O'Neill, Cathie (Health); O'Connell, Lynette (Health); Boyd, Kerry (Health); Dugdale, Paul (Health); Jeffrey, Hamish (Health); Bone, Chris (Health)
Cc: Doran, Karen (Health); Lindemann, Monica (Health); Mooney, Colm (Health)
Subject: SPIRE Engagement

Importance: High

Follow Up Flag: Follow up
Flag Status: Flagged

UNCLASSIFIED Sensitive

Dear All

Following the announcement this week by Minister Fitzharris on the SPIRE project and its new site development location centred on Building 5 and Building 24 at the Canberra Hospital, there are many things to be considered as we begin a new phase of significant redevelopment at the campus that will have both immediate and long term positive implications for CHS operations.

In the coming days an announcement will be made about the appointment of a Principal Consultant to undertake a mini master plan and proof of concept for the SPIRE project in the new site development location on the eastern side of the TCH campus.

As the project commences and progresses we will need clinical representatives in all phases to ensure that any design decisions regarding the SPIRE development truly reflect the best design to deliver our clinical services. Key clinical representatives have been identified to ensure this clinical input. These representatives will support the user group process for the SPIRE project that will commence shortly in early 2019. We will aim to have invitations to user group meetings in diaries as soon as possible and well in advance wherever possible. I cannot stress enough my desire to ensure appropriate clinical input as the project progresses.

In parallel with this activity, planning for staging and decanting of Building 5 and 24 will commence such that early works for SPIRE can commence before the end of next year.

Infrastructure Management and Maintenance project delivery and facilities management team will be working closely with all clinical areas and our Health Directorate colleagues as we commence this significant next phase of development at the campus.

The coming years will be challenging as we continue to refurbish existing areas of the campus in parallel with new developments such as SPIRE and the Centenary Hospital expansion project.

Working together towards common patient focused goals will ultimately deliver a sustainable footprint for the TCH campus for future generations. As we embark on this journey we all must stay focussed on this end goal and encourage our team members to actively engage in this significant change project that will transform Canberra Hospital and the wider Canberra Health Services.

In the meantime, if you have any questions or concerns feel free to call, email or visit me.

Kind Regards
Bernadette

Finlay, India (Health)

From: Lindemann, Monica (Health)
Sent: Wednesday, 12 December 2018 4:52 PM
To: Doran, Karen (Health); Mooney, Colm (Health); Culver, Jakob (Health); Bartholomew, Carolyn (Health); Johnston, ClaireV
Cc: Dal Molin, Vanessa (Health); Stevenson, Nicole (Health); Jelbart, Merryn (Health); Walsh, Jack (Health); Kanta Toraskar (Calvary)
Subject: BHSP and SPIRE info available online [SEC=UNCLASSIFIED]

Hi all

The ACT Health public web site now includes an area for BHSP content, updates and images. This is where we will direct people for further information on our three current major projects – SPIRE, expansion of CHWC and the northside hospital services scoping study.

From the home page, the content falls under “about our health system”, then “future planning”.

The page can be accessed at these two web addresses:

www.health.act.gov.au/infrastructure (our advertised web address)

<https://www.health.act.gov.au/about-our-health-system/planning-future>

This site may be a useful inclusion in your communications with staff, stakeholders and the public about SPIRE, or BHSP more broadly.

Regards

Monica

Monica Lindemann

Special Adviser | Strategic Infrastructure, Corporate Services | ACT Health Directorate

P: +61 2 5124 9191 | E: monica.lindemann@act.gov.au | A: lvl 4, 2 Bowes Street PHILLIP ACT 2606

Finlay, India (Health)

From: Johnston, ClaireV
Sent: Friday, 14 December 2018 2:26 PM
To: Lindemann, Monica (Health)
Subject: RE: SPIRE distribution list [SEC=UNCLASSIFIED]

Hi Monica

Our office sent the media release to:

- HSU
- United Voice
- ANMF
- CPSU
- ASMOF
- UC
- ANU
- Professionals Australia
- Winnunga
- Calvary
- Aust College of Emergency Medicine
- Aust and New Zealand College of Anaesthetists
- Aust College of Dermatologists
- Aust College of Rural and Remote Medicine
- Royal Australian and New Zealand College of Ophthalmologists
- Royal Australian and New Zealand College of Psychiatrists
- Royal Australian College of General Practitioners
- Royal Australian and New Zealand College of Obstetricians and Gynaecologists.
- Royal Australasian College of Medical Administrators
- Royal Australasian College of Physicians.
- Royal Australasian College of Surgeons
- Royal Australian and New Zealand College of Radiologists
- Aust Catholic University

From: Lindemann, Monica (Health)
Sent: Friday, 14 December 2018 1:14 PM
To: Johnston, ClaireV <ClaireV.Johnston@act.gov.au>
Subject: SPIRE distribution list [SEC=UNCLASSIFIED]

Hi Claire

Could you let me know the non-media contacts to whom the SPIRE media release was sent?

Just checking off communications sent against our list of key stakeholders.

With thanks
 Monica

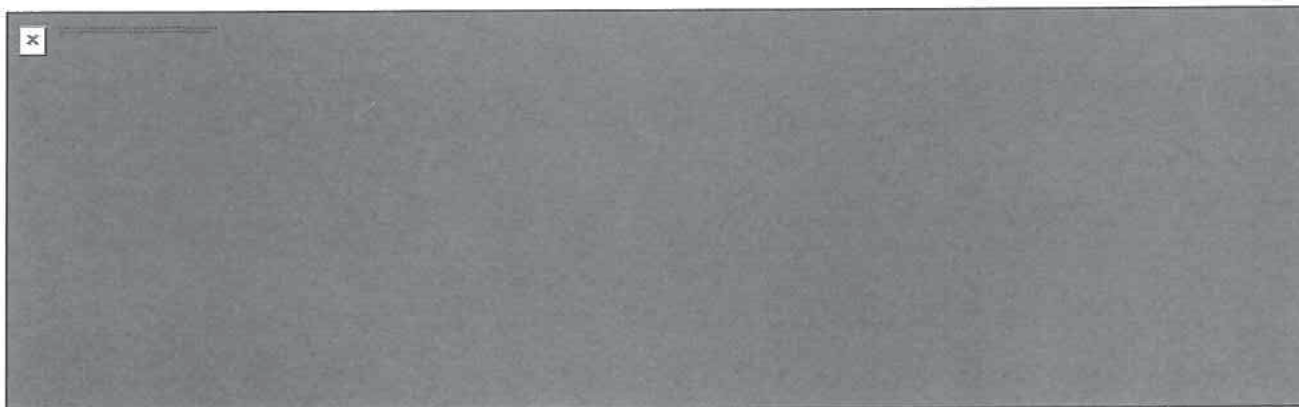
Monica Lindemann

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Finlay, India (Health)

From: West, Alice (Health) on behalf of DGACTHealth
Sent: Monday, 17 December 2018 9:20 AM
To: ###All Staff, Health
Subject: A message from the Director General - Achievements

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Good morning everyone,

We're one week out from Christmas and things haven't slowed down at all. Last week was a monumental week of achievements for ACT Health!

On Tuesday, 11 December, we launched the ACT Drug Strategy Action Plan 2018-21. On Wednesday, 12 December, we unveiled the final location of the new SPIRE Centre. And on Friday, 13 December, we released the Nurses and Midwives: Towards a Safer Culture – the First Step – Strategy.

This work speaks volumes about our future. We want to reduce harm and ensure Canberrans are living healthy lives. We want to provide access to world class health services. We want to protect our staff and all people who enter ACT health services.

These are just three of our significant projects—there are many more in progress across the Directorate. I would like to thank all the staff involved in getting these projects across the line before the end of the year. You can read more about these achievements below.

Over the past two weeks I have been happy to see so many generous donations to the Christmas giving tree in Bowes Street foyer. We will be delivering all gifts to Barnardos and the RSPCA next week. If you would like to make a donation, you still can by **close of business tomorrow, Tuesday 18 December**.

Finally, don't forget to RSVP to the ACT Health Directorate end of year wrap-up at 11.30am this Friday 21 December at Bowes Street. I look forward to seeing you there and announcing the winner of the office Christmas decorating competition (check out the progress below!).

Until then, have a great weekend.

Michael

Michael De'Ath
Director General
ACT Health
DGACTHealth@act.gov.au